



Presentation of Consolidated Financial Results
for the 1st Quarter of the FY Ended March 31, 2026
(from April 2025 to June 2025)

AIDA

AIDA ENGINEERING, LTD.

Highlights of Consolidated Results P&L



(100million JPY)

(JPY mil.)		FY2025/3 1Q	FY2026/3 1Q	Fluctuation	
				Amount	%
Orders		21,997	14,228	△ 7,769	△35.3%
Net Sales		17,858	18,550	691	3.9%
Cost of Sales		14,397	14,529	132	0.9%
Gross Profit		3,461	4,020	558	16.1%
<Gross Profit ratio>		19.4%	21.7%		(+2.3P)
Selling, general and administrative expenses		2,562	2,751	189	7.4%
Operating Income		899	1,268	369	41.1%
<Operating Income ratio>		5.0%	6.8%		(+1.8P)
Ordinary Income		860	1,394	534	62.1%
Income		1,220	1,397	176	14.5%
Net Income		776	941	165	21.3%
Exchange Rate	1USD	¥155.94	¥144.56	△11.38	△7.3%
	1EUR	¥167.89	¥163.88	△4.01	△2.4%

Full-year forecast unchanged

Sales and profits expected to progress as initially anticipated
Orders below expectations;
assessing the situation for 2Q

Factors of Change in Operating Income

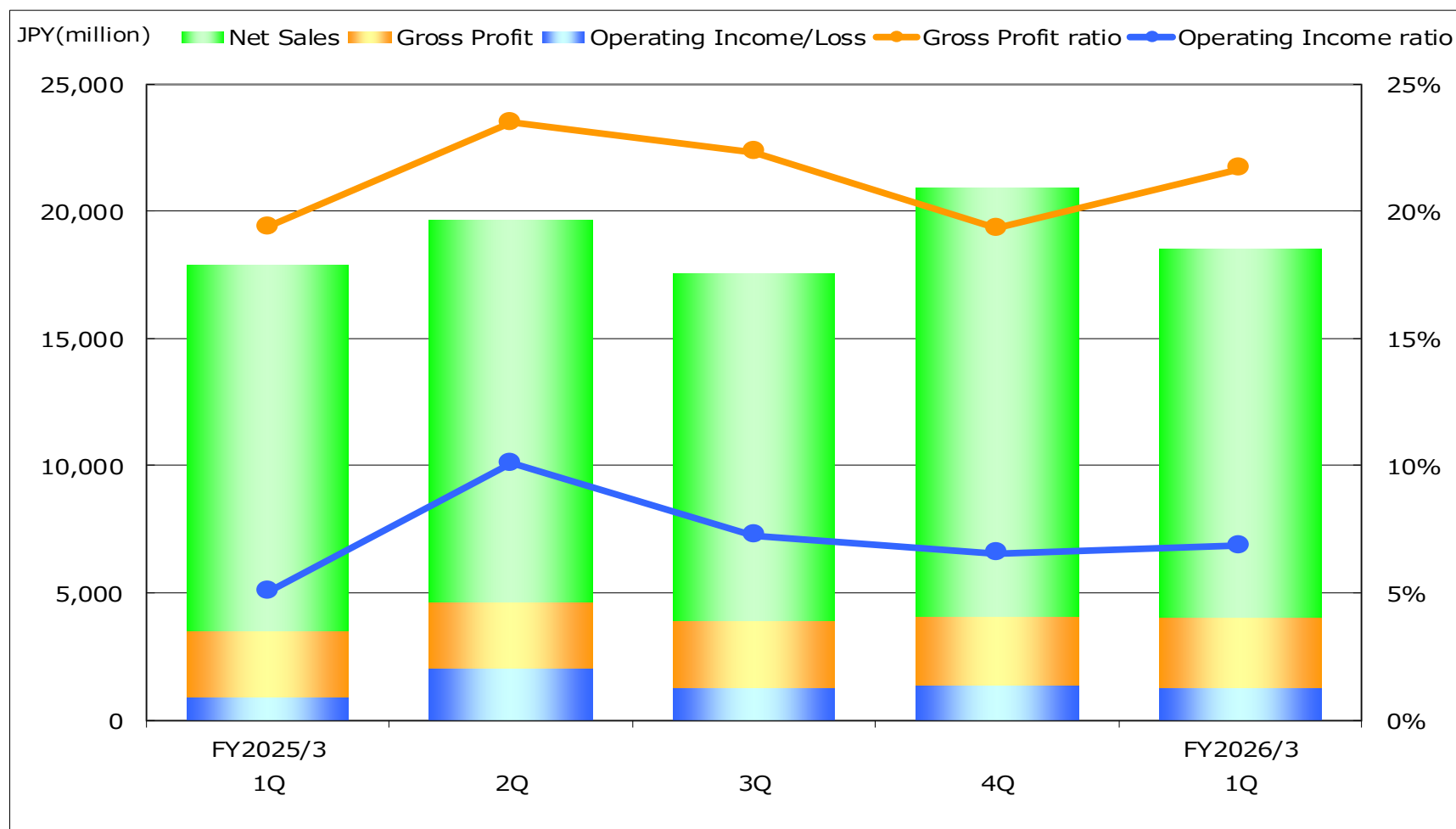
Higher gross profit of presses (excluding REJ, HMS and FX impact)	4.5
Increase of net sales (excluding REJ and FX impact)	1.1
FX impact	△ 0.2
Decrease of operating income of REJ & HMS	△ 0.2
Increase of SG&A expenses (excluding REJ and FX impact)	△ 1.5
Total	3.7

<Summary>

Presses orders declined due to sluggish
EV investment & impact of
US trade policy
Sales increased due to growth in
high-speed presses & acquisition of HMS
Profit increased due to higher sales and
improved gross margin on presses and
services

Orders	Orders for presses fell 35.3% year-on-year due to a decline in EV investment and uncertainty over US trade policy. The decline in middle/large presses (customized presses) had a particularly significant impact.
Net Sales	It increased 3.9% year on year due to higher sales of high-speed presses and the consolidation of sales (approx. 500 million yen) from the acquisition of the US subsidiary HMS.
Gross Profit	It increased by 16.1% year-on-year due to increased sales, improvements in product mix accompanying higher sales of high-speed presses, and improved gross margins on customized presses and services.
Operating Income	It increased by 41.1% year-on-year due to the above-mentioned factors increasing gross profit.
Net Income	It increased by 21.3% year-on-year mainly due to the above-mentioned factors increasing gross profit.

