Presentation of Consolidated Financial Results for the 1st Quarter of the FY Ended March 31, 2027

(from April 2026 to June 2026)

AIDA

AIDA ENGINEERING, LTD.

Highlights of Consolidated Results P&L

(JPY mil.)	FY2026/3 1Q	FY2027/3 1Q	Fluctuation Amount	Fluctuation %
Orders	14,228	20,512	6,284	44.2%
Net Sales	18,550	15,347	△ 3,202	△17.3%
Cost of Sales	14,529	11,861	△ 2,668	△18.4%
Gross Profit	4,020	3,486	△ 533	△13.3%
<Gross Margin>	21.7%	22.7%		(+1.0P)
SG&A	2,751	3,029	277	10.1%
Operating Income	1,268	457	△ 811	△63.9%
<Operating Margin>	6.8%	3.0%		(△3.9P)
Ordinary Income	1,394	801	△ 593	△42.6%
Income Before Income Taxes	1,397	804	△ 592	△42.4%
Net Income	941	484	△ 457	△48.5%
Exchange Rate 1USD	¥144.56	¥159.45	14.89	10.3%
Exchange Rate 1EUR	¥163.88	¥185.34	21.46	13.1%

(Unit: ¥100 million)

Factors affecting operating income	
Automation Subsidiaries*	1.2
Foreign Exchange (FX)	0.2
Higher SG&A expenses (excluding Automation Subsidiaries and FX effect)	△ 0.4
Lower press sales	△ 9.1
Total	△ 8.1

*Automation Subsidiaries: REJ, HMS, Dallas

<Summary>
Press orders rebounded sharply, driven primarily by customized presses
Although sales and profit declined due to temporary slowdown in press acceptances and POC projects, performance remained in line with plan

Orders	Orders for customized and general-purpose presses rebounded sharply from the wait-and-see sentiment observed in the 4Q of the previous FY, resulting in a 44.2% year-on-year increase. Growth was particularly strong in North America and India.
Net Sales	Sales decreased 17.3% year on year due to a temporary slowdown in press acceptances and delayed revenue recognition on POC projects. However, performance remained in line with plan.
Gross Profit	Although gross profit increased in service business and automation subsidiaries, this was insufficient to offset the impact of lower sales in press business as described above, resulting in a 13.3% year-on-year decline.
Operating Income	Declined 63.9% year on year due to lower gross profit described above and higher SG&A expenses. Performance is expected to improve from 2Q onward as sales recover.
Net Income	Declined 48.5% year on year due to the factors described above.

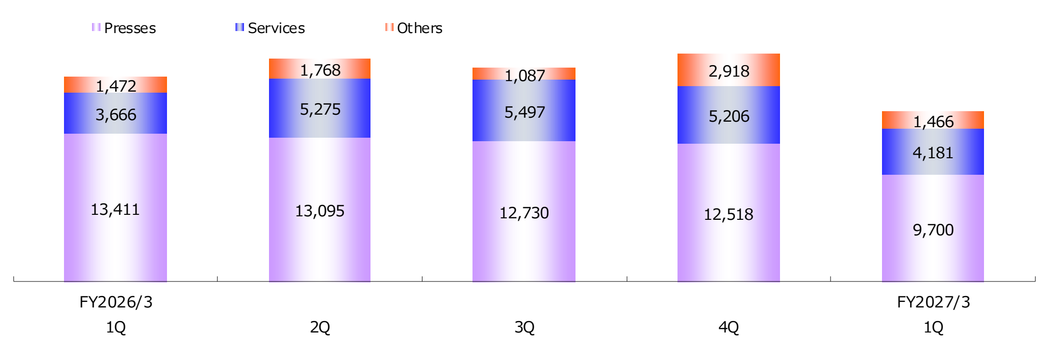
Trend of Sales, Gross Profit and Operating Income

JPY(million)		FY2026/3				FY2027/3
		1Q	2Q	3Q	4Q	1Q
	Net Sales	18,550	20,138	19,314	20,643	15,347
	Gross Profit	4,020	4,676	4,134	4,715	3,486
	Operating Income	1,268	1,807	1,135	1,478	457
	Gross Margin	21.7%	23.2%	21.4%	22.8%	22.7%
	Operating Margin	6.8%	9.0%	5.9%	7.2%	3.0%

Sales to Third Party (by Business/Customer/Geographic segment)

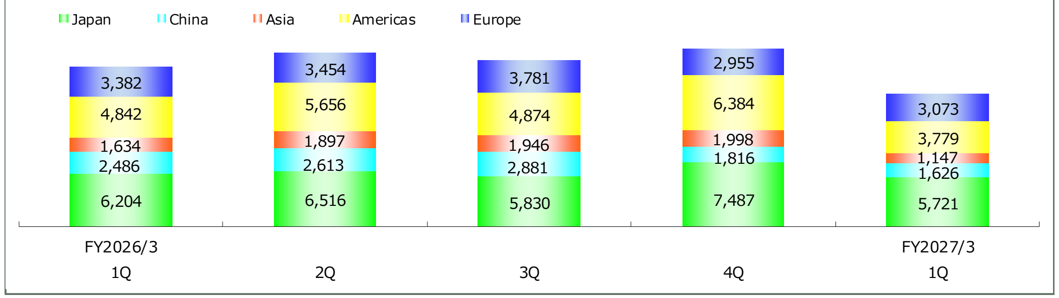
Sales by Business segment (Press related / Others)

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Presses	13,411	72.3%	9,700	63.2%	△ 3,711	△ 27.7%
Services	3,666	19.8%	4,181	27.2%	515	14.1%
Others	1,472	7.9%	1,466	9.6%	△ 6	△ 0.4%
Total	18,550	100.0%	15,347	100.0%	△ 3,202	△ 17.3%



