Presentation of Consolidated Financial Results for the 2nd Quarter of the FY Ended March 31, 2022 -preliminary report(from Apr. 2021 to Sep. 2021)


AIDA ENGINEERING, LTD.

## Highlights of Consolidated Results Summary of P\&L

AIDA

| (JPY mil.) |
| :--- |
| Order Intake <br> Net Sales <br> Cost of Sales <br> Gross Profit <br> <Gross Profit ratio> <br> Selling, general and administrative <br> expenses <br> Operating Income <br> <Operating Income ratio> <br> Ordinary Income <br> Income Before Income Taxes <br> Net Income/Loss <br> Exchange Rate |
| 1USD <br> 1EUR |


| $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ | Fluctuation |  |
| :---: | :---: | :---: | :---: |
|  |  | Amount | \% |
| 20,502 | 42,435 | 21,933 | 107.0\% |
| 25,761 | 26,910 | 1,149 | 4.5\% |
| 20,284 | 21,934 | 1,650 | 8.1\% |
| 5,476 | 4,975 | $\triangle 500$ | $\triangle 9.1 \%$ |
| 21.3\% | 18.5\% |  | ( $\triangle 2.8 \mathrm{P}$ ) |
| 3,933 | 4,177 | 244 | 6.2\% |
| 1,543 | 798 | $\triangle 744$ | $\triangle 48.3 \%$ |
| 6.0\% | 3.0\% |  | ( $\triangle 3.0 \mathrm{P}$ ) |
| 1,620 | 962 | $\triangle 657$ | $\triangle 40.6 \%$ |
| 1,389 | 863 | $\triangle 526$ | $\triangle 37.9 \%$ |
| 763 | 552 | $\triangle 211$ | $\triangle 27.6 \%$ |
| $¥ 106.90$ | $¥ 109.80$ | 2.90 | 2.7\% |
| $¥ 121.28$ | $¥ 130.85$ | 9.57 | 7.9\% |
| Order Intake : | The recovery of capital investment in the automobile industry has recovered due to the reduced impact of the COVID-19 and strong demand related to electric vehicles. Order intakes have more than doubled from previous Q2. |  |  |
| Net Sales: | Although business operations has recovered due to a reduced impact from the COVID-19 pandemic, sales increased only by $4.5 \%$ from the previous Q2 due to lockdowns in Asia and supply delays. |  |  |
| Gross Profit: | GP ratio decreased due to the rising cost of materials and the delay of high profitable projects. |  |  |
| Operating Income: | Operating income decreased by $48.3 \%$ from the previous Q2 due to an increase of SGA, such as travel expenses in line with the normalization of business activities. Operating income ratio decreased by 3.0 points. |  |  |
| Ordinary Income: | Ordinary income decreased by $40.6 \%$ from the previous Q2 due to decrease of operating income. |  |  |
| Net Income: | Net income decreased by $27.6 \%$ from the previous Q2 due to decrease of ordinary income. |  |  |

## Trend of Sales, Gross Profit and Operating Income



| JPY(million) |  | FY2021/3 |  |  |  | FY2022/3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 10 | 2Q | 3Q | 4Q | 10 | 2Q |
| $\square$ | Net Sales | 10,559 | 15,202 | 13,476 | 18,862 | 13,079 | 13,830 |
| $\square$ | Gross Profit | 2,068 | 3,408 | 2,830 | 4,045 | 2,375 | 2,600 |
| $\square$ | Operating Income | 179 | 1,364 | 892 | 1,287 | 270 | 528 |
| $\bigcirc$ | Gross Profit ratio | 19.6\% | 22.4\% | 21.0\% | 21.4\% | 18.2\% | 18.8\% |
| $-$ | Operating Income ratio | 1.7\% | 9.0\% | 6.6\% | 6.8\% | 2.1\% | 3.8\% |