Trend of Sales, Gross Profit and Operating Income

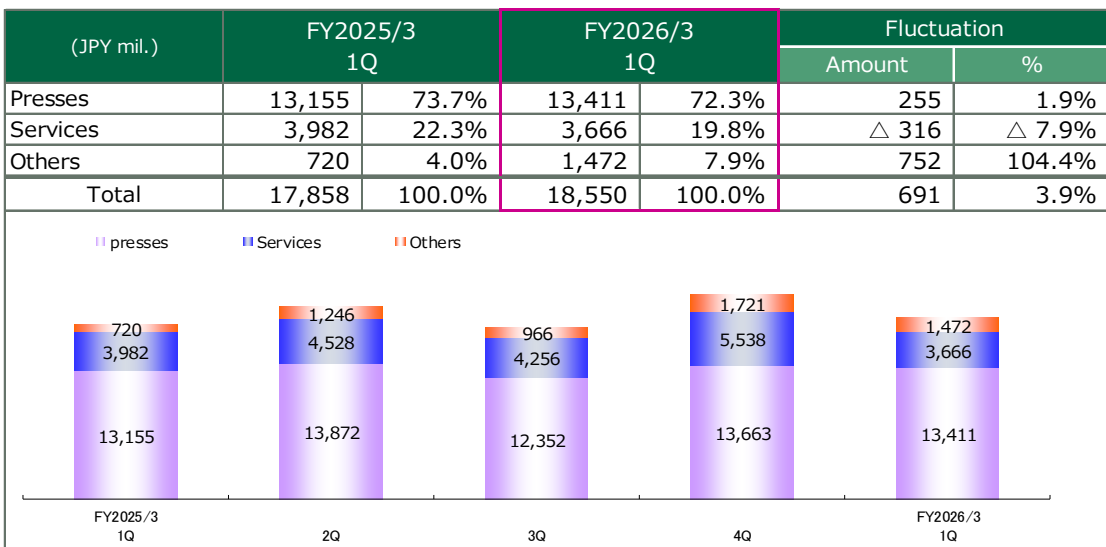


JPY(million)		FY2025/3				FY2026/3
		1Q	2Q	3Q	4Q	1Q
	Net Sales	17,858	19,647	17,575	20,924	18,550
	Gross Profit	3,461	4,614	3,923	4,041	4,020
	Operating Income/Loss	899	1,982	1,275	1,372	1,268
	Gross Profit ratio	19.4%	23.5%	22.3%	19.3%	21.7%
	Operating Income ratio	5.0%	10.1%	7.3%	6.6%	6.8%

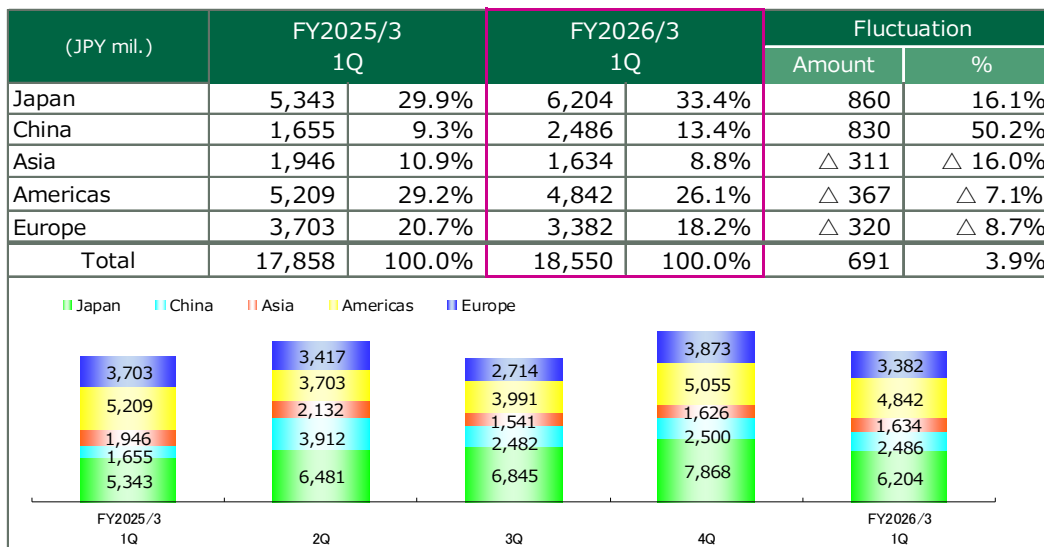
Sales to Third Party (by Business/Customer/Geographic segment)



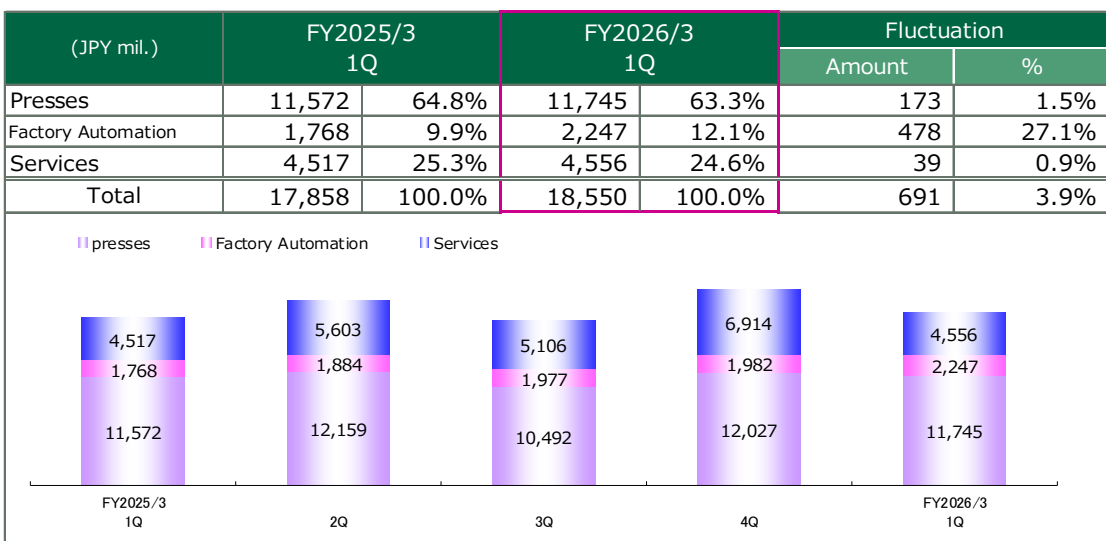
Sales by Business segment (Press related / Others)