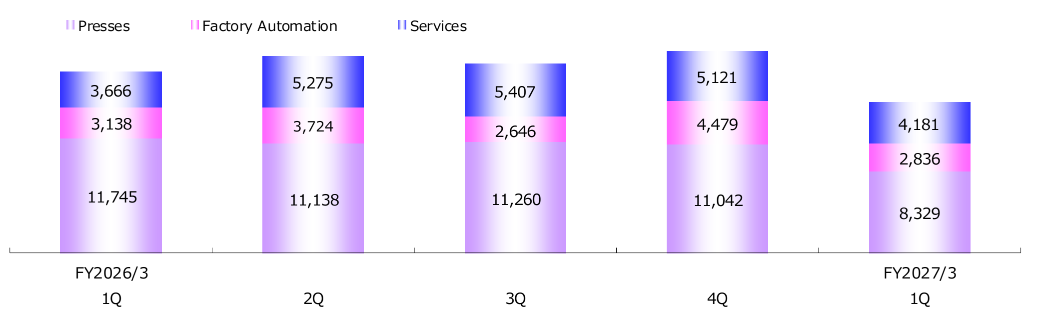
Sales by Geographic segment

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Japan	6,204	33.4%	5,721	37.3%	△ 483	△ 7.8%
China	2,486	13.4%	1,626	10.6%	△ 859	△ 34.6%
Asia	1,634	8.8%	1,147	7.5%	△ 487	△ 29.8%
Americas	4,842	26.1%	3,779	24.6%	△ 1,062	△ 21.9%
Europe	3,382	18.2%	3,073	20.0%	△ 309	△ 9.2%
Total	18,550	100.0%	15,347	100.0%	△ 3,202	△ 17.3%



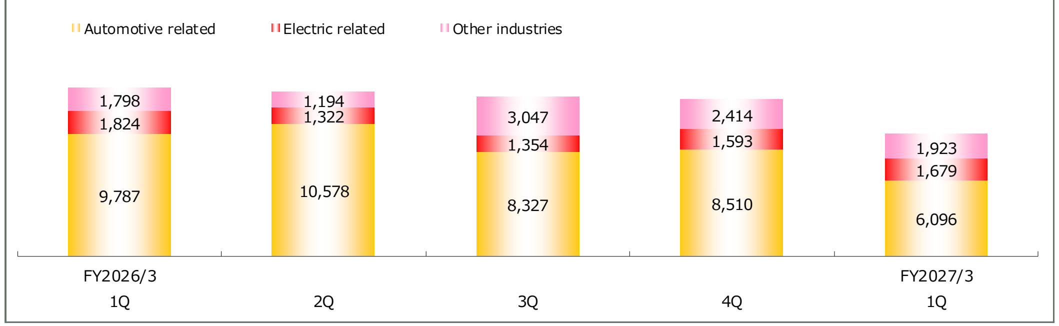
Sales by Business segment of the Medium-Term Management Plan (Press / FA / Service)

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Presses	11,745	63.3%	8,329	54.3%	△ 3,416	△ 29.1%
Factory Automation	3,138	16.9%	2,836	18.5%	△ 301	△ 9.6%
Services	3,666	19.8%	4,181	27.2%	515	14.1%
Total	18,550	100.0%	15,347	100.0%	△ 3,202	△ 17.3%



Sales (presses) by Customer industry

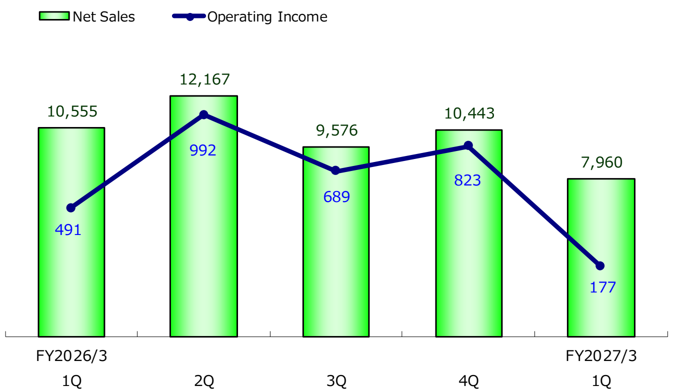
(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Automotive related	9,787	73.0%	6,096	62.9%	△ 3,690	△ 37.7%
Electric related	1,824	13.6%	1,679	17.3%	△ 144	△ 7.9%
Other industries	1,798	13.4%	1,923	19.8%	124	6.9%
Total	13,411	100.0%	9,700	100.0%	△ 3,711	△ 27.7%



Sales / Operating Income (by Geographic segment)

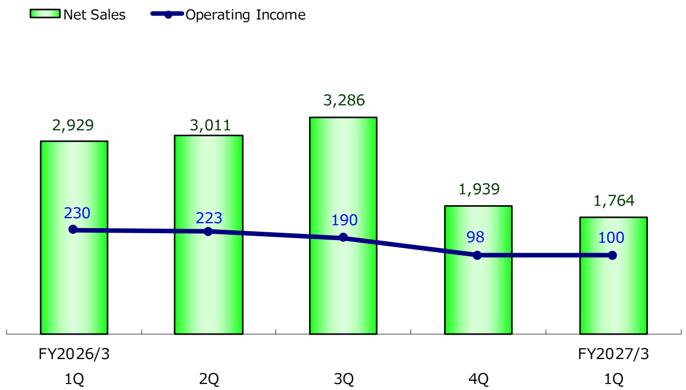
Japan

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
					Amount	%
Net Sales	10,555		7,960		△ 2,595	△24.6%
Operating Income	491	4.7%	177	2.2%	△ 314	△63.9%



