



Presentation of Consolidated Financial Results for the 3rd Quarter of the FY Ended March 31, 2026 (from April 2025 to December 2025)



AIDA

AIDA ENGINEERING, LTD.

Highlights of Consolidated Results P&L



(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation		(Unit: ¥100 million)
				Amount	%		
Orders	52,731		53,749	1,018	1.9%		
Net Sales	55,081		58,003	2,921	5.3%		
Cost of Sales	43,082		45,172	2,089	4.8%		
Gross Profit	11,998		12,831	832	6.9%		
<Gross Profit ratio>	21.8%		22.1%		(+0.3P)		
Selling, general and administrative expenses	7,841		8,619	777	9.9%		
Operating Income	4,157		4,212	55	1.3%		
<Operating Income ratio>	7.5%		7.3%		(△0.2P)		
Ordinary Income	4,155		4,324	169	4.1%		
Income Before Income Taxes	4,939		4,807	△ 131	△2.7%		
Net Income	3,247		3,305	58	1.8%		
Exchange Rate	1USD		¥152.63	△3.85	△2.5%		
	1EUR		¥164.90	7.02	4.3%		

Factors of Change in Operating Income		
Increase of net sales (excluding Automation Subsidiaries※ and FX impact)	3.1	
Improved presses gross margins (excluding Automation Subsidiaries※ and FX impact)	2.6	
FX impact	△ 0.3	
Impact of Automation Subsidiaries	△ 1.8	
Increase of SG&A expenses (excluding Automation Subsidiaries※ and FX impact)	△ 3.0	
Total	0.6	

※Automation Subsidiaries: REJ, HMS, Dallas

<Summary>

Total orders rose due to increase of service orders and effect of acquisitions despite decrease of press orders
Sales increased due to higher service sales and the acquisition impact
Profit rose as a result of increased sales and improved gross margins, etc.

Orders	Press orders declined due to weaker EV-related investment and US tariff policies. However, total orders rose 1.9% year-on-year, driven by higher service orders and the inclusion of orders from the acquired US subsidiaries.
Net Sales	An increase of 5.3% year-on-year was driven by growth in service sales and the consolidation of the acquired US subsidiary.
Gross Profit	An increase of 6.9% year-on-year was mainly attributable to higher sales and more favorable product and business mix.
Operating Income	It increased by 1.3% year-on-year due to the above-mentioned factors increasing gross profit.
Net Income	It increased by 1.8% year-on-year, primarily due to the above-mentioned factors increasing gross profit.

Trend of Sales, Gross Profit and Operating Income



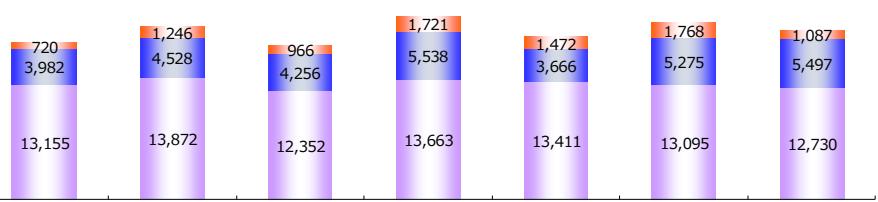
JPY(million)	FY2025/3				FY2026/3		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Net Sales	17,858	19,647	17,575	20,924	18,550	20,138	19,314
Gross Profit	3,461	4,614	3,923	4,041	4,020	4,676	4,134
Operating Income/Loss	899	1,982	1,275	1,372	1,268	1,807	1,135
Gross Profit ratio	19.4%	23.5%	22.3%	19.3%	21.7%	23.2%	21.4%
Operating Income ratio	5.0%	10.1%	7.3%	6.6%	6.8%	9.0%	5.9%

Sales to Third Party (by Business/Customer/Geographic segment)

Sales by Business segment (Press related / Others)

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Presses	39,380	71.5%	39,236	67.6%	△ 143	△ 0.4%
Services	12,767	23.2%	14,438	24.9%	1,671	13.1%
Others	2,933	5.3%	4,328	7.5%	1,394	47.5%
Total	55,081	100.0%	58,003	100.0%	2,921	5.3%

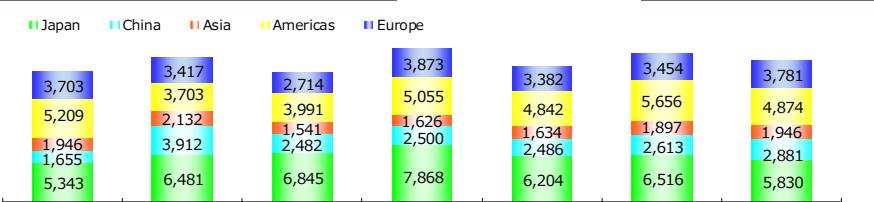
Legend: ■ Presses ■ Services ■ Others



Sales by Geographic segment

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Japan	18,670	33.9%	18,551	32.0%	△ 119	△ 0.6%
China	8,050	14.6%	7,980	13.8%	△ 70	△ 0.9%
Asia	5,620	10.2%	5,479	9.4%	△ 141	△ 2.5%
Americas	12,904	23.4%	15,373	26.5%	2,468	19.1%
Europe	9,835	17.9%	10,619	18.3%	784	8.0%
Total	55,081	100.0%	58,003	100.0%	2,921	5.3%