## Sales to Third Party (by Business/Customer/Geographic segment)

Sales by Business segment (Press related / Others)

| (JPY mil.) | $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |
| Press Machines | 18,437 | 71.6\% |  |  | 18,096 | 67.2\% | $\triangle 341$ | $\triangle 1.9 \%$ |
| Services | 5,247 | 20.4\% | 6,869 | 25.5\% | 1,622 | 30.9\% |
| Others | 2,075 | 8.1\% | 1,944 | 7.2\% | $\triangle 131$ | $\triangle 6.3 \%$ |
| Total | 25,761 | 100.0\% | 26,910 | 100.0\% | 1,149 | 4.5\% |
| ${ }^{\text {\|l }}$ Press Machines | $\square$ Services | ${ }^{11}$ Others |  |  |  |  |
| 28583 | 1,217 <br> 3,224 | $\begin{gathered} 896 \\ 2,650 \end{gathered}$ | $\begin{aligned} & 1,467 \\ & \hline 4,524 \end{aligned}$ |  | $\begin{gathered} 830 \\ 3,104 \\ \hline \end{gathered}$ | $\begin{aligned} & 1,114 \\ & 3,764 \end{aligned}$ |
| 7,677 | 10,760 | 9,929 | 12,870 |  |  |  |
| $\begin{gathered} \mathrm{FY} 2021 / 3 \\ 1 \mathrm{Q} \end{gathered}$ | ${ }^{2}$ | $3 Q$ | 4 Q |  | $\begin{gathered} \text { FY2022/3 } \\ 1 Q \end{gathered}$ |  |

Sales by Business segment of the Medium-Term Management Plan (Press / FA / Service)


Sales by Geographic segment

| (JPY mil.) | $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |
| Japan | 12,989 | 50.4\% |  |  | 10,120 | 37.6\% | $\triangle 2,869$ | $\triangle$ 22.1\% |
| China | 2,206 | 8.6\% | 3,906 | 14.5\% | 1,700 | 77.1\% |
| Asia | 2,731 | 10.6\% | 1,155 | 4.3\% | $\triangle 1,575$ | $\triangle 57.7 \%$ |
| Americas | 4,384 | 17.0\% | 5,836 | 21.7\% | 1,452 | 33.1\% |
| Europe | 3,448 | 13.4\% | 5,890 | 21.9\% | 2,442 | 70.8\% |
| Total | 25,761 | 100.0\% | 26,910 | 100.0\% | 1,149 | 4.5\% |
| ${ }^{11}$ Japan ${ }^{\text {a }}$ China | ${ }^{11}$ Asia Americ | 11 Europe |  |  |  |  |
|  |  |  | 3,63 |  |  |  |
| -1,032 | 2,415 <br> 2,588 | 2,340 2,634 | 3,19 1,29 3 |  | 04 | ,886 |
|  | - ${ }_{9}^{1,864}$ |  |  |  | 56 | 6800 |
| $\begin{aligned} & 1,248 \\ & 5,614 \end{aligned}$ | 7,375 |  | 7,49 |  | 069 | $\begin{aligned} & 2,100 \\ & 5,261 \end{aligned}$ |
| $\begin{gathered} \text { FY202 } 1 / 3 \\ 1 Q \end{gathered}$ | 2 Q | 3 Q | 4 Q |  | $Q^{22 / 3}$ | 2 Q |

# Sales / Operating Income (by Geographic segment) 

| Japan |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (JPY mil.) | FY2021/3 1st Half |  | FY2022/3 1st Half |  | Fluctuation |  |
|  |  |  | Amount | \% |
| Net Sales | 18,749 |  |  |  | 16,215 |  | $\triangle 2,533$ | $\triangle 13.5 \%$ |
| Operating Income | 1,114 | 5.9\% | 85 | 0.5\% | $\triangle 1,028$ | $\triangle 92.3 \%$ |

$\rightleftharpoons$ Net Sales Operating Income


| China |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (JPY mil.) | $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
|  |  |  | Amount | \% |
| Net Sales | 2,944 |  |  |  | 4,094 |  | 1,149 | 39.1\% |
| Operating <br> Income | 57 | 2.0\% | 379 | 9.3\% | 322 | 558.3\% |

$\rightleftharpoons$ Net Sales $\longrightarrow$ Operating Income


| Americas |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (JPY mil.) | $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
|  |  |  | Amount | \% |
| Net Sales | 4,455 |  |  |  | 5,888 |  | 1,433 | 32.2\% |
| Operating Income | 240 | 5.4\% | 62 | 1.1\% | $\triangle 177$ | $\triangle 73.9 \%$ |

$$
\int \text { Net Sales } \sim \text { Operating Income }
$$



| Asia |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (JPY mil.) | $\begin{gathered} \text { FY2021/3 } \\ \text { 1st Half } \end{gathered}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
|  |  |  | Amount | \% |
| Net Sales | 3,734 |  |  |  | 2,383 |  | $\triangle 1,351$ | $\triangle 36.2 \%$ |
| Operating Income | 311 | 8.3\% | 155 | 6.5\% | $\triangle 156$ | $\triangle 50.2 \%$ |