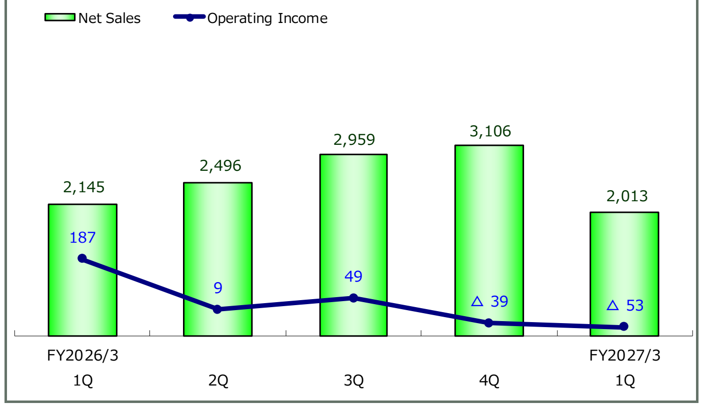
China

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
					Amount	%
Net Sales	2,929		1,764		△ 1,165	△39.8%
Operating Income	230	7.9%	100	5.7%	△ 130	△56.5%



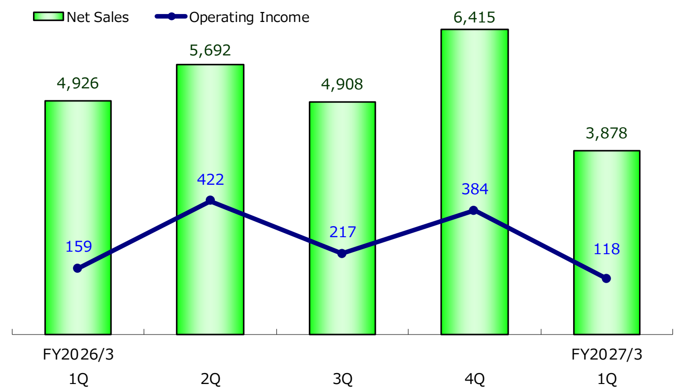
Asia

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
					Amount	%
Net Sales	2,145		2,013		△ 131	△6.1%
Operating Income	187	8.7%	△ 53	△2.6%	△ 240	-



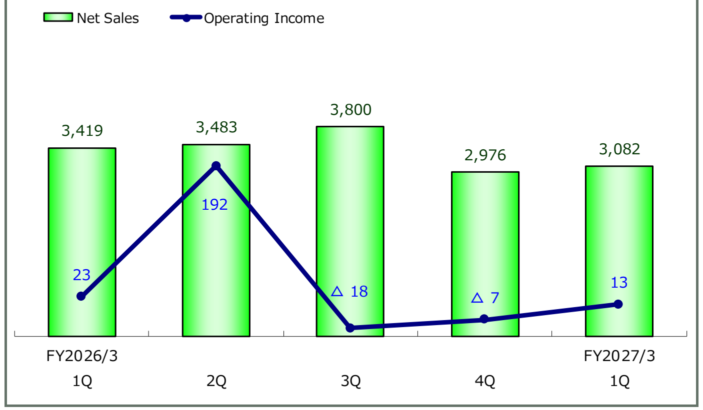
Americas

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
					Amount	%
Net Sales	4,926		3,878		△ 1,047	△21.3%
Operating Income	159	3.2%	118	3.1%	△ 40	△25.3%



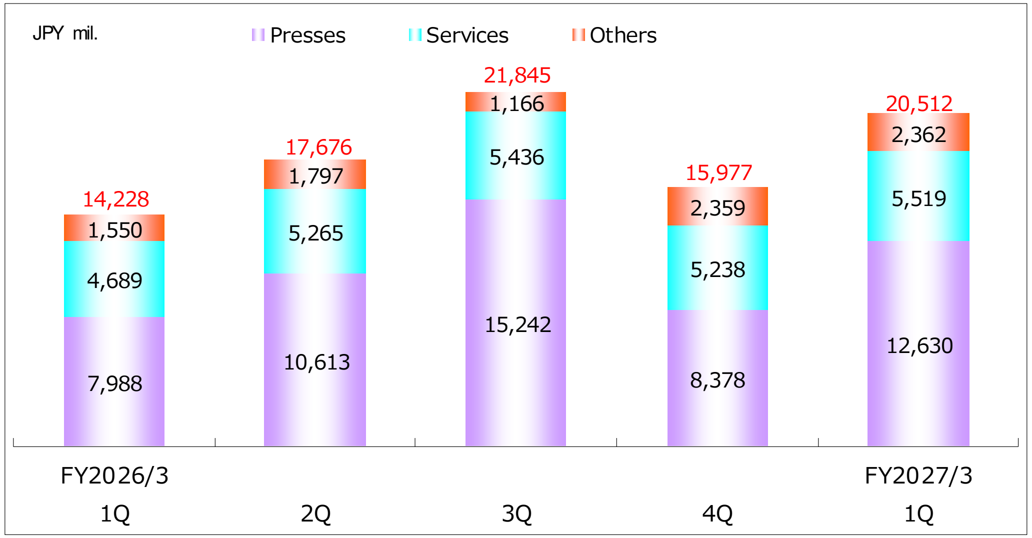
Europe

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
					Amount	%
Net Sales	3,419		3,082		△ 337	△9.9%
Operating Income	23	0.7%	13	0.4%	△ 9	△42.9%