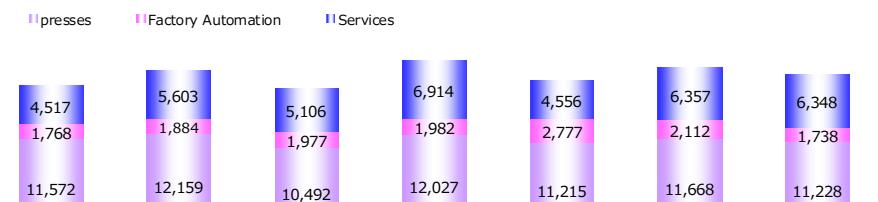
Legend: ■ Japan ■ China ■ Asia ■ Americas ■ Europe



Sales by Business segment of the Medium-Term Management Plan (Press / FA / Service)

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Presses	34,224	62.1%	34,112	58.8%	△ 112	△ 0.3%
Factory Automation	5,630	10.2%	6,628	11.4%	997	17.7%
Services	15,226	27.6%	17,262	29.8%	2,036	13.4%
Total	55,081	100.0%	58,003	100.0%	2,921	5.3%

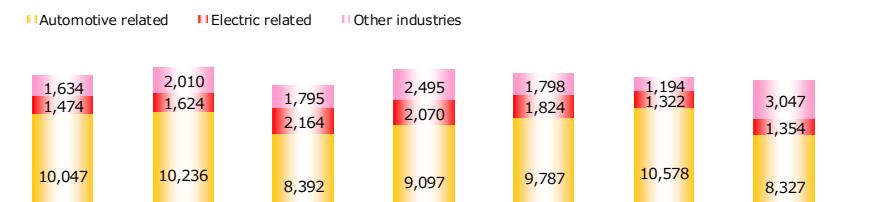
Legend: ■ Presses ■ Factory Automation ■ Services



Sales (presses) by Customer industry

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Automotive related	28,676	72.8%	28,693	73.1%	16	0.1%
Electric related	5,263	13.4%	4,501	11.5%	△ 761	△ 14.5%
Other industries	5,440	13.8%	6,041	15.4%	600	11.0%
Total	39,380	100.0%	39,236	100.0%	△ 143	△ 0.4%

Legend: ■ Automotive related ■ Electric related ■ Other industries



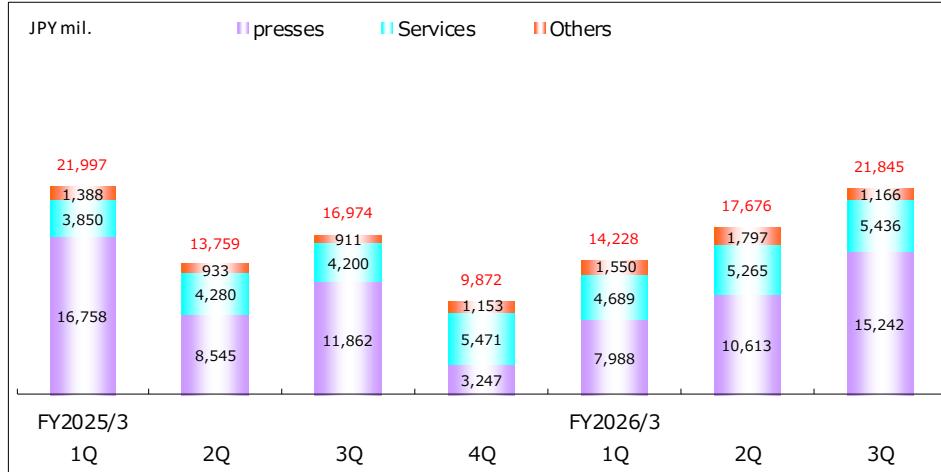
Sales / Operating Income (by Geographic segment)



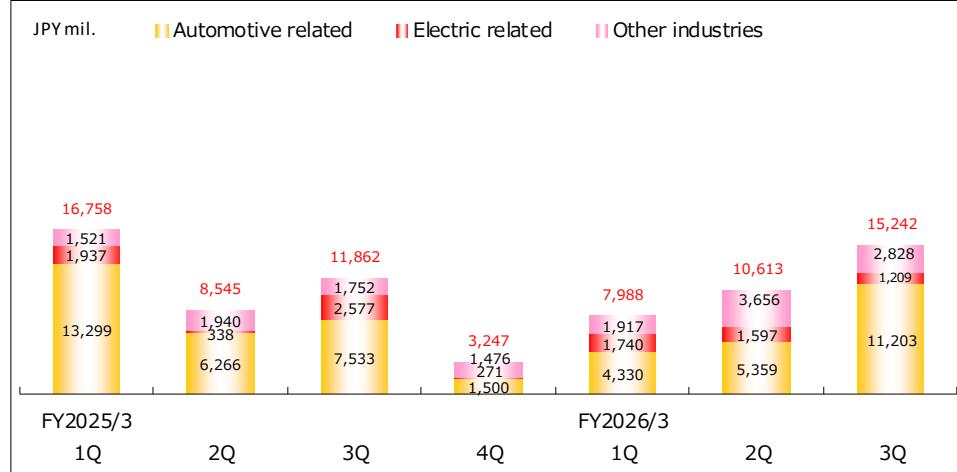
Orders & Backlog (by Business/Customer/Geographic segment)