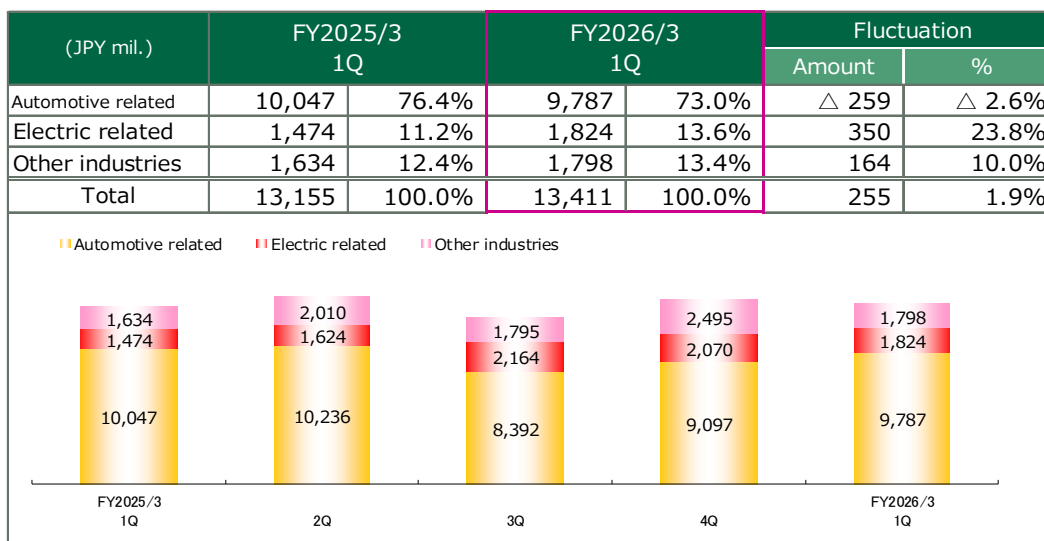
Sales by Geographic segment



Sales by Business segment of the Medium-Term Management Plan (Press / FA / Service)



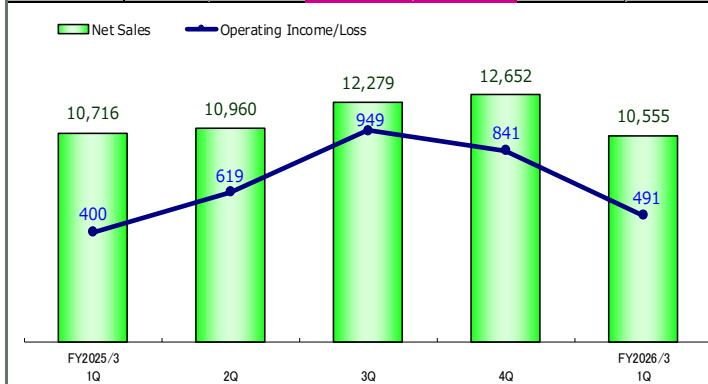
Sales (presses) by Customer industry



Sales / Operating Income (by Geographic segment)

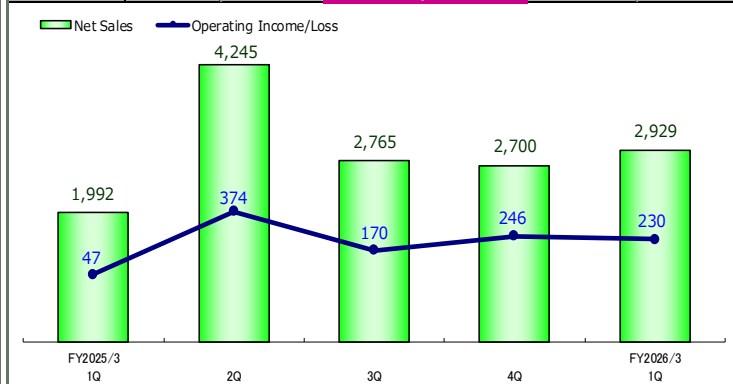
Japan

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Net Sales	10,716		10,555		△ 160	△1.5%
Operating Income /Loss	400	3.7%	491	4.7%	91	22.8%



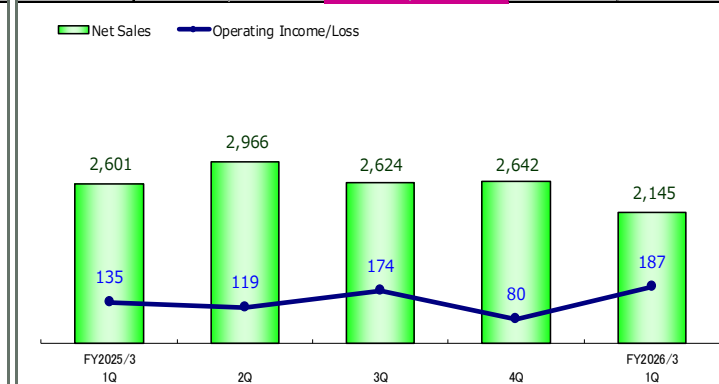
China

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Net Sales	1,992		2,929		937	47.1%
Operating Income /Loss	47	2.4%	230	7.9%	182	388.0%



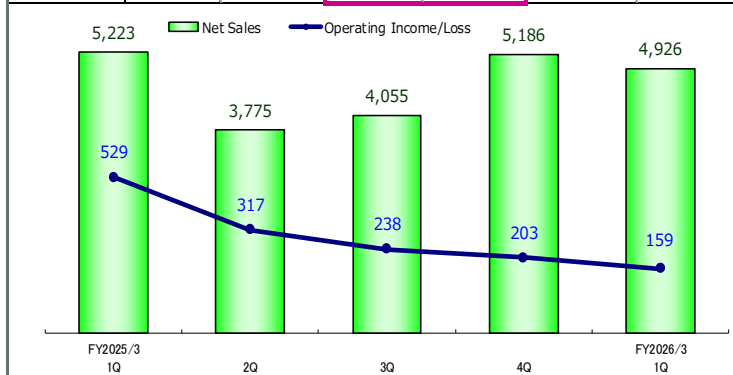
Asia

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Net Sales	2,601		2,145		△ 456	△17.5%
Operating Income /Loss	135	5.2%	187	8.7%	51	37.8%