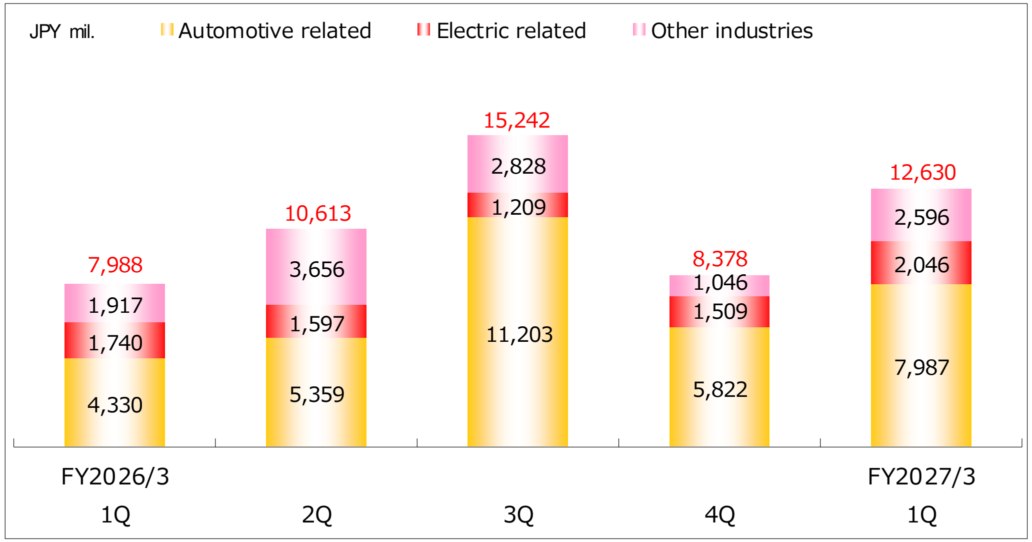


Orders & Backlog (by Business/Customer/Geographic segment)

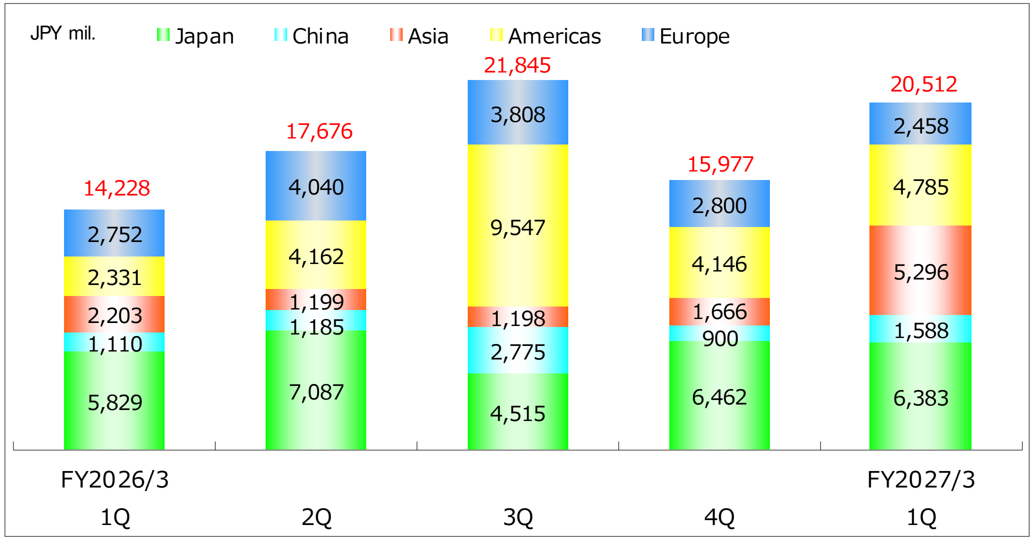
Orders by Business Segment



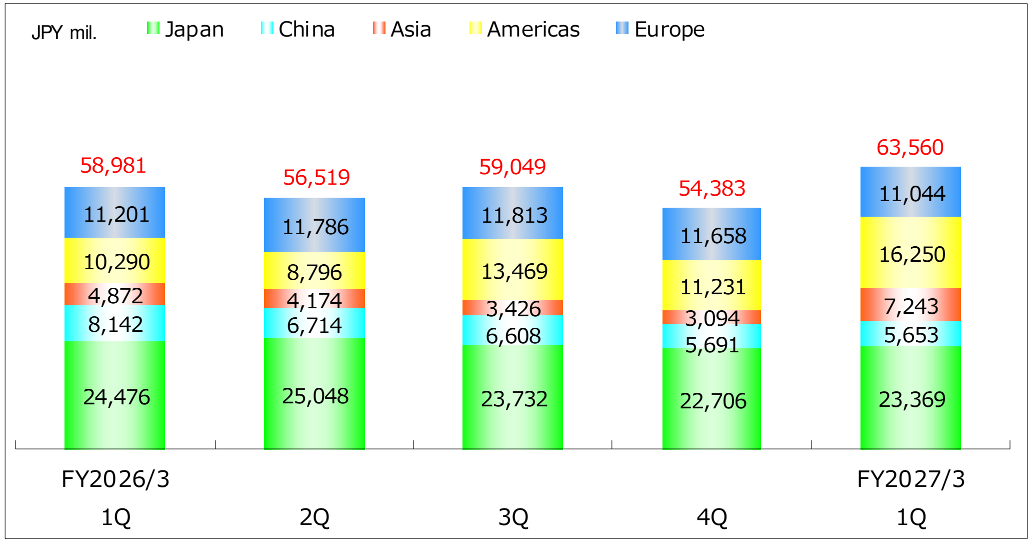
Orders by Customer Industry (Presses)