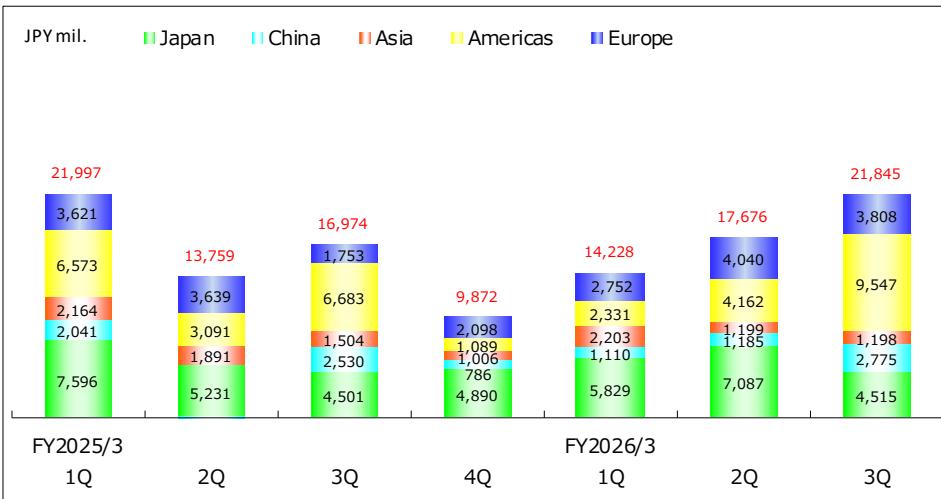
Orders by Business Segment



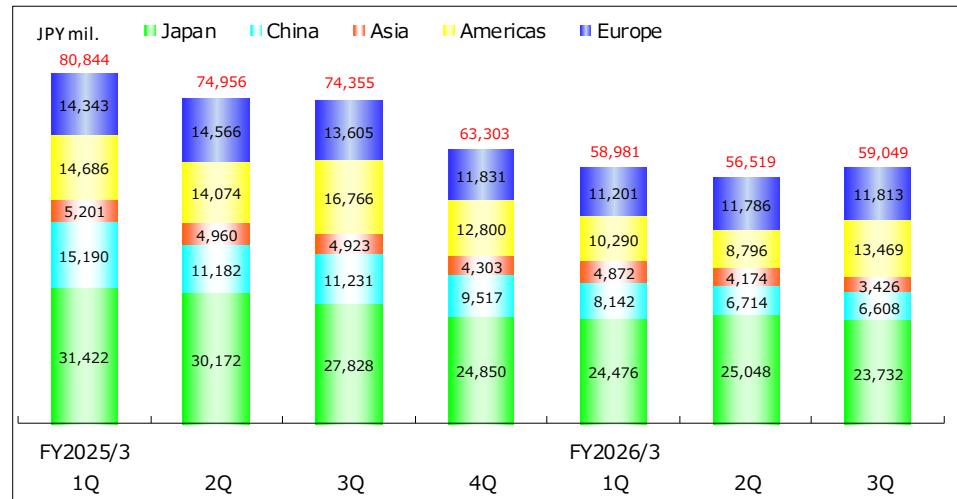
Orders by Customer Industry (Presses)



Orders by Geographic Segment



Order Backlog by Geographic Segment

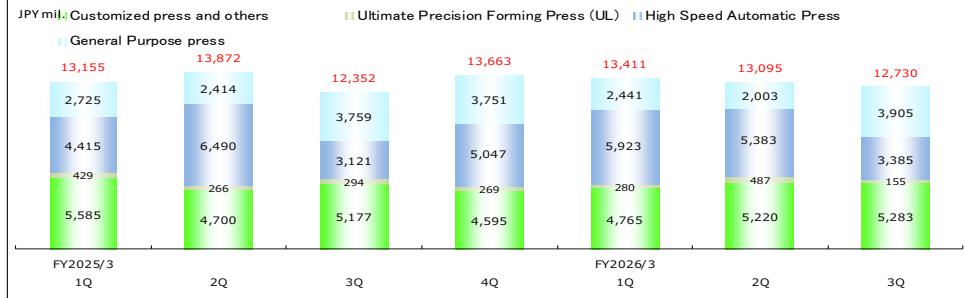


Sales & Orders & Order Backlog (by Press type)



Sales by Press type

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	15,463	39.3%	15,269	38.9%	△ 194	△ 1.3%
Ultimate Precision Forming Press (UL)	989	2.5%	923	2.4%	△ 66	△ 6.7%
High Speed Automatic Press	14,027	35.6%	14,692	37.4%	665	4.7%
General Purpose press	8,899	22.6%	8,350	21.3%	△ 548	△ 6.2%
Total	39,380	100.0%	39,236	100.0%	△ 143	△ 0.4%



General Purpose press
⇒ Small size basic models



Ultimate Precision Forming Press (UL)
⇒ Special machines which provide improved precision with high frame-rigidity



High Speed Automatic Press
⇒ Small and mid-size models, designed for high-speed forming strokes