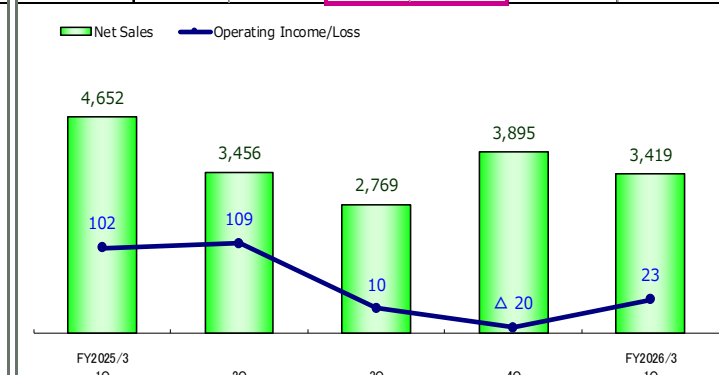
Americas

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Net Sales	5,223		4,926		△ 296	△5.7%
Operating Income /Loss	529	10.1%	159	3.2%	△ 370	△69.9%



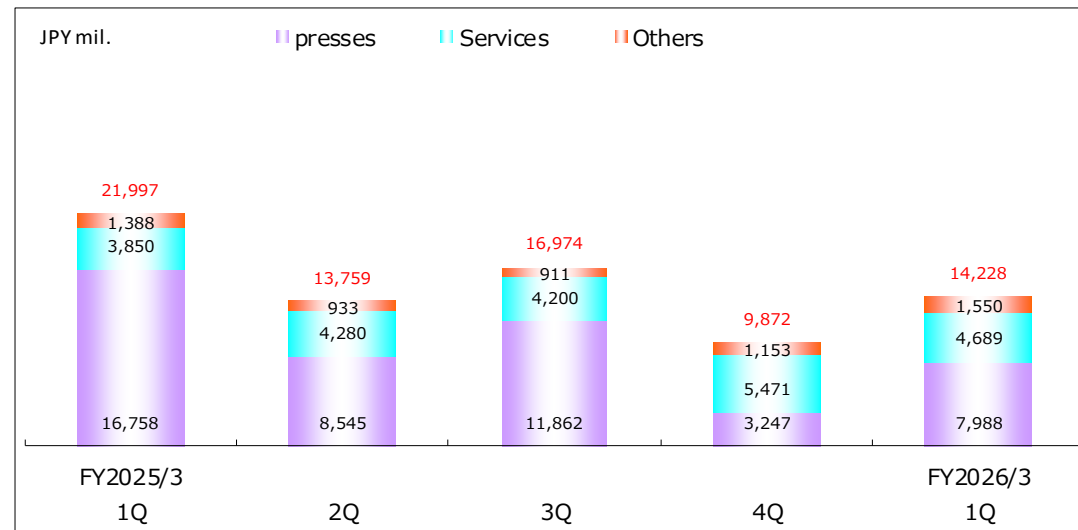
Europe

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Net Sales	4,652		3,419		△ 1,232	△26.5%
Operating Income /Loss	102	2.2%	23	0.7%	△ 79	△77.3%

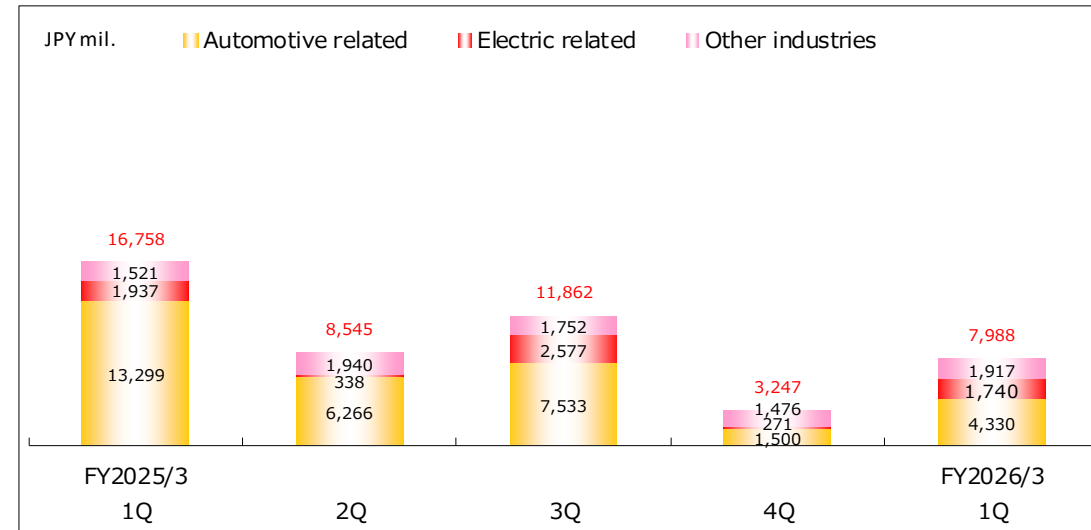


Orders & Backlog (by Business/Customer/Geographic segment)

