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(For reference purposes only)



Consolidated Financial Results for the 3rd Quarter of the Fiscal Year Ending March 31, 2026 [Japanese Standard]

February 13, 2026
Stock exchange: Tokyo

Listed company name: AIDA ENGINEERING, LTD.

Stock code: 6118 (URL <https://www.aida.co.jp/en/>)

Representative: Toshihiko Suzuki, Representative Director and President (CEO)

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Scheduled date of beginning dividend payment: —

Preparation of supplemental explanatory materials: Yes

Holding of financial results briefing: None

(Figures are rounded down to the nearest million yen)

1. Consolidated Results for 3rd Quarter of the Fiscal Year Ending March 31, 2026 (April 1, 2025 to December 31, 2025)

(1) Consolidated Financial Results

(Percentages represent change compared to the previous period)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | |
|-------------------------------------|-----------------|-----|------------------|-------|-----------------|-------|---|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Nine months ended December 31, 2025 | 58,003 | 5.3 | 4,212 | 1.3 | 4,324 | 4.1 | 3,305 | 1.8 |
| Nine months ended December 31, 2024 | 55,081 | 6.7 | 4,157 | 130.8 | 4,155 | 119.0 | 3,247 | 127.4 |

Note: Comprehensive income: Nine months ended December 31, 2025 6,543 million yen (42.4%)

Nine months ended December 31, 2024 4,595 million yen (43.8%)

| | Net income per share | Diluted net income per share |
|-------------------------------------|----------------------|------------------------------|
| | Yen | Yen |
| Nine months ended December 31, 2025 | 59.93 | 59.83 |
| Nine months ended December 31, 2024 | 56.27 | 56.19 |

(2) Consolidated Financial Position

| | Total assets | Net assets | Shareholders' equity ratio | Net assets per share |
|-------------------------|-----------------|-----------------|----------------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of December 31, 2025 | 124,952 | 84,904 | 67.9 | 1,560.95 |
| As of March 31, 2025 | 122,862 | 83,637 | 68.0 | 1,452.01 |

Reference: Shareholders' equity As of December 31, 2025 84,813 million yen

As of March 31, 2025 83,546 million yen

2. Cash Dividends

| | Cash dividends per share | | | | |
|---------------------------------------|--------------------------|----------|----------|--------------|--------------|
| | 1Q End | 2Q End | 3Q End | Year-end | Total |
| Year ended March 31, 2025 | Yen — | Yen — | Yen — | Yen 37.00 | Yen 37.00 |
| Year ending March 31, 2026 | — | — | — | — | — |
| Year ending March 31, 2026 (forecast) | | | | 37.00 | 37.00 |

Note: Revision of dividend forecast for this period: None

3. Forecasts of Consolidated Results for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)
 (Percentages represent change compared to the previous corresponding period)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | | Net income per share |
|-----------|-----------------|-----|------------------|-----|-----------------|-----|---|-------|----------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 80,000 | 5.3 | 5,800 | 4.9 | 6,000 | 7.9 | 4,800 | (5.9) | 87.36 |

Note: Revision of forecasts of consolidated results: None

Notes

- (1) Significant changes in the scope of consolidation during the period: Yes
 Newly included: 2 companies (HMS Products Co., Dallas Industries)
 Excluded: –
- (2) Application of special accounting treatment used in preparation of the quarterly consolidated financial statements: Yes
 Note: Please refer to “(Accounting Policies Adopted Specially for the Preparation of Quarterly Consolidated Financial Statements)” in “(3) Notes to Quarterly Consolidated Financial Statements” on page 8 for details.
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 1. Changes in accounting policies due to revisions of accounting standards: None
 2. Changes in accounting policies other than “1”: None
 3. Changes in accounting estimates: None
 4. Retrospective restatement: None
- (4) Number of issued shares (common shares)
 1. Total number of issued shares at the end of the period (including treasury shares)

| | |
|-------------------------|-------------------|
| As of December 31, 2025 | 63,962,021 shares |
| As of March 31, 2025 | 67,204,621 shares |
 2. Total number of treasury shares at the end of the period

| | |
|-------------------------|------------------|
| As of December 31, 2025 | 9,627,810 shares |
| As of March 31, 2025 | 9,665,994 shares |
 3. Average number of shares outstanding during the period

| | |
|-------------------------------------|-------------------|
| Nine months ended December 31, 2025 | 55,159,366 shares |
| Nine months ended December 31, 2024 | 57,712,520 shares |

Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit corporation: None

Statement for proper use of business forecast and other special remarks:

(Note on forward-looking statements)

The above forecasts and those presented in appended material are based on the information presently available. Actual results may differ from these forecasts due to changes in various factors.