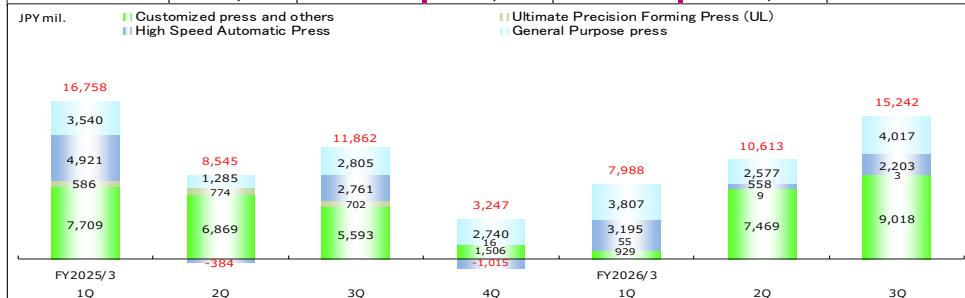


Customized press and others
⇒ Middle and large size machines, upon requests from customers



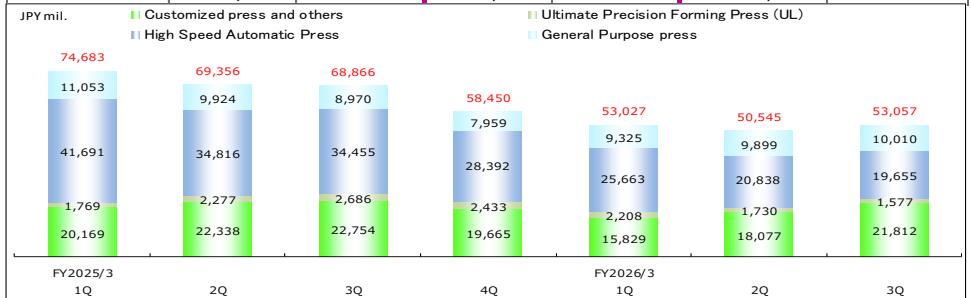
Orders by Press type

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	20,172	54.3%	17,417	51.5%	△ 2,755	△ 13.7%
Ultimate Precision Forming Press (UL)	2,063	5.6%	67	0.2%	△ 1,995	△ 96.7%
High Speed Automatic Press	7,298	19.6%	5,956	17.6%	△ 1,341	△ 18.4%
General Purpose press	7,631	20.5%	10,402	30.7%	2,770	36.3%
Total	37,165	100.0%	33,844	100.0%	△ 3,321	△ 8.9%



Order Backlog by Press type

(JPY mil.)	FY2025/3 3Q		FY2026/3 3Q		Fluctuation	
	Amount	Proportion	Amount	Proportion	Amount	%
Customized press and others	22,754	33.0%	21,812	41.1%	△ 941	△ 4.1%
Ultimate Precision Forming Press (UL)	2,686	3.9%	1,577	3.0%	△ 1,108	△ 41.3%
High Speed Automatic Press	34,455	50.0%	19,655	37.0%	△ 14,799	△ 43.0%
General Purpose press	8,970	13.0%	10,010	18.9%	1,039	11.6%
Total	68,866	100.0%	53,057	100.0%	△ 15,809	△ 23.0%