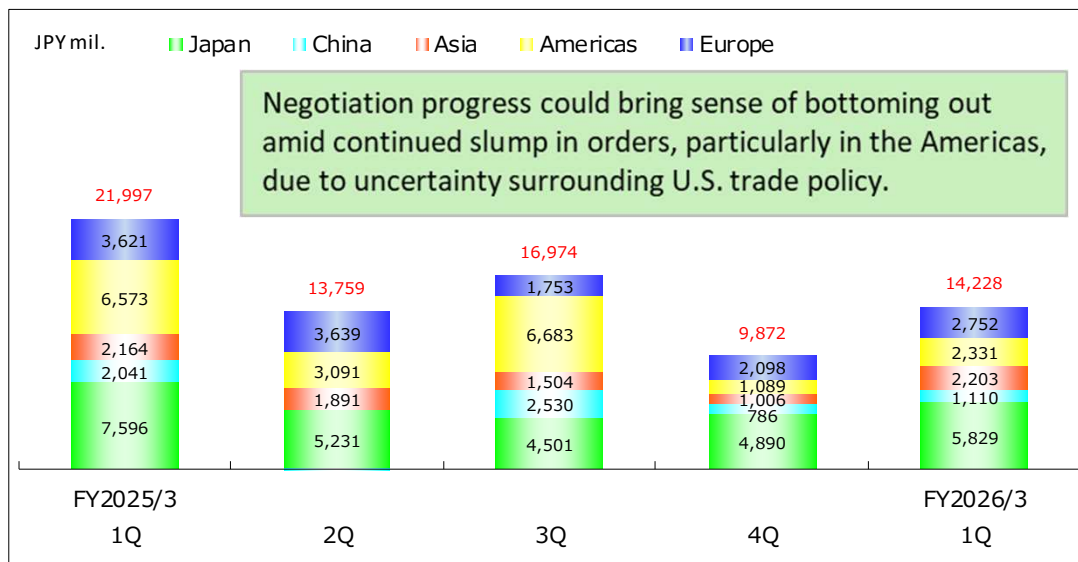
Orders by Business Segment



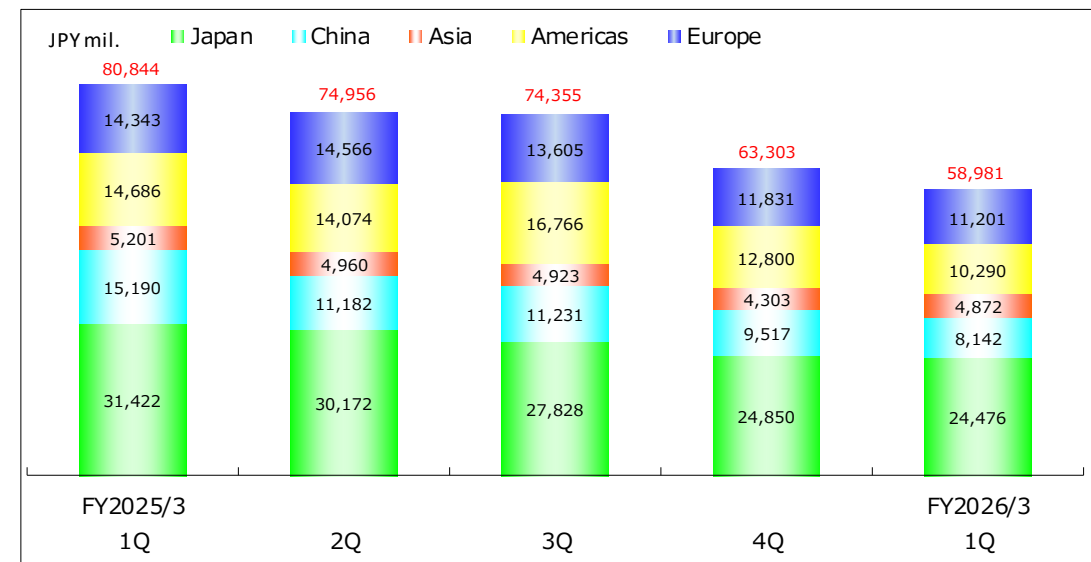
Orders by Customer Industry (Presses)



Orders by Geographic Segment



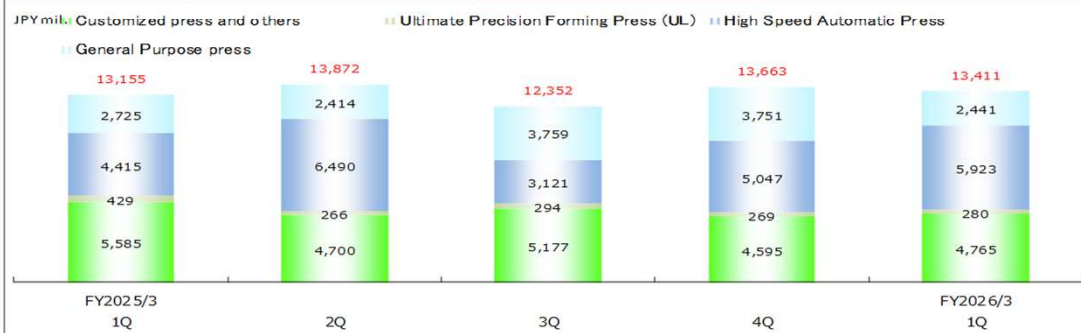
Order Backlog by Geographic Segment



Sales & Orders & Order Backlog (by Press type)

Sales by Press type

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Customized press and others	5,585	42.5%	4,765	35.5%	△ 819	△ 14.7%
Ultimate Precision Forming Press (UL)	429	3.3%	280	2.1%	△ 149	△ 34.7%
High Speed Automatic Press	4,415	33.6%	5,923	44.2%	1,508	34.2%
General Purpose press	2,725	20.7%	2,441	18.2%	△ 284	△ 10.4%
Total	13,155	100.0%	13,411	100.0%	255	1.9%



General Purpose press
⇒ Small size basic models



Ultimate Precision Forming Press (UL)
⇒ Special machines which provide improved precision with high frame-rigidity



High Speed Automatic Press
⇒ Small and mid-size models, designed for high-speed forming strokes

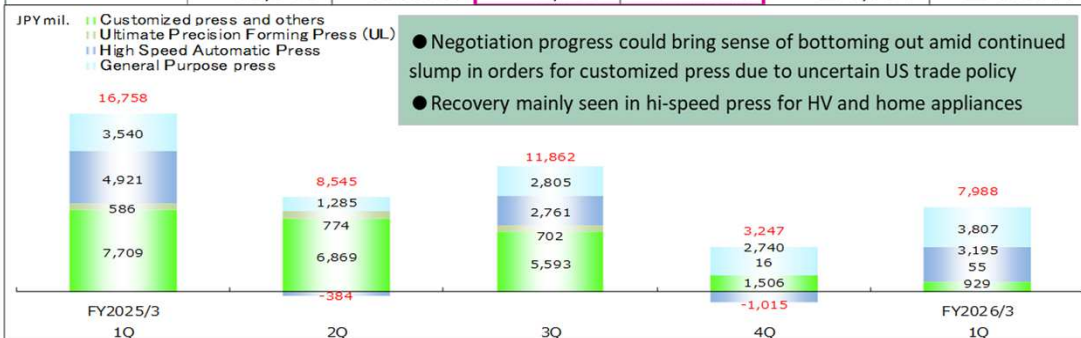


Customized press and others
⇒ Middle and large size machines, upon requests from customers



