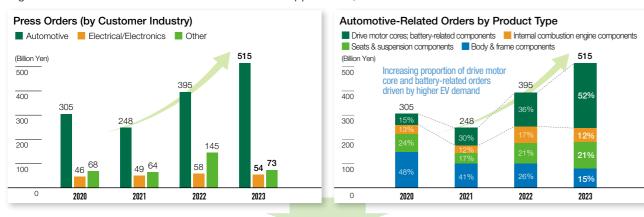
Financial & Non-Financial Highlights



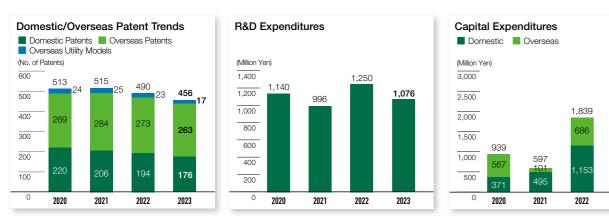
Manufacturing Capital

Significant increase in orders for automotive-related applications, such as for drive motors.

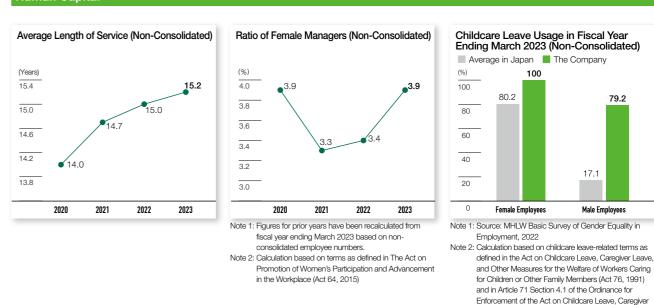




* Internal estimate of AIDA's Japanese market share based on Japan Forming Machinery Association data (FY2022) for specialized high-speed progressive stamping presses with rated capacities of 300 tons or higher

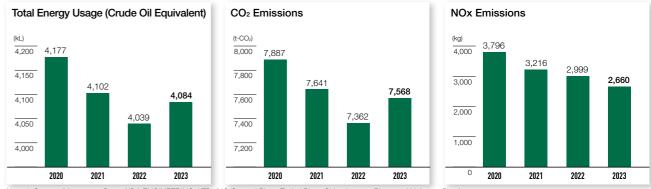


Human Capital



The Environment

CO₂ emissions rose slightly due to higher capacity utilization at the Company factories, but fell 0.5% year on year per unit of output.



Note 1: Scope of Aggregate Data: AIDA ENGINEERING, LTD. (HQ/Sagami Plant, Tsukui Plant, Shimokuzawa Plant, and Hakusan Plant) Note 2: Figures for prior years were recalculated from fiscal year ending March 2023 in line with a change in the calculation method.



2.801

2023



Ordinance 25, 1991)

Leave, and Other Measures for the Welfare of Workers

Caring for Children or Other Family Members (MHLW