$\int_{\text {Net Sales }}^{\sim}$ Operating Income


| Europe |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (JPY mil.) | $\begin{aligned} & \text { FY2021/3 } \\ & \text { 1st Half } \end{aligned}$ |  | $\begin{gathered} \text { FY2022/3 } \\ \text { 1st Half } \end{gathered}$ |  | Fluctuation |  |
|  |  |  | Amount | \% |
| Net Sales | 3,496 |  |  |  | 6,096 |  | 2,600 | 74.4\% |
| Operating Income | $\triangle 105$ | $\triangle 3.0 \%$ | 75 | 1.2\% | 181 | - |

ONet Sales Operating Income


## Order Intake \& Backlog (by Business/Customer/Geographic segment)

Order Intake by Business Segment


Order Intake by Geographic Segment

| JPY mil. | "Japan China \#Asia Americas \#Europe |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 20,566 | 21,869 |
|  |  | 16,715 |  | 2,810 | 2,863 |
|  |  |  | 15,490 | 2,915 |  |
|  | 11,497 | 4,064 | 3,077 | 2,318 | 7,974 |
| 9,004 <br> 905 <br> 7 | 2,586 | 6,316 | 2,463 <br> 1,481 | 4,413 | $\begin{aligned} & 1,014 \\ & 2,235 \end{aligned}$ |
|  | 1,546 <br> $\substack{88 \\ 680 \\ \hline}$ |  | 2,433 |  |  |
| $2,199$ |  | 2,282 |  | 8,108 | 7,781 |
| 4,456 | 5,801 | 3,611 | 6,035 |  |  |
| $\begin{gathered} \text { FY2021/3 } \\ 1 Q \end{gathered}$ | 2Q | 3 Q | 4 Q | $\begin{gathered} \text { FY2022/3 } \\ 1 Q \end{gathered}$ | 2Q |

Order Intake by Customer Industry (Press Machines)

| JPY mil. | "Automotive related "Electric related "Other industries |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 16,067 | 17,226 |
|  |  | 13,116 |  | 4,253 | 3,222 |
|  |  | $\begin{array}{\|l\|} \hline 2,237 \\ \hline 1,266 \\ \hline \end{array}$ | 9,706 | [1,179 |  |
| 6,062 | $\begin{array}{r} 7,337 \\ 1,259 \end{array}$ |  | $\begin{gathered} 1,787 \\ -981 \end{gathered}$ |  | 12601 |
| $\begin{array}{r} 1,126 \\ 1,557 \end{array}$ | $1,184$ | 9,612 | 6,937 | 10,634 | 12, |
| 3,377 | 4,894 |  |  |  |  |
| $\begin{gathered} \text { FY202 } 1 / 3 \\ \text { 1Q } \end{gathered}$ | 2Q | 3Q | 4 Q | $\begin{gathered} \mathrm{FY} 2022 / 3 \\ 1 \mathrm{Q} \end{gathered}$ | 2Q |

Order Backlog by Geographic Segment



| vs. FY2021/3 |  |
| ---: | ---: |
| Fluctuation |  |
| Amount | $\%$ |
| 19,893 | $148.5 \%$ |
| 14,963 | $180.9 \%$ |
| $\triangle 160$ | $\triangle 5.9 \%$ |
| 5,090 | $213.4 \%$ |
| 1,443 | $27.9 \%$ |
| 596 | $31.1 \%$ |
| 5,632 | $54.9 \%$ |
| 3,769 | $130.9 \%$ |
| 1,742 | $109.6 \%$ |
| 8,606 | $377.0 \%$ |
| 2,182 | $62.5 \%$ |
| 21,933 | $107.0 \%$ |
| 5,769 | $41.5 \%$ |
| 2,742 | $42.7 \%$ |
| 2,177 | $119.4 \%$ |
| 5,052 | $73.1 \%$ |
| $\triangle 217$ | $\triangle 2.1 \%$ |
| 15,524 | $39.6 \%$ |
|  |  |