Orders by Press type

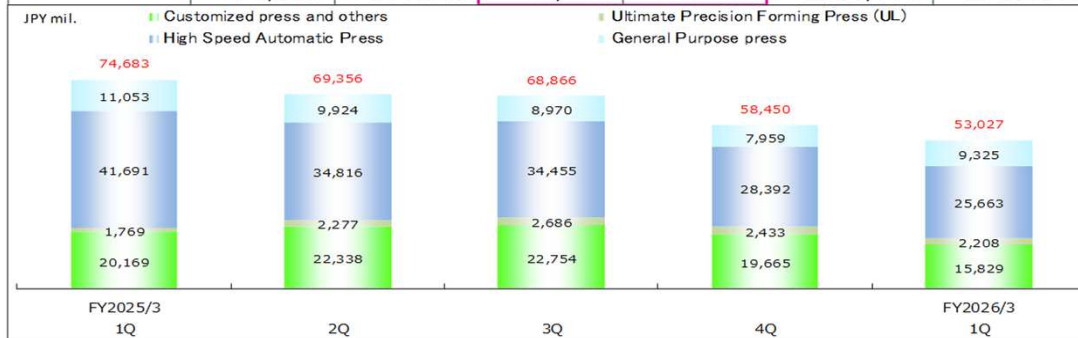
(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Customized press and others	7,709	46.0%	929	11.6%	△ 6,780	△ 87.9%
Ultimate Precision Forming Press (UL)	586	3.5%	55	0.7%	△ 531	△ 90.6%
High Speed Automatic Press	4,921	29.4%	3,195	40.0%	△ 1,726	△ 35.1%
General Purpose press	3,540	21.1%	3,807	47.7%	267	7.5%
Total	16,758	100.0%	7,988	100.0%	△ 8,770	△ 52.3%



- Negotiation progress could bring sense of bottoming out amid continued slump in orders for customized press due to uncertain US trade policy
- Recovery mainly seen in hi-speed press for HV and home appliances

Order Backlog by Press type

(JPY mil.)	FY2025/3 1Q		FY2026/3 1Q		Fluctuation	
					Amount	%
Customized press and others	20,169	27.0%	15,829	29.9%	△ 4,340	△ 21.5%
Ultimate Precision Forming Press (UL)	1,769	2.4%	2,208	4.2%	439	24.8%
High Speed Automatic Press	41,691	55.8%	25,663	48.4%	△ 16,027	△ 38.4%
General Purpose press	11,053	14.8%	9,325	17.6%	△ 1,727	△ 15.6%
Total	74,683	100.0%	53,027	100.0%	△ 21,656	△ 29.0%



Major Changes on Balance Sheet



Assets

■ Non-current assets ■ Current assets

(JPY mil.)

VS end of Previous FY

Total assets \triangle 4,518

Current assets \triangle 4,389

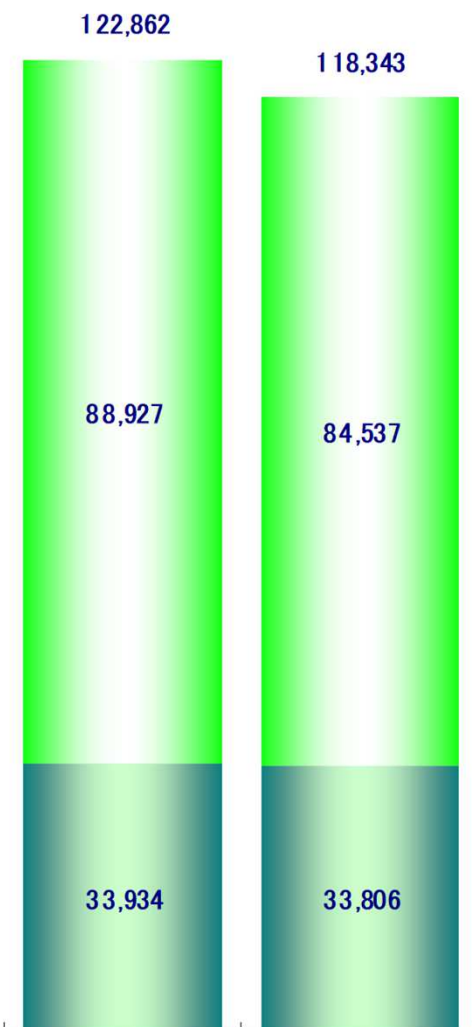
Cash and deposits \triangle 3,614

Notes and accounts
receivable - trade,
and contract assets, \triangle 2,143

Electronically recorded
monetary claims - operating

Other current assets + 1,365

Non-current assets \triangle 128



FY2025/3

FY2025/6

Liabilities and Net Assets

■ Net assets ■ Non-current liabilities ■ Current liabilities

(JPY mil.)

VS end of Previous FY

Total liabilities \triangle 690

Current liabilities \triangle 772

Accounts payable -trade and
electronically recorded
monetary obligations -
operating \triangle 560