Table of Contents - Attachments

| | |
|---|----|
| 1. Overview of Operating Results, Etc. | 2 |
| (1) Overview of Operating Results | 2 |
| (2) Overview of Financial Position | 3 |
| (3) Consolidated Financial Results Forecast and Other Forward-Looking Information | 3 |
| 2. Consolidated Financial Statements and Principal Notes | 4 |
| (1) Consolidated Balance Sheets | 4 |
| (2) Consolidated Statements of Income and Comprehensive Income | 6 |
| Consolidated Statements of Income..... | 6 |
| Consolidated Statements of Comprehensive Income..... | 7 |
| (3) Notes to Quarterly Consolidated Financial Statements | 8 |
| (Notes to Going Concern Assumption) | 8 |
| (Notes Regarding Remarkable Fluctuation in Shareholders' Equity) | 8 |
| (Accounting Policies Adopted Specially for the Preparation of Quarterly Consolidated Financial Statements) | 8 |
| (Segment Information)..... | 8 |
| (Notes Regarding Consolidated Statement of Cash Flows)..... | 9 |
| (Business Combinations, etc.) | 10 |
| 3. Supplementary Information | 14 |
| Status of Orders | 14 |

1. Overview of Operating Results, Etc.

(1) Overview of Operating Results

During the nine months ended December 31, 2025, the global economy maintained solid growth, led by the robust U.S. economy, despite challenges such as trade frictions and policy-related uncertainties. Although the impact of the U.S. tariff policies is weakening, downside risks remain in the overall economy due to factors such as rising protectionism and concern over deteriorating fiscal conditions.

In the metalforming machinery industry, the Japan Forming Machinery Association reported that orders received for presses during the nine months ended December 31, 2025 decreased by 10.2% year on year to ¥93,176 million due to a decline in the predictability of the business environment, which has led to a decrease in orders, mainly from overseas.

Under these conditions, orders received by AIDA ENGINEERING, LTD. (the “Company”) and its group companies (collectively, the “Group”) in the nine months ended December 31, 2025 were ¥53,749 million (up 1.9% year on year) due to an increase in orders for services and the consolidation of orders received by the acquired U.S. subsidiaries, despite a decrease in orders for customized presses and high-speed presses. The order backlog decreased to ¥59,049 million (down 6.7% from the end of the previous fiscal year) due to a decrease in orders for presses.

Net sales were ¥58,003 million (up 5.3% year on year), due to increased sales of service and the consolidation of sales of the acquired U.S. subsidiaries.

In terms of profit, operating income was ¥4,212 million (up 1.3% year on year) and ordinary income was ¥4,324 million (up 4.1% year on year), due to increased sales, improved product and business mix, and improved gross profit margin of presses and service. Net income attributable to owners of parent was ¥3,305 million (up 1.8% year on year).

Operating results by segment during the nine months ended December 31, 2025 were as follows.

| | |
|-----------|--|
| Japan: | Net sales were ¥32,300 million (down 4.9% year on year) due to decreased sales of customized presses and general purpose presses. However segment income was ¥2,174 million (up 10.4% year on year) due to improvements in product and business mix and gross profit margins. |
| China: | Net sales were ¥9,227 million (up 2.5% year on year) due to increased sales of general purpose presses, despite decreased sales of service. Segment income was ¥644 million (up 8.8% year on year) due to increased sales and decreased SG&A expenses. |
| Asia: | Net sales were ¥7,601 million (down 7.2% year on year) due to a decrease in sales of customized presses and high-speed presses, despite an increase in sales of general purpose presses. Segment income was ¥245 million (down 42.9% year on year) due to deteriorated gross profit margins. |
| Americas: | Although net sales were ¥15,527 million (up 18.9% year on year) due to increased sales of presses and the consolidation of sales of the acquired U.S. subsidiaries, segment income was ¥800 million (down 26.3% year on year) due to increased SG&A expenses. |
| Europe: | Net sales were ¥10,703 million (down 1.6% year on year) due to a decrease in sales of general purpose presses and high-speed presses, despite increased sales of customized presses and services. Segment income was ¥197 million (down 11.2% year on year) due to increased SG&A expenses, despite improvement in gross profit margins. |