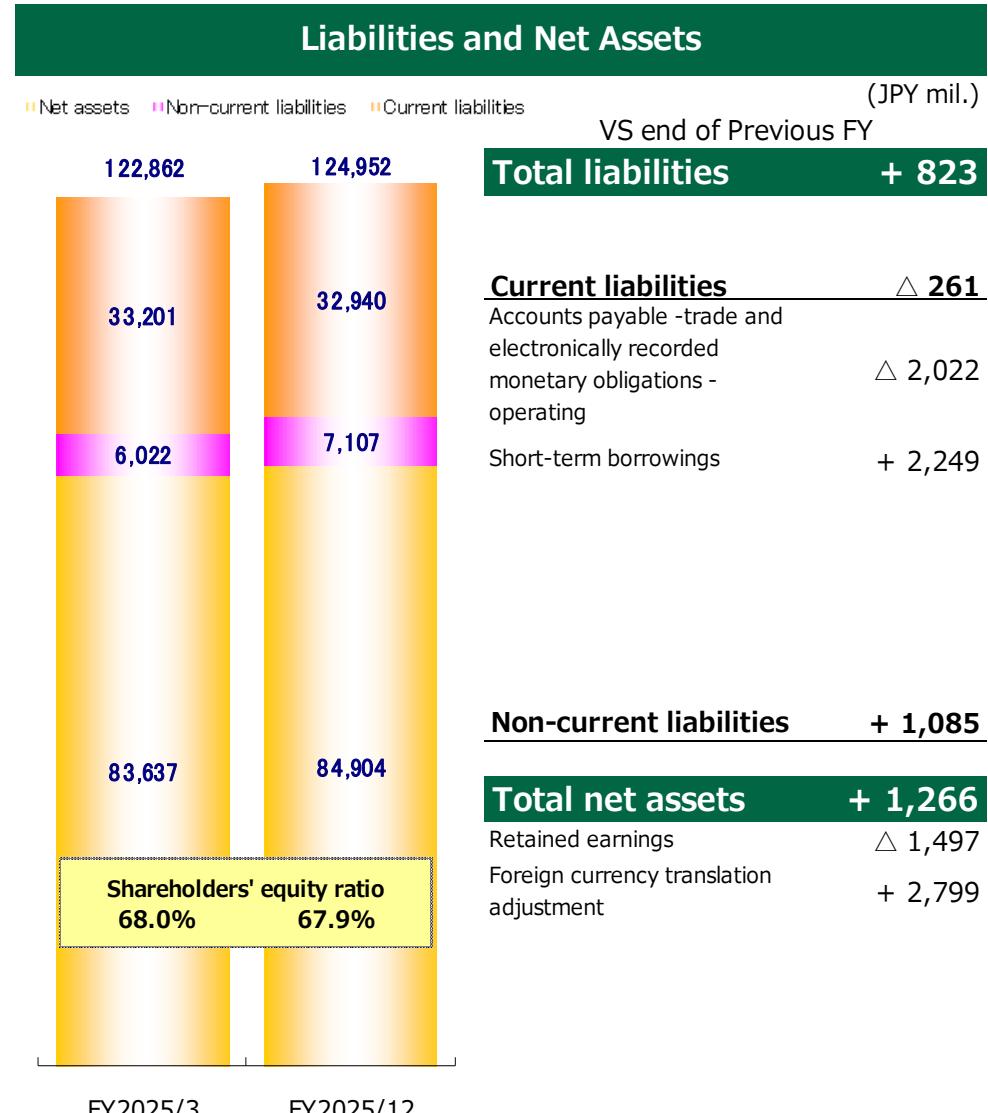
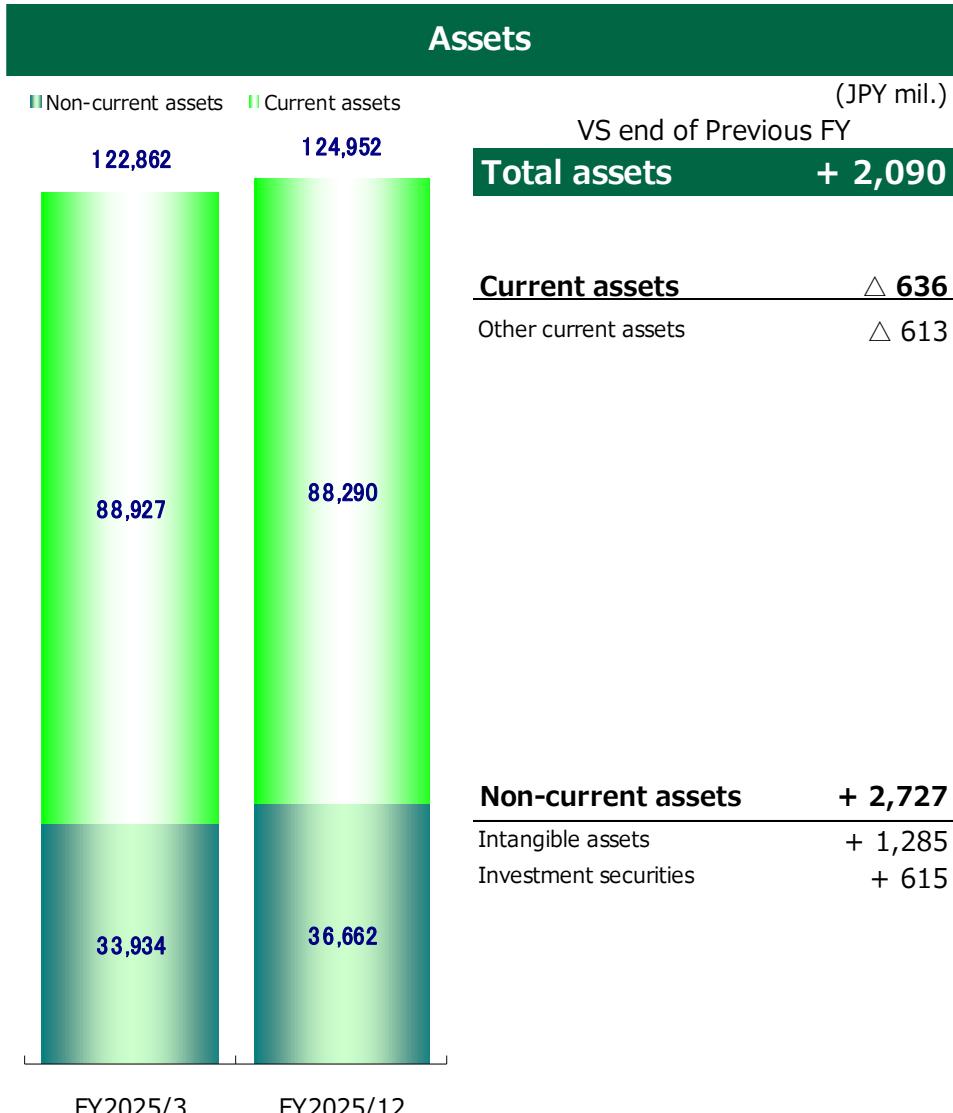