Short-term borrowings + 924

Income taxes payable \triangle 546

Provision for bonuses \triangle 571

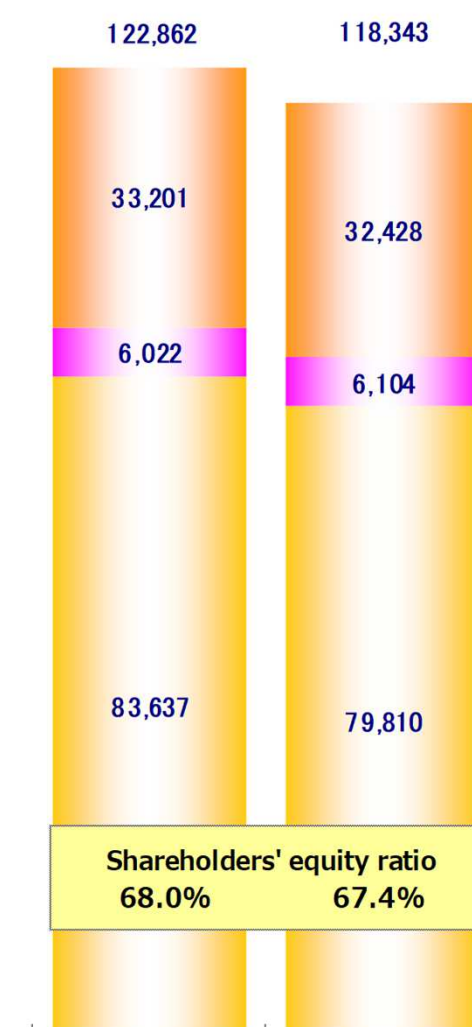
Other current liabilities + 571

Non-current liabilities + 81

Total net assets \triangle 3,827

Retained earnings \triangle 1,348

Treasury stock \triangle 2,483



FY2025/3

FY2025/6

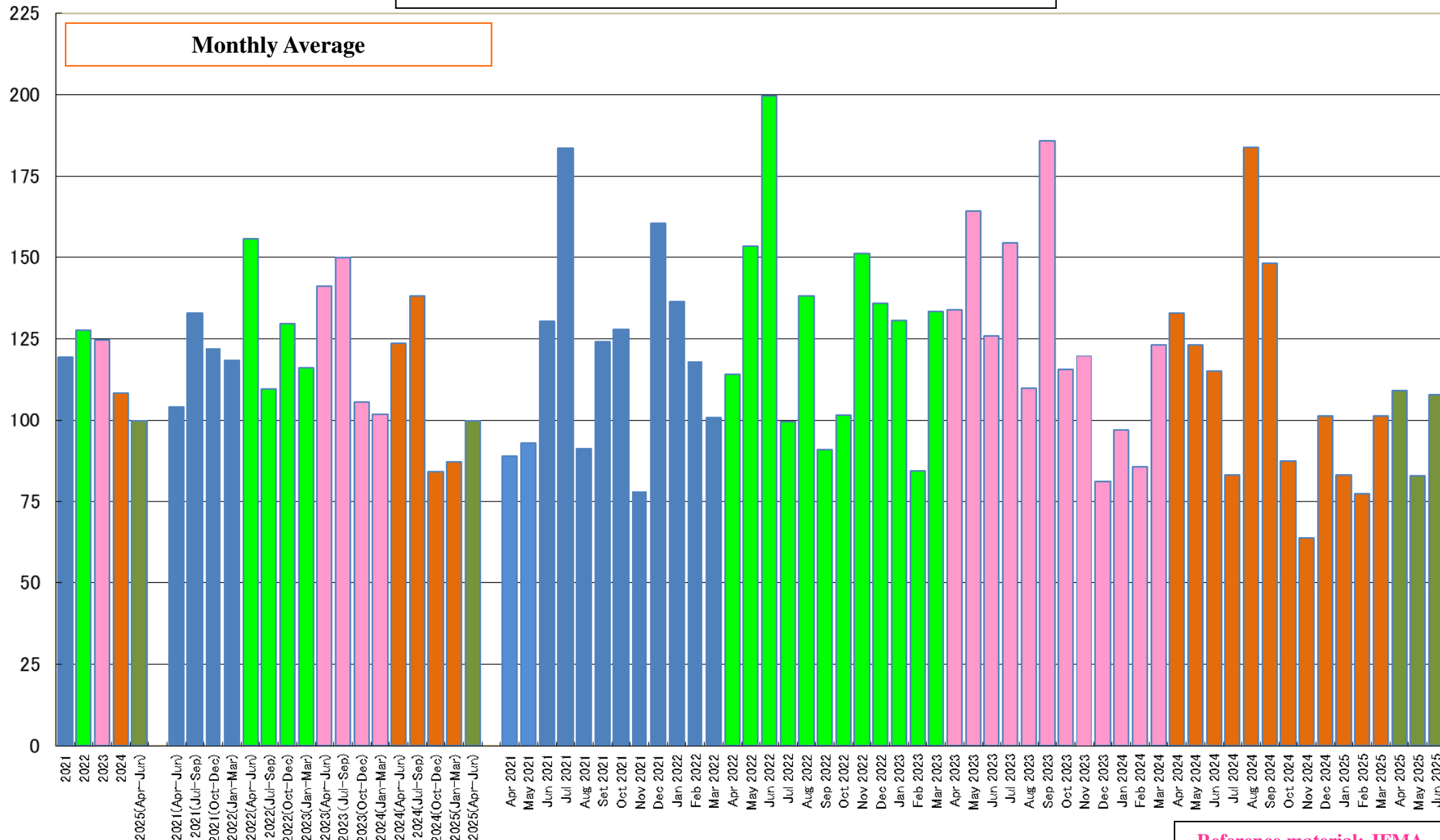
Shareholders' equity ratio
68.0% 67.4%

(for Reference) Statistics of Forming Machinery Industry-1

JPY(100million)