(2) Overview of Financial Position

Total assets as of December 31, 2025 increased by ¥2,090 million from the end of the previous fiscal year to ¥124,952 million. This is primarily attributable to a ¥613 million decrease in other current assets, a ¥1,285 million increase in intangible assets, and a ¥615 million increase in investment securities. The acquisition of the U.S. subsidiaries resulted in a ¥4,139 million increase in assets.

Total liabilities increased by ¥823 million from the end of the previous fiscal year to ¥40,048 million. This is primarily attributable to a ¥2,022 million decrease in trade payables, including accounts payable - trade and electronically recorded obligations - operating and a ¥2,249 million increase in short-term borrowings. The acquisition of the U.S. subsidiaries resulted in a ¥1,998 million increase in liabilities.

Net assets increased by ¥1,266 million from the end of the previous fiscal year to ¥84,904 million. This is primarily attributable to a ¥1,497 million decrease in retained earnings due to cash dividends and cancellation of treasury shares, and a ¥2,799 million increase in foreign currency translation adjustment. As a result, shareholders' equity ratio was 67.9% as of December 31, 2025.

(3) Consolidated Financial Results Forecast and Other Forward-Looking Information

The forecasts of consolidated results for the fiscal year ending March 31, 2026, which the Company announced on November 14, 2025, remain unchanged.

2. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Millions of yen)

| | As of March 31, 2025 | As of December 31, 2025 |
|--|----------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 35,856 | 36,122 |
| Notes and accounts receivable - trade, and contract assets | 16,942 | 15,310 |
| Electronically recorded monetary claims - operating | 1,912 | 2,972 |
| Finished goods | 6,712 | 6,458 |
| Work in process | 20,180 | 20,708 |
| Raw materials and supplies | 4,987 | 5,016 |
| Other | 2,424 | 1,810 |
| Allowance for doubtful accounts | (90) | (109) |
| Total current assets | <u>88,927</u> | <u>88,290</u> |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 27,503 | 28,574 |
| Accumulated depreciation | (20,340) | (21,210) |
| Buildings and structures, net | 7,162 | 7,363 |
| Machinery, equipment and vehicles | 22,255 | 24,091 |
| Accumulated depreciation | (17,497) | (19,124) |
| Machinery, equipment and vehicles, net | 4,758 | 4,967 |
| Land | 7,356 | 7,424 |
| Construction in progress | 231 | 474 |
| Other | 4,643 | 5,014 |
| Accumulated depreciation | (3,924) | (4,277) |
| Other, net | 719 | 737 |
| Total property, plant and equipment | <u>20,227</u> | <u>20,967</u> |
| Intangible assets | 1,797 | 3,082 |
| Investments and other assets | | |
| Investment securities | 9,979 | 10,594 |
| Insurance funds | 517 | 401 |
| Retirement benefit asset | 604 | 622 |
| Deferred tax assets | 554 | 660 |
| Other | 1,956 | 2,179 |
| Allowance for doubtful accounts | (1,702) | (1,846) |
| Total investments and other assets | <u>11,910</u> | <u>12,612</u> |
| Total non-current assets | <u>33,934</u> | <u>36,662</u> |
| Total assets | <u>122,862</u> | <u>124,952</u> |

(Millions of yen)