Orders by Geographic Segment



Order Backlog by Geographic Segment

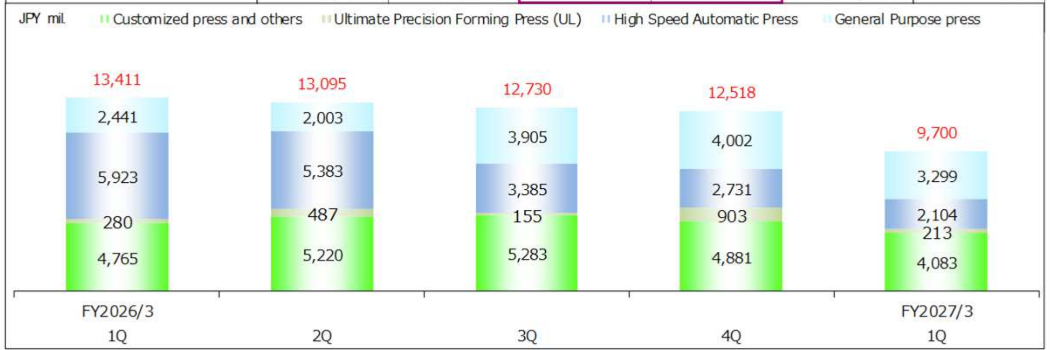


* Americas segment order backlog includes HMS and Dallas from FY2027/3.

Sales & Orders & Order Backlog (by Press type)

Sales by Press type

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	4,765	35.5%	4,083	42.1%	△ 682	△ 14.3%
Ultimate Precision Forming Press (UL)	280	2.1%	213	2.2%	△ 66	△ 23.9%
High Speed Automatic Press	5,923	44.2%	2,104	21.7%	△ 3,819	△ 64.5%
General Purpose press	2,441	18.2%	3,299	34.0%	857	35.1%
Total	13,411	100.0%	9,700	100.0%	△ 3,711	△ 27.7%



General Purpose press
⇒ Small size basic models

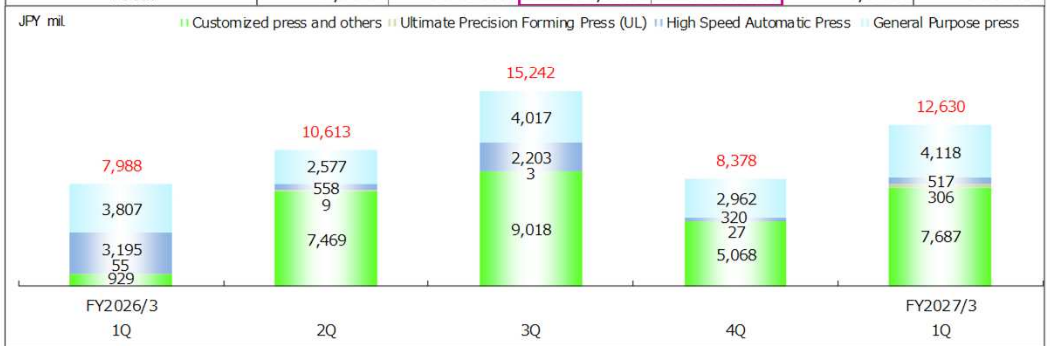
Ultimate Precision Forming Press (UL)
⇒ Special machines which provide improved precision with high frame-rigidity

High Speed Automatic Press
⇒ Small and mid-size models, designed for high-speed forming strokes

Customized press and others
⇒ Middle and large size machines, upon requests from customers

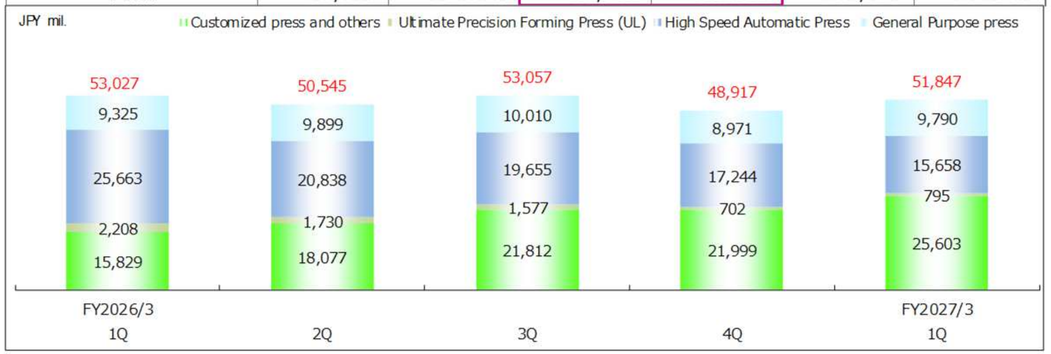
Orders by Press type

(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	929	11.6%	7,687	60.9%	6,757	727.0%
Ultimate Precision Forming Press (UL)	55	0.7%	306	2.4%	251	454.8%
High Speed Automatic Press	3,195	40.0%	517	4.1%	△ 2,677	△ 83.8%
General Purpose press	3,807	47.7%	4,118	32.6%	310	8.2%
Total	7,988	100.0%	12,630	100.0%	4,641	58.1%