Press: Mechanical, Hydraulic, Forging & Automation

Monthly Average



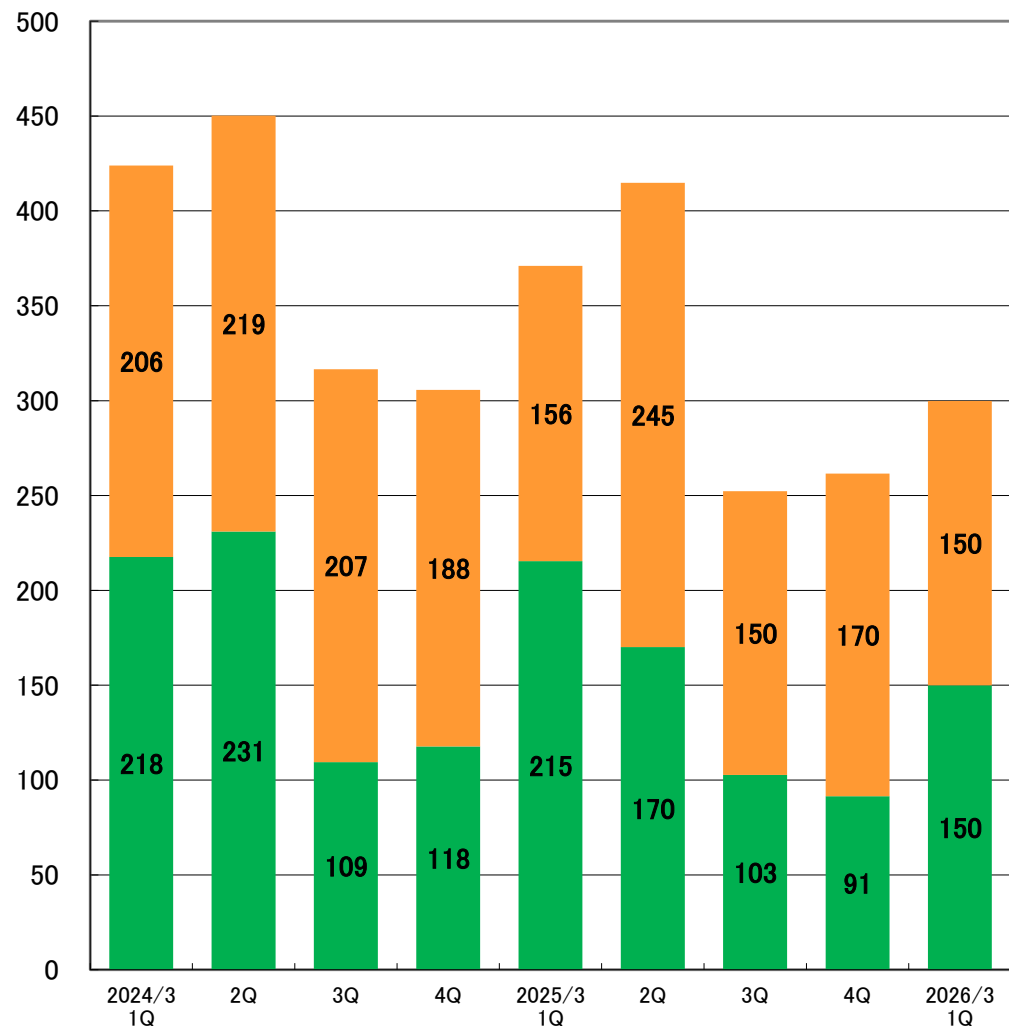
Reference material: JFMA

(for Reference) Statistics of Forming Machinery Industry- 2

Orders

JPY
(100million)

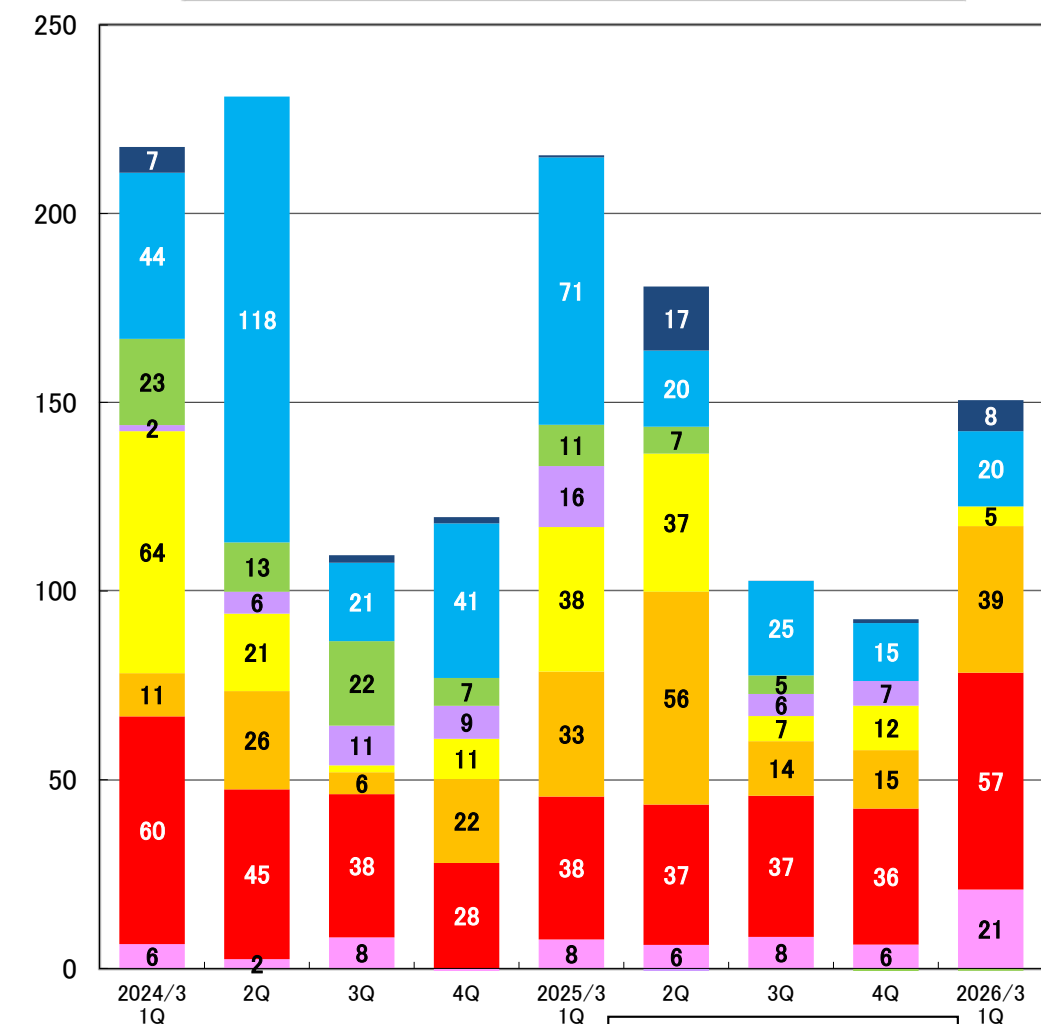
Overseas Japan



Trend of Orders (Overseas) by Geographic Segment

JPY
(100million)

Taiwan・Korea China S.E Asia
India, etc. Russia・E. Europe Europe
U.S・Mexico Latin America



Reference material: JFMA

Cautions about forecast statements contained in this package

- **The information in this package contains future forecasts.**
- **Future forecasts contained in this document are based on the judgment of company management based on currently available information. Although the future forecasts are based on or grounded in assumptions, future economic circumstances and actual business results may differ from these assumptions.**
- **Although the Company or its management is stating its expectations and/or convictions regarding future results, this does not guarantee that these expectations or convictions will be realized, nor does it guarantee that the actual results will be close to the forecasts. Moreover, the Company does not assume any obligation to update or revise any forecasts unless otherwise stipulated by law.**

August 2025

AIDA ENGINEERING, LTD.