| | As of March 31, 2025 | As of December 31, 2025 |
|--|----------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 4,948 | 4,654 |
| Electronically recorded obligations - operating | 2,363 | 634 |
| Short-term borrowings | 1,620 | 3,869 |
| Current portion of long-term borrowings | 500 | – |
| Accounts payable - other | 1,255 | 1,128 |
| Income taxes payable | 997 | 524 |
| Contract liabilities | 16,455 | 17,117 |
| Provision for product warranties | 766 | 633 |
| Provision for bonuses | 1,216 | 784 |
| Provision for bonuses for directors (and other officers) | 52 | 13 |
| Provision for loss on orders received | 246 | 143 |
| Other | 2,778 | 3,434 |
| Total current liabilities | 33,201 | 32,940 |
| Non-current liabilities | | |
| Long-term borrowings | 1,000 | 1,500 |
| Long-term accounts payable - other | 1,180 | 1,330 |
| Deferred tax liabilities | 1,260 | 1,607 |
| Provision for share awards | 830 | 930 |
| Retirement benefit liability | 1,378 | 1,352 |
| Asset retirement obligations | 9 | 9 |
| Other | 362 | 377 |
| Total non-current liabilities | 6,022 | 7,107 |
| Total liabilities | 39,224 | 40,048 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 7,831 | 7,831 |
| Capital surplus | 12,586 | 12,586 |
| Retained earnings | 58,179 | 56,682 |
| Treasury shares | (5,711) | (6,185) |
| Total shareholders' equity | 72,885 | 70,914 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 4,597 | 5,035 |
| Deferred gains or losses on hedges | (173) | (199) |
| Foreign currency translation adjustment | 6,457 | 9,256 |
| Remeasurements of defined benefit plans | (221) | (194) |
| Total accumulated other comprehensive income | 10,660 | 13,898 |
| Share acquisition rights | 91 | 91 |
| Total net assets | 83,637 | 84,904 |
| Total liabilities and net assets | 122,862 | 124,952 |

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

| | Nine months ended December 31, 2024 | Nine months ended December 31, 2025 |
|--|--|--|
| Net sales | 55,081 | 58,003 |
| Cost of sales | 43,082 | 45,172 |
| Gross profit | 11,998 | 12,831 |
| Selling, general and administrative expenses | 7,841 | 8,619 |
| Operating income | 4,157 | 4,212 |
| Non-operating income | | |
| Interest income | 218 | 180 |
| Dividend income | 238 | 272 |
| Other | 81 | 71 |
| Total non-operating income | 538 | 524 |
| Non-operating expenses | | |
| Interest expenses | 63 | 86 |
| Foreign exchange losses | 446 | 270 |
| Other | 30 | 55 |
| Total non-operating expenses | 540 | 412 |
| Ordinary income | 4,155 | 4,324 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 14 | 7 |
| Gain on sale of investment securities | 769 | 506 |
| Total extraordinary income | 784 | 513 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | – | 0 |
| Loss on retirement of non-current assets | 0 | 30 |
| Total extraordinary losses | 0 | 30 |
| Income before income taxes | 4,939 | 4,807 |
| Income taxes | 1,691 | 1,502 |
| Net income | 3,247 | 3,305 |
| Net income attributable to owners of parent | 3,247 | 3,305 |

Consolidated Statements of Comprehensive Income

(Millions of yen)

| | Nine months ended December 31, 2024 | Nine months ended December 31, 2025 |
|---|--|--|
| Net income | 3,247 | 3,305 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (796) | 437 |
| Deferred gains or losses on hedges | 45 | (25) |
| Foreign currency translation adjustment | 2,101 | 2,799 |
| Remeasurements of defined benefit plans, net of tax | (2) | 26 |
| Total other comprehensive income | 1,348 | 3,237 |
| Comprehensive income | 4,595 | 6,543 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 4,595 | 6,543 |

(3) Notes to Quarterly Consolidated Financial Statements

(Notes to Going Concern Assumption)

None

(Notes Regarding Remarkable Fluctuation in Shareholders' Equity)

1) Repurchase of shares

The Company repurchased 3,242,600 of its shares at a cost of ¥2,999 million in accordance with resolutions passed at the Board of Directors meetings held on March 28, 2025 and April 11, 2025.

2) Cancellation of repurchased shares

The Company executed the cancellation of 3,242,600 treasury shares, amounting to ¥2,513 million, on September 30, 2025 in accordance with a resolution passed at the Board of Directors meeting held on March 28, 2025.

As a result, retained earnings decreased by ¥2,513 million, and treasury shares increased by ¥486 million. At the end of the nine months ended December 31, 2025, retained earnings amounted to ¥56,682 million and treasury shares amounted to ¥6,185 million with 9,627,810 shares.