Trend of Orders & Order Backlog



(JPY mil.)			FY2024/3				FY2025/3				FY2026/3		vs. FY2025/3 3Q (9M)		
			3Q (9M)		Full-year		3Q (9M)		Full-year		3Q (9M)		Fluctuation		
			Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	%	
Orders	By Business	Presses		45,783	75.9%	57,827	73.1%	37,165	70.5%	40,413	64.6%	33,844	63.0%	△ 3,321 △ 8.9%	
		Cus. Bt y o m e r	Automotive related	31,577	69.0%	40,211	69.5%	27,098	72.9%	28,598	70.8%	20,893	61.7%	△ 6,204 △ 22.9%	
		Electric related		7,800	17.0%	9,020	15.6%	4,853	13.1%	5,124	12.7%	4,547	13.4%	△ 305 △ 6.3%	
		Other industries		6,406	14.0%	8,594	14.9%	5,213	14.0%	6,689	16.6%	8,402	24.8%	3,188 61.2%	
		Services		11,358	18.8%	16,993	21.5%	12,332	23.4%	17,803	28.4%	15,391	28.6%	3,059 24.8%	
	By Region	Others		3,209	5.3%	4,285	5.4%	3,233	6.1%	4,387	7.0%	4,514	8.4%	1,280 39.6%	
		Japan		21,961	36.4%	28,935	36.6%	17,329	32.9%	22,220	35.5%	17,432	32.4%	103 0.6%	
		China		6,660	11.0%	8,672	11.0%	4,477	8.5%	5,264	8.4%	5,070	9.4%	593 13.2%	
		Asia		5,104	8.5%	6,749	8.5%	5,560	10.5%	6,567	10.5%	4,601	8.6%	△ 958 △ 17.2%	
		Americas		13,204	21.9%	18,073	22.8%	16,348	31.0%	17,438	27.9%	16,042	29.8%	△ 306 △ 1.9%	
		Europe		13,419	22.2%	16,675	21.1%	9,014	17.1%	11,113	17.8%	10,602	19.7%	1,587 17.6%	
	Total		60,351	100.0%	79,105	100.0%	52,731	100.0%	62,603	100.0%	53,749	100.0%	1,018 1.9%		
Order Backlog	By Region	Japan		30,151	38.1%	29,169	38.0%	27,828	37.4%	24,850	39.3%	23,732	40.2%	△ 1,118 △ 4.5%	
		China		14,306	18.1%	14,804	19.3%	11,231	15.1%	9,517	15.0%	6,608	11.2%	△ 2,909 △ 30.6%	
		Asia		5,451	6.9%	4,983	6.5%	4,923	6.6%	4,303	6.8%	3,426	5.8%	△ 877 △ 20.4%	
		Americas		12,625	16.0%	13,322	17.4%	16,766	22.5%	12,800	20.2%	13,469	22.8%	668 5.2%	
		Europe		16,541	20.9%	14,426	18.8%	13,605	18.3%	11,831	18.7%	11,813	20.0%	△ 17 △ 0.1%	
	Total		79,076	100.0%	76,705	100.0%	74,355	100.0%	63,303	100.0%	59,049	100.0%	△ 4,254 △ 6.7%		

Major Changes on Balance Sheet



Highlights : Forecasts of FY2026 Consolidated Results



(JPY mil.)	FY2025/3	FY2026/3		Fluctuation		
		3Q (9M) Results	4Q Forecast	Full-year forecast	Amount	%
Orders	62,603	53,749	16,250	70,000	7,396	11.8%
Net Sales	76,006	58,003	21,996	80,000	3,993	5.3%
Cost of Sales	59,965	45,172	17,527	62,700	2,734	4.6%
Gross Profit <Gross Profit ratio>	16,040 21.1%	12,831 22.1%	4,468 20.3%	17,300 21.6%	1,259	7.9% (+0.5P)
Selling, general and administrative expenses	10,510	8,619	2,880	11,500	989	9.4%
Operating Income <Operating Income ratio>	5,529 7.3%	4,212 7.3%	1,587 7.2%	5,800 7.3%	270	4.9% (△0.0P)
Ordinary Income	5,559	4,324	1,675	6,000	440	7.9%
Income Before Income Taxes	6,297	4,807	1,692	6,500	202	3.2%
Net Income	5,101	3,305	1,494	4,800	△ 301	△5.9%
Cash Dividends per Share(JPY)	37.00	–	–	37.00	–	–
Exchange Rate	1USD= 1EUR=	¥152.66 ¥163.85	¥148.78 ¥171.92	¥145.66 ¥164.24	¥148.00 ¥170.00	△4.66 6.15 △3.1% 3.8%