Order Backlog by Press type

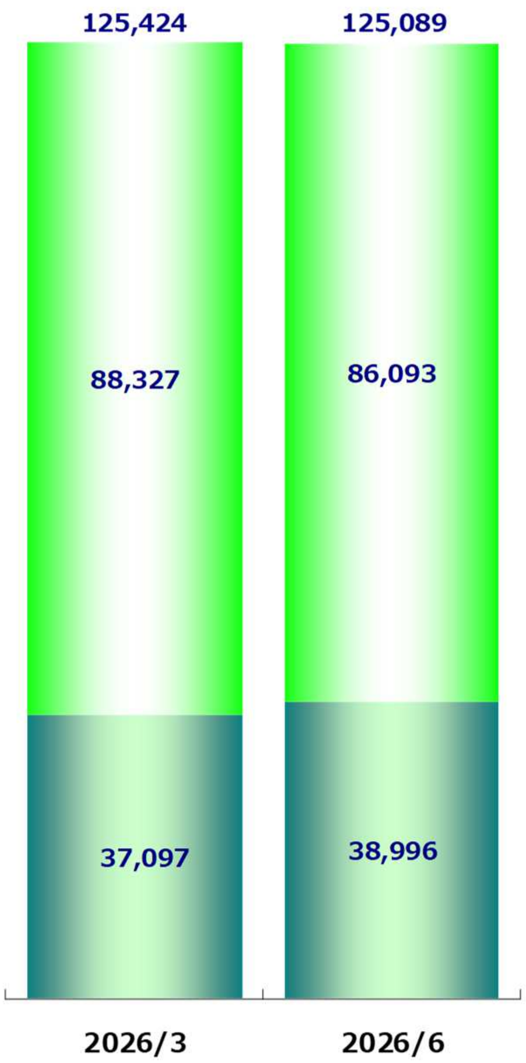
(JPY mil.)	FY2026/3 1Q		FY2027/3 1Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	15,829	29.9%	25,603	49.4%	9,774	61.8%
Ultimate Precision Forming Press (UL)	2,208	4.2%	795	1.5%	△ 1,413	△ 64.0%
High Speed Automatic Press	25,663	48.4%	15,658	30.2%	△ 10,005	△ 39.0%
General Purpose press	9,325	17.6%	9,790	18.9%	464	5.0%
Total	53,027	100.0%	51,847	100.0%	△ 1,179	△ 2.2%



Major Changes on Balance Sheet

Assets

(JPY mil.)

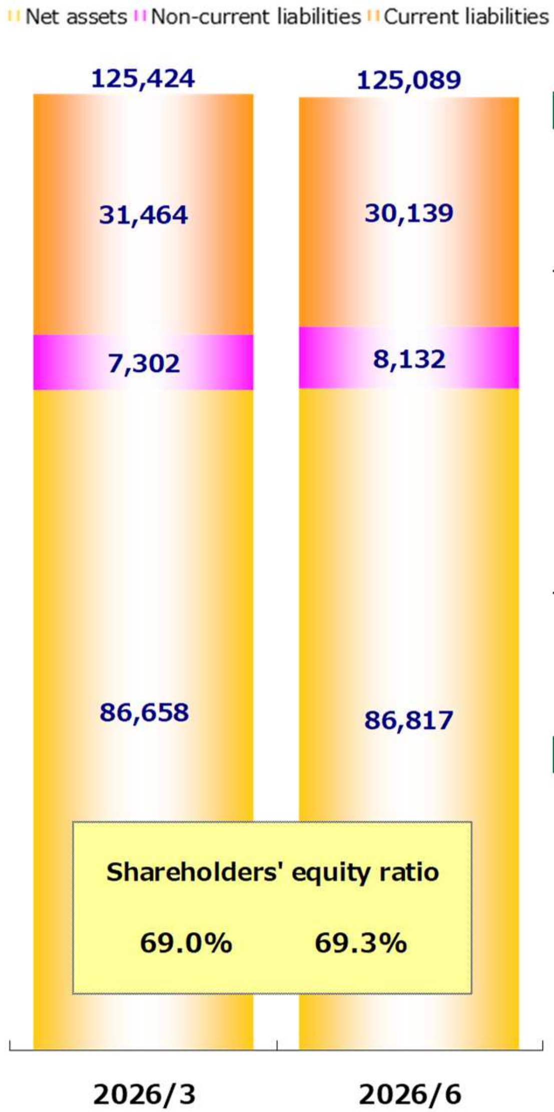


VS end of Previous FY

Total assets	△ 334
Current assets	**△ 2,234**
Cash and deposits	△ 761
Notes and accounts receivable - trade, and contract assets, Electronically recorded monetary claims - operating	△ 2,920
Inventories	+ 1,096
Non-current assets	**+ 1,899**
Investment securities	+ 2,007