(Accounting Policies Adopted Specially for the Preparation of Quarterly Consolidated Financial Statements)
(Calculation of tax expenses)

The effective tax rate after the application of tax effect accounting to income before income taxes for the current fiscal year is reasonably estimated. Tax expenses are calculated by multiplying income before income taxes by the estimated effective tax rate.

In addition, "income taxes – current" and "income taxes – deferred" are collectively presented as "income taxes."

(Segment Information)

I. Nine months ended December 31, 2024

1. Information regarding amounts of sales, income and disaggregation of revenue by reportable segment

(Millions of yen)

| | Japan | China | Asia | Americas | Europe | Subtotal | Adjustments (*1) | Consolidated statements of income (*2) |
|----------------------------|--------|-------|-------|----------|--------|----------|------------------|--|
| Sales | | | | | | | | |
| (1) Sales to third parties | | | | | | | | |
| a. Presses | 11,395 | 7,169 | 3,983 | 9,896 | 6,935 | 39,380 | – | 39,380 |
| b. Service | 4,438 | 843 | 1,607 | 3,008 | 2,869 | 12,767 | – | 12,767 |
| c. Others | 2,836 | 36 | 29 | – | 30 | 2,933 | – | 2,933 |
| Subtotal | 18,670 | 8,050 | 5,620 | 12,904 | 9,835 | 55,081 | – | 55,081 |
| (2) Inter-segment sales | 15,286 | 953 | 2,572 | 149 | 1,043 | 20,005 | (20,005) | – |
| Total sales | 33,957 | 9,003 | 8,193 | 13,054 | 10,878 | 75,087 | (20,005) | 55,081 |
| Segment income | 1,968 | 592 | 430 | 1,084 | 222 | 4,298 | (141) | 4,157 |

Notes:

1. Adjustments of sales represent elimination of inter-segment transactions.

Adjustments of segment income refer to the adjustment as a result of inter-segment transaction eliminations.

2. Segment income is adjusted to operating income of consolidated statements of income.

2. Information regarding assets by reportable segment

(Remarkable Increase in Assets Due to Acquisition of Subsidiaries)

None

II. Nine months ended December 31, 2025

1. Information regarding amounts of sales, income and disaggregation of revenue by reportable segment

(Millions of yen)

| | Japan | China | Asia | Americas | Europe | Subtotal | Adjustments (*1) | Consolidated statements of income (*2) |
|----------------------------|--------|-------|-------|----------|--------|----------|------------------|--|
| Sales | | | | | | | | |
| (1) Sales to third parties | | | | | | | | |
| a. Presses | 10,712 | 7,282 | 3,857 | 10,950 | 6,433 | 39,236 | – | 39,236 |
| b. Service | 4,777 | 688 | 1,598 | 3,203 | 4,170 | 14,438 | – | 14,438 |
| c. Others | 3,060 | 9 | 22 | 1,219 | 16 | 4,328 | – | 4,328 |
| Subtotal | 18,551 | 7,980 | 5,479 | 15,373 | 10,619 | 58,003 | – | 58,003 |
| (2) Inter-segment sales | 13,749 | 1,247 | 2,122 | 154 | 83 | 17,356 | (17,356) | – |
| Total sales | 32,300 | 9,227 | 7,601 | 15,527 | 10,703 | 75,360 | (17,356) | 58,003 |
| Segment income | 2,174 | 644 | 245 | 800 | 197 | 4,062 | 150 | 4,212 |

Notes:

1. Adjustments of sales represent elimination of inter-segment transactions.

Adjustments of segment income refer to the adjustment as a result of inter-segment transaction eliminations.

2. Segment income is adjusted to operating income of consolidated statements of income.

2. Information regarding assets by reportable segment

(Remarkable Increase in Assets Due to Acquisition of Subsidiaries)

As a result of the acquisition of HMS Products Co. and Dallas Industries as consolidated subsidiaries, assets in the Americas segment at the end of the nine months ended December 31, 2025 increased by ¥4,139 million from the end of the previous fiscal year. The amount of this increase has been calculated on a provisional basis, as the allocation of the acquisition cost of Dallas Industries has not yet been completed.

(Notes Regarding Consolidated Statement of Cash Flows)

The Company has not prepared a quarterly consolidated statement of cash flows for the nine months ended December 31, 2025. Depreciation (including amortization of intangible assets) for the nine months ended December 31 is as follows:

| | April 1, 2024 to December 31, 2024 | April 1, 2025 to December 31, 2025 |
|--------------|------------------------------------|------------------------------------|
| Depreciation | ¥1,477 million | ¥1,512 million |

(Business Combinations, etc.)