No change from the previous forecast

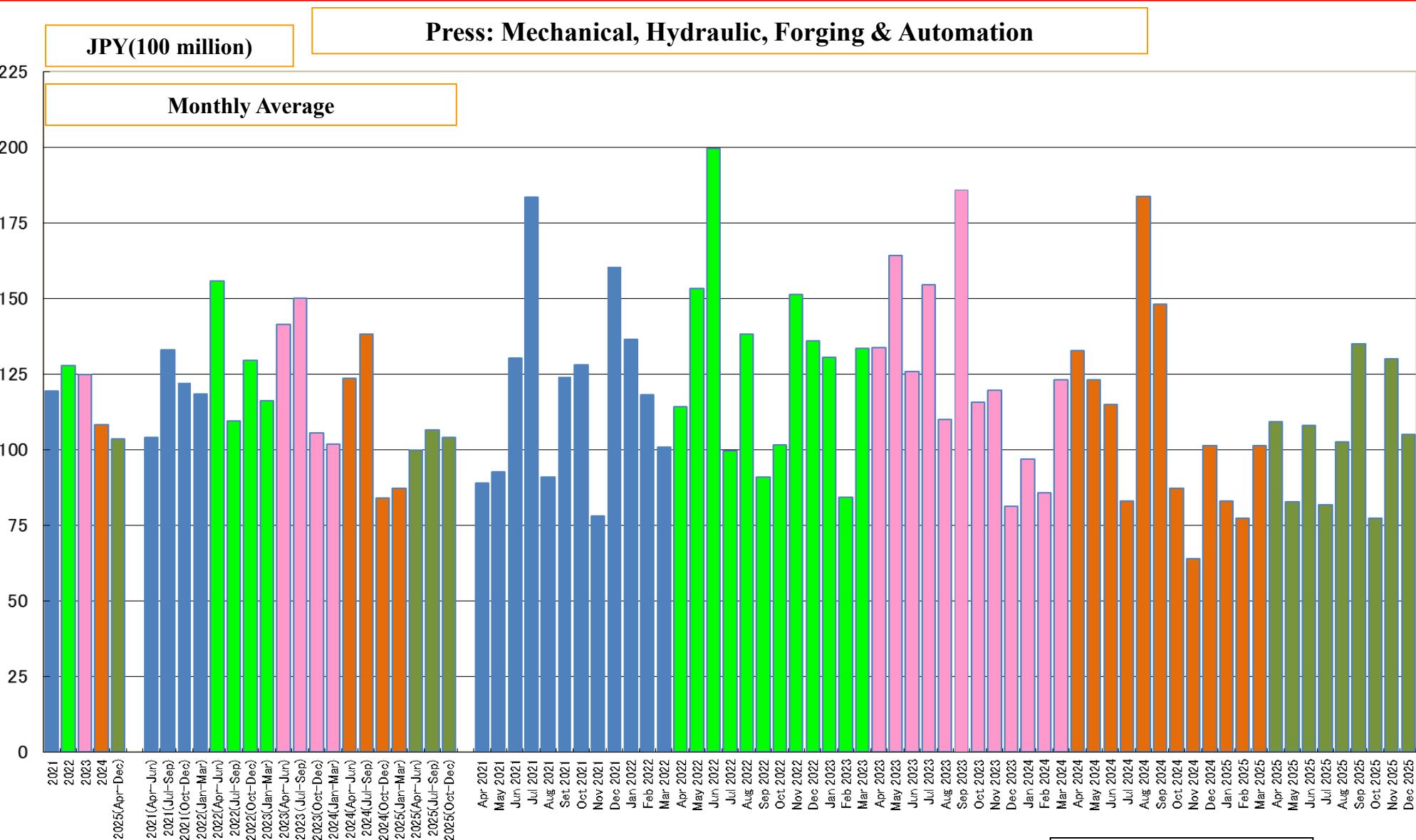
(Unit: ¥100 million)

Factors of Change in Operating Income	
Impact of Automation Subsidiaries	1.7
Increase of net sales (excluding Automation Subsidiaries※ and FX impact)	1.5
Improved presses gross margins (excluding Automation Subsidiaries※ and FX impact)	1.2
FX impact	△ 0.4
Increase of SG&A expenses (excluding Automation Subsidiaries※ and FX impact)	△ 1.3
Change	2.7

※Automation Subsidiaries: REJ, HMS, Dallas

<p><Summary></p> <p>Orders are expected to increase year-on-year due to a recovery in press orders and acquisition effects</p> <p>Sales and operating income are expected to rise, supported by solid press and service sales and acquisition effects</p>	Orders	Press orders are expected to recover significantly in the second half, offsetting the decline in the first half. In addition, increased service orders and the consolidation of orders from the two acquired US subsidiaries are expected to contribute to a 11.8% year-on-year increase.
	Net Sales	Forecast indicates a 5.3% increase year-on-year, driven by growth in press and service sales, alongside the consolidation of sales from two acquired US subsidiaries
	Gross Profit	It is expected to increase by 7.9% year-on-year due to higher sales and improved gross margins for customized presses.
	Operating Income	An increase of 4.9% year-on-year is expected, attributable to the above-mentioned factors.
	Net Income	A 5.9% year-on-year decrease is expected, mainly due to a decline in gains from the sale of investment securities (Cross- shareholdings) and the absence of tax benefits from the German operations integration that were recorded in the previous fiscal year.