Liabilities and Net Assets

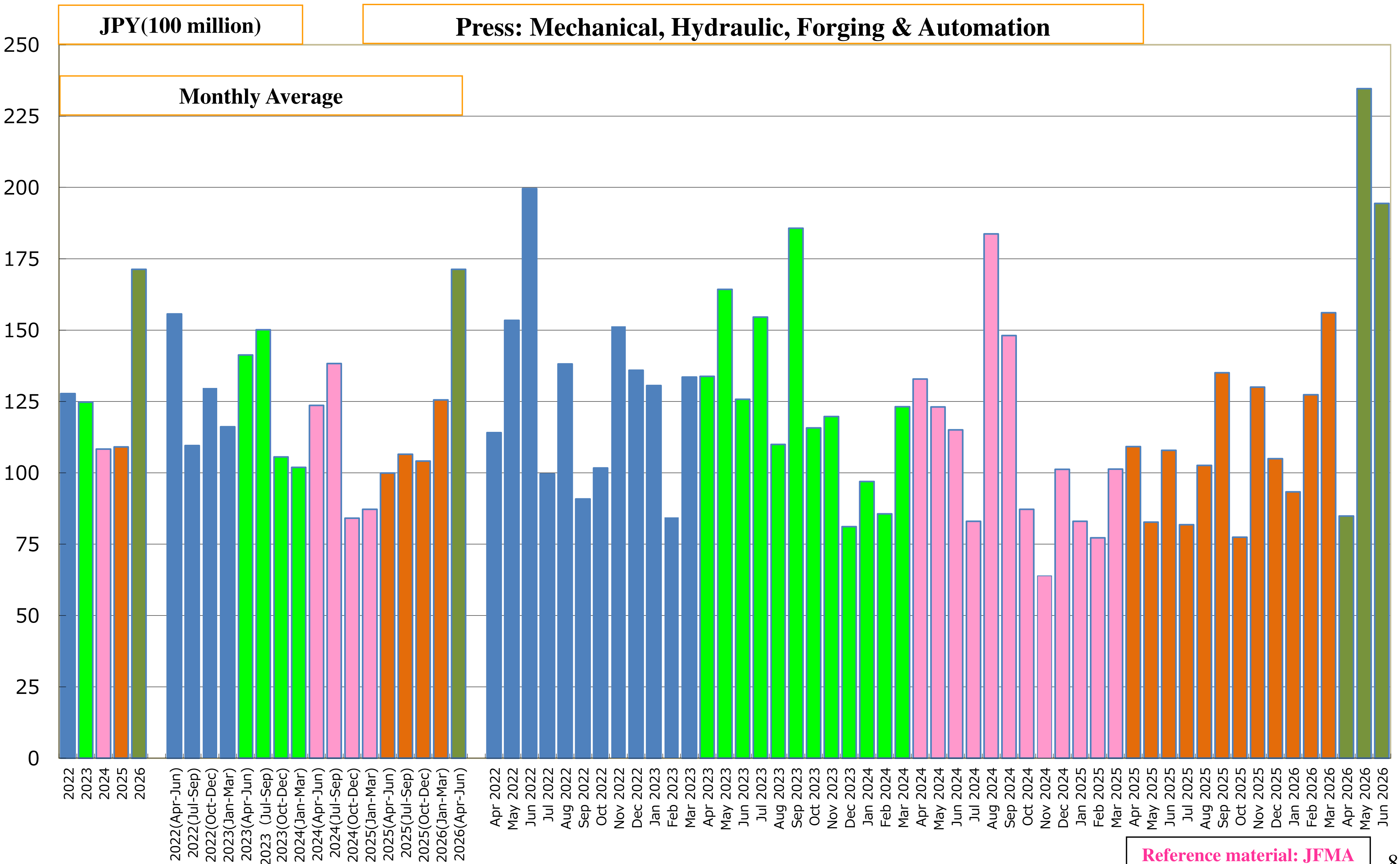
(JPY mil.)



VS end of Previous FY

Total liabilities	△ 494
Current liabilities	**△ 1,325**
Accounts payable - other	△ 556
Provision for bonuses	△ 671
Income taxes payable	△ 404
Contract liabilities (Advances received)	+ 113
Non-current liabilities	**+ 830**
Deferred tax liabilities	+ 685
Total net assets	**+ 159**
Retained earnings	△ 1,802
Valuation difference on available-for-sale securities	+ 1,386

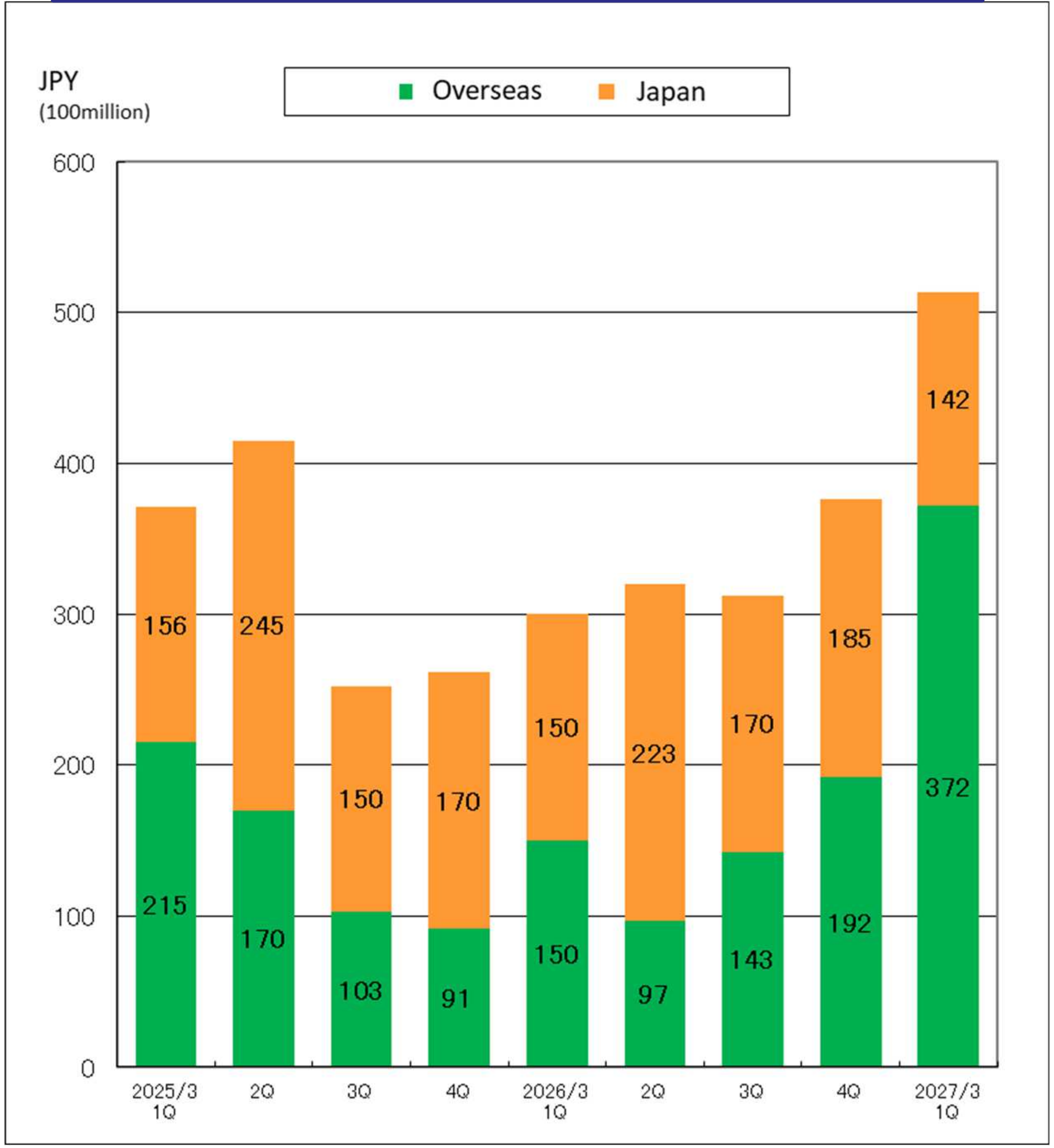
(for Reference) Statistics of Forming Machinery Industry-1