(Business Combination by Purchase)

1. Acquisition of HMS Products Co. as a wholly-owned subsidiary

The Company resolved that AIDA AMERICA CORP., a subsidiary of the Company, would acquire all shares of HMS Products Co. (hereafter referred to as “HMS”) and make it a wholly-owned subsidiary at the Board of Directors meeting held on March 13, 2025. The Company acquired all shares of HMS Products Co. on April 1, 2025.

(1) Overview of business combination

1) Name and nature of business of acquired company

Name of acquired company: HMS Products Co.

Nature of business: Design and manufacture of automation equipment and feeders, etc.

2) Primary reasons for the business combination

As a comprehensive manufacturer of press forming systems, the Company supports its customers' manufacturing by providing solutions for the entire production line, including presses as well as automation equipment and factory automation, such as material feeders and automatic transfer devices. HMS, which became a subsidiary through this share acquisition, is a U.S.-based company that designs and manufactures automation equipment and feeders. HMS possesses advanced technological and service capabilities and has a long history of working in partnership with us to supply solutions to customers. The addition of HMS to the Group will strengthen the Group's automation system R&D capabilities and improve the competitiveness of its products.

Users in North America especially prefer local procurement due to factors such as import costs, maintenance concerns, service support, and product specifications. Accordingly, making HMS a subsidiary will enable us to provide integrated press and automation solutions to customers in North America.

3) Business combination date

April 1, 2025

4) Statutory form of business combination

Stock purchase for cash as consideration

5) Company name after combination

No change

6) Ratio of voting rights acquired

100%

7) Grounds for determining acquiring company

AIDA AMERICA CORP., a subsidiary of the Company, acquired the shares for cash as consideration.

(2) Period of the acquired company's business results included in the consolidated statements of income for the nine months ended December 31, 2025

April 1, 2025 to December 31, 2025

(3) Acquisition cost of the acquired company, and consideration for the acquisition and breakdown thereof by consideration type

| | | |
|------------------------------------|-------------------|--------------------|
| Consideration for the acquisition: | Cash and deposits | U.S. \$5.5 million |
| Acquisition cost: | | U.S. \$5.5 million |

(4) Major acquisition related costs

Compensation and fees for advisors, etc.: Approx. U.S. \$502 thousand (estimate)

(5) Amount of goodwill that occurred, cause for the occurrence, amortization method, and amortization period

1) Amount of goodwill that occurred

U.S. \$93 thousand

2) Cause for the occurrence

Generated from the anticipated future excess earning power.

3) Amortization method and period

Straight-line amortization over 9 years

(6) Total amounts and principal breakdowns of assets received, and liabilities assumed on the effective date of the business combination

(Thousands of U.S. dollars)

| | |
|-------------------------|--------|
| Current assets | 10,249 |
| Non-current assets | 1,654 |
| <hr/> | |
| Total assets | 11,903 |
| Current liabilities | 6,401 |
| Non-current liabilities | — |
| <hr/> | |
| Total liabilities | 6,401 |

(7) Contents of contingent consideration specified in the business combination agreement and accounting policy for the current and subsequent reporting periods

Although the Company was to pay contingent consideration based on the level of future performance achieved by the acquired company, no change in the consideration for the acquisition has occurred as of December 31, 2025, and the acquisition cost has been finalized.

(8) Amount allocated to intangible assets other than goodwill, breakdown by major type, and weighted average amortization period for the total and major types

| Type | Amount | Weighted average amortization period |
|-------------------------|---------------------|--------------------------------------|
| Trademark rights | U.S. \$300 thousand | 7 years |
| Customer-related assets | U.S. \$600 thousand | 5 years |
| <hr/> | | |
| Total | U.S. \$900 thousand | 5.7 years |

(9) Estimated amount and calculation method of the effect of the business combination on the consolidated statements of income for the nine months ended December 31, 2025, based on the assumption that the business combination was completed as of the beginning of the nine months ended December 31, 2025

Not applicable, as the beginning of the nine months ended December 31, 2025 is deemed to be the date of acquisition.