(for Reference) Statistics of Forming Machinery Industry-1

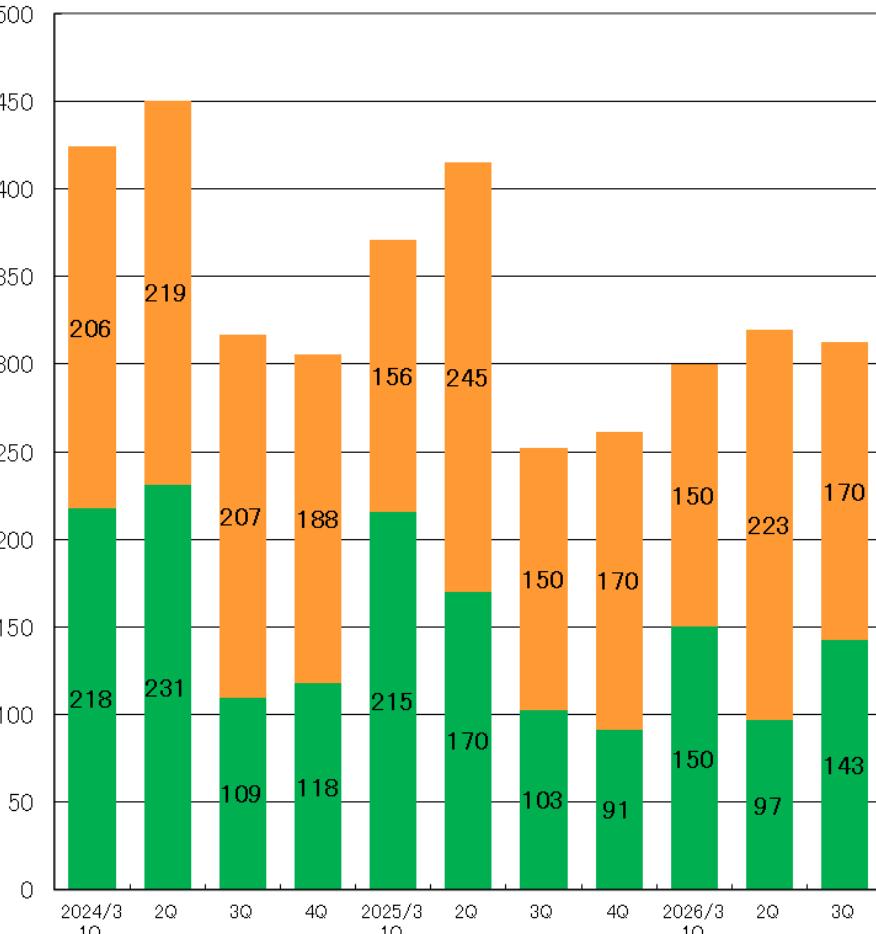


(for Reference) Statistics of Forming Machinery Industry- 2

Orders

JPY
(100million)

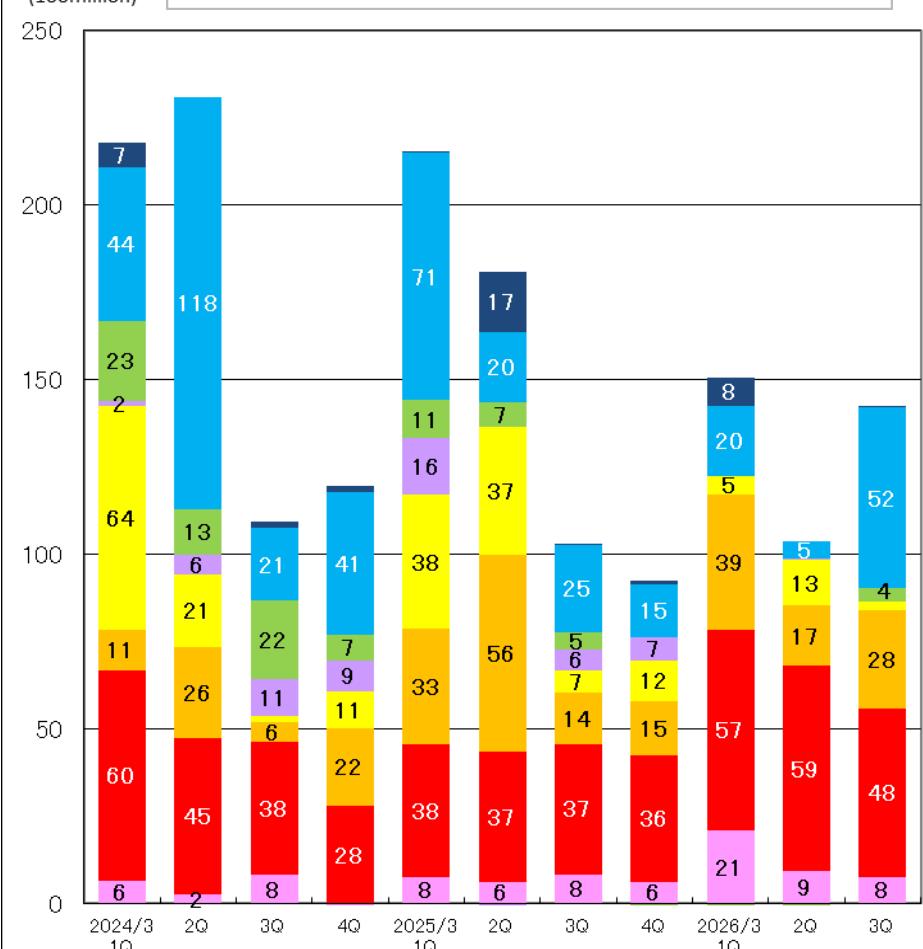
Overseas Japan



Trend of Orders (Overseas) by Geographic Segment

JPY
(100million)

Taiwan•Korea
India, etc.
U.S•Mexico
China
Russia•E. Europe
Latin America
S.E Asia
Europe



Remarks

Cautions about forecast statements contained in this package

- The information in this package contains future forecasts.
- Future forecasts contained in this document are based on the judgment of company management based on currently available information. Although the future forecasts are based on or grounded in assumptions, future economic circumstances and actual business results may differ from these assumptions.
- Although the Company or its management is stating its expectations and/or convictions regarding future results, this does not guarantee that these expectations or convictions will be realized, nor does it guarantee that the actual results will be close to the forecasts. Moreover, the Company does not assume any obligation to update or revise any forecasts unless otherwise stipulated by law.

February 2026

AIDA ENGINEERING, LTD.