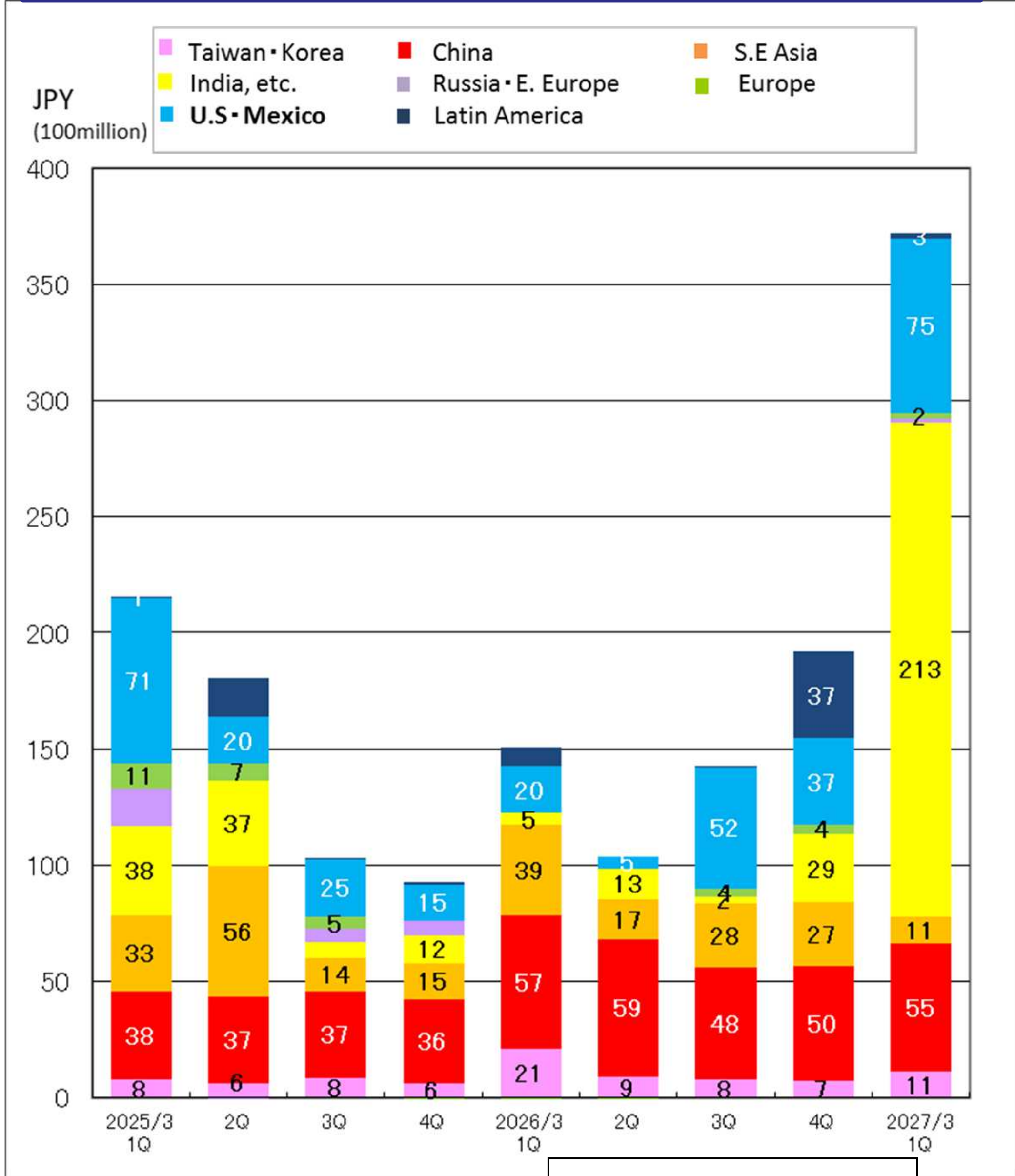
Reference material: JFMA

(for Reference) Statistics of Forming Machinery Industry- 2

Trend of Order Intake



Trend of Orders (Overseas) by Geographic Segment



Reference material: JFMA

Remarks

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Cautions about forecast statements contained in this package

- **The information in this package contains future forecasts.**

- **Future forecasts contained in this document are based on the judgment of company management based on currently available information. Although the future forecasts are based on or grounded in assumptions, future economic circumstances and actual business results may differ from these assumptions.**

- **Although the Company or its management is stating its expectations and/or convictions regarding future results, this does not guarantee that these expectations or convictions will be realized, nor does it guarantee that the actual results will be close to the forecasts. Moreover, the Company does not assume any obligation to update or revise any forecasts unless otherwise stipulated by law.**

August 2026

AIDA ENGINEERING, LTD.