## Major Changes on Balance Sheet

## Assets

Fixed assets $\because$ Current assets


FY2021/3
FY2021/9
(JPY mil.)
VS end of Previous FY

| Total assets | + 3,773 |
| :---: | :---: |
| Current assets | + 2,490 |
| Cash on hand and at bank | + 2,547 |
| Notes and accounts receivable - trade, electronically recorded monetary claims - operating accounts receivable | $\triangle 5,112$ |
| Inventories | + 3,975 |
| Fixed assets | +1,282 |
| Investment securities | + 1,648 |


| Liabilities and Net Assets |  |  |  |
| :---: | :---: | :---: | :---: |
| ${ }^{1}$ Current liabilities <br> ${ }_{\\|}$Non-current liabilities <br> "Net assets |  | VS end of Prev | (JPY mil.) s FY |
|  |  | Total liabilities | + 3,330 |
| 107,787 | 111,560 | Current liabilities | + 2,745 |
|  |  | Advances received, contract liabilities | + 3,631 |
| 23,378 | 26,124 |  |  |
| 6,902 | 7,487 | Non-current liabilities | + 584 |
| 77,505 | 77,948 |  |  |
|  |  | Net assets | + 442 |
|  |  | Retained earnings | $\triangle 795$ |
|  |  | Valuation difference on available-for-sale securities | $+1,134$ |
| Shareholders' equity ratio <br> 71.2\% 69.2\% |  |  |  |
| FY2021/3 | FY2021/9 |  |  |

## Highlights：Forecasts of FY2022 Consolidated Results

## AIDA

| （JPY mil．） |  | FY2021／3 |
| :---: | :---: | :---: |
| Net Sales |  | 58，099 |
| Cost of Sales |  | 45，747 |
| Gross Profit |  | 12，352 |
| ＜Gross Profit ratio＞ |  | 21．3\％ |
| Selling，general and administrative expenses |  | 8，629 |
| Operating Income |  | 3，722 |
| ＜Operating Income ratio＞ |  | 6．4\％ |
| Ordinary Income |  | 3，748 |
| Income Before Income Taxes |  | 2，845 |
| Net Income |  | 1，316 |
| Cash Dividends per Share |  | 20円 |
| Exchange Rate | 1USD＝ | $¥ 106.06$ |
|  | 1EUR＝ | ¥123．69 |


| FY2022／3 |  | Full－year forecast（revised）AA） | Fluctuation |  |
| :---: | :---: | :---: | :---: | :---: |
| 1H Results | 2H Forecast |  | Amount | \％ |
| 26，910 | 35，089 | 62，000 | 3，900 | 6．7\％ |
| 21，934 | 27，565 | 49，500 | 3，752 | 8．2\％ |
| 4，975 | 7，524 | 12，500 | 147 | 1．2\％ |
| 18．5\％ | 21．4\％ | 20．2\％ | 0．0\％ | （ $\triangle 1.1 \mathrm{P}$ ） |
| 4，177 | 4，222 | 8，400 | $\triangle 229$ | $\triangle 2.7 \%$ |
| 798 | 3，301 | 4，100 | 377 | 10．1\％ |
| 3．0\％ | 9．4\％ | 6．6\％ | 0．0\％ | （＋0．2P） |
| 962 | 3，337 | 4，300 | 551 | 14．7\％ |
| 863 | 3，336 | 4，200 | 1，354 | 47．6\％ |
| 552 | 2，347 | 2，900 | 1，583 | 120．3\％ |


| FY2022／3 | Change $=[A]-[B]$ |  |
| :---: | :---: | :---: |
| Initial <br> Forecast | Amount | $\%$ |
| 62,000 | - | - |
| 48,800 | 700 | $1.4 \%$ |
| 13,200 | $\triangle 700$ | $\triangle 5.3 \%$ |
| $21.3 \%$ |  | $(\triangle 1.1 \mathrm{P})$ |
| 8,700 | $\triangle 300$ | $\triangle 3.4 \%$ |
| 4,500 | $\triangle 400$ | $\triangle 8.9 \%$ |
| $7.3 \%$ |  | $(\triangle 0.7 P)$ |
| 4,600 | $\triangle 300$ | $\triangle 6.5 \%$ |
| 4,600 | $\triangle 400$ | $\triangle 8.7 \%$ |
| 3,000 | $\triangle 100$ | $\triangle 3.3 \%$ |


| - | - | $25 円$ | - | - | $25 円$ | - | - |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\neq 109.80$ | $\nexists 112.20$ | $¥ 111.00$ | 4.94 | $4.7 \%$ | $\neq 108.00$ | 3.00 | $2.8 \%$ |
| $\neq 130.85$ | $¥ 129.15$ | $¥ 130.00$ | 6.31 | $5.1 \%$ | $\neq 128.00$ | 2.00 | $1.6 \%$ |