2. Acquisition of Dallas Industries as a wholly-owned subsidiary

The Company resolved that AIDA AMERICA CORP., a subsidiary of the Company, would acquire all membership interests in Dallas Industries (hereafter referred to as “Dallas”), and make it a wholly-owned subsidiary at the Board of Directors meeting held on October 28, 2025. Subsequently, on October 31, 2025, AIDA AMERICA CORP. completed the acquisition of all membership interests in Dallas.

(1) Overview of business combination

1) Name and nature of business of acquired company

Name of acquired company: Dallas Industries

Nature of business: Design and manufacture of coil feeders, etc.

2) Primary reasons for the business combination

As a comprehensive manufacturer of press forming systems, the Company supports its customers’ manufacturing by providing solutions for the entire production line, including presses as well as automation equipment and factory automation, such as material feeders and automatic transfer devices. Because users outside of Japan tend to prefer local procurement due to factors such as import costs, maintenance concerns, service support, and product specifications, a key strategy for the Company is strengthening its overseas automation supply chain.

Dallas, which became a subsidiary, is a U.S.-based company that designs and manufactures coil feeders. Dallas possesses advanced technological and service capabilities and has a long history of working in partnership with us to supply solutions to customers. In addition to the acquisition of HMS Products Co. (hereafter referred to as “HMS”) in April 2025, which specializes in destackers and transfer feeders, the acquisition of Dallas, which specializes in coil feeders, will establish an automation equipment supply system in the Americas. As a result, the AIDA Group will be able to independently provide complete press lines, including automation equipment, ranging from small to large presses.

Following the acquisition, the Company will capitalize on the geographical advantage that both HMS and Dallas are located near Detroit to achieve synergistic expansion in the Americas through additional investments in the joint operation of their factories, production equipment, systems, etc. Including the acquisition of HMS and Dallas, the total investment for this initiative to strengthen our automation offerings in the Americas is expected to reach 5 billion yen.

Also, across our entire group, we will achieve further synergies in the development of automation systems and provision of solutions, including AI utilization, by strengthening global collaboration encompassing our FA division, R&D division, and our domestic subsidiary REJ (Automation Control). Moreover, this acquisition will enable U.S. users to locally procure not only presses but also

automation equipment of the Company, which will help reduce cost burdens resulting from U.S. tariff policies.

3) Business combination date

October 31, 2025

4) Statutory form of business combination

Acquisition of membership interests for cash as consideration

5) Company name after combination

No change

6) Ratio of voting rights acquired

100%

7) Grounds for determining acquiring company

AIDA AMERICA CORP., a subsidiary of the Company, acquired the membership interests for cash as consideration.

(2) Period of the acquired company's business results included in the consolidated statements of income for the nine months ended December 31, 2025

November 1, 2025 to December 31, 2025

(3) Acquisition cost of the acquired company, and consideration for the acquisition and breakdown thereof by consideration type

| | | |
|------------------------------------|-------------------|------------------|
| Consideration for the acquisition: | Cash and deposits | U.S. \$9 million |
|------------------------------------|-------------------|------------------|

| | | |
|-------------------|--|------------------|
| Acquisition cost: | | U.S. \$9 million |
|-------------------|--|------------------|

Note that the amount shown is tentative, as part of the consideration for the acquisition is not yet determined.

(4) Major acquisition related costs

Compensation and fees for advisors, etc.: Approx. U.S. \$511 thousand (estimate)

3. Supplementary Information

Status of Orders

Nine months ended December 31, 2025

(Millions of yen)

| | Orders | | Order backlog | |
|----------|--------|---|---------------|--|
| | Amount | Comparison with the previous period (%) | Amount | Comparison with the end of previous year (%) |
| Japan | 17,432 | 0.6 | 23,732 | (4.5) |
| China | 5,070 | 13.2 | 6,608 | (30.6) |
| Asia | 4,601 | (17.2) | 3,426 | (20.4) |
| Americas | 16,042 | (1.9) | 13,469 | 5.2 |
| Europe | 10,602 | 17.6 | 11,813 | (0.1) |
| Total | 53,749 | 1.9 | 59,049 | (6.7) |

Notes:

1. Inter-segment transactions have been eliminated.
2. Amounts above do not include consumption tax.