## ＜Summary＞

The impact of COVID－19 pandemic deminished．
Sales and profits increased due to strong sales for electric vehicles．

The impact of COVID－19 diminished and business operations recovered．Expected to increase 6．7\％ year－on－year due to increased press sales related to electric vehicles．

Although the full－year forecast was revised downward due to the drop in gross profit in the first half，gross profit will improve due to the increase in sales of high value－added projects in the second half．GM ratio is expected to increase by $1.2 \%$ from the previous year．

## Operating

Income：
Although the full－year forecast has been revised downward due to the above factors，it is expected to increase by $10.1 \%$ from the previous year due to the improvement of gross profit in the second half and the reduction in SGA．

Net Income：
In addition to the above factors，we expect an increase of $120.3 \%$ from the previous year due to decrease of loss on suspension or decrease of production recorded previous Q2．

## Forecasts of Order Intake/Sales/Operating Income (by segment)

| (JPY mil.) | Order Intake |  |  |  | Net Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2021/3 | $\left\lvert\, \begin{gathered} \text { FY2022/3 } \\ \text { forecast } \end{gathered}\right.$ | $\begin{gathered} \hline \text { Fluctuation: } \\ \text { FY2022/3 } \\ \text { vs FY2021/3 } \end{gathered}$ |  | FY2021/3 | FY2022/3 forecast | $\begin{gathered} \hline \text { Fluctuation: } \\ \text { FY2022/3 } \\ \text { vs FY2021/3 } \end{gathered}$ |  |
|  |  |  | Amount | \% |  |  | Amount | \% |
| Press Machines | 36,223 | 50,200 | 13,976 | 38.6\% | 41,237 | 42,700 | 1,462 | 3.5\% |
| Services | 12,397 | 15,000 | 2,602 | 21.0\% | 12,422 | 14,500 | 2,077 | 16.7\% |
| Others | 4,087 | 5,800 | 1,712 | 41.9\% | 4,439 | 4,800 | 360 | 8.1\% |
| Consolidated | 52,708 | 71,000 | 18,291 | 34.7\% | 58,099 | 62,000 | 3,900 | 6.7\% |

by Business segment of the Medium-Term Management
(Press / FA / Service)

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (JPY mil.) | Net Sales |  |  |  |  |
| FY2021/3 | FY2022/3 <br> forecast |  | Fluctuation |  |  |
|  | Amount | $\%$ |  |  |  |
| Press <br> Machines | 34,169 | 35,000 | $56 \%$ | 830 | $2.4 \%$ |
| Factory <br> Automation | 7,943 | 8,000 | $13 \%$ | 56 | $0.7 \%$ |
| Services | 15,987 | 19,000 | $31 \%$ | 3,012 | $18.8 \%$ |
| Total | 58,099 | 62,000 | $100 \%$ | 3,900 | $6.7 \%$ |



## Trend of Capex, Depreciation, R\&D \& CF



Cash \& Cash Equivalents / Cash Flow

| (JPY mil.) | FY2020/3 | FY2021/3 | FY2022/3 1H |
| :---: | :---: | :---: | ---: |
| Cash | 28,710 | 31,700 | 34,216 |


(for Reference) Statistics of Forming Machinery Industry-1

(for Reference) Statistics of Forming Machinery Industry- 2


## Remarks

Cautions about forecast statements contained in this package

- The information in this package contains future forecasts.
- Future forecasts contained in this document are based on the judgment of company management based on currently available information. Although the future forecasts are based on or grounded in assumptions, future economic circumstances and actual business results may differ from these assumptions.
- Although the Company or its management is stating its expectations and/or convictions regarding future results, this does not guarantee that these expectations or convictions will be realized, nor does it guarantee that the actual results will be close to the forecasts. Moreover, the Company does not assume any obligation to update or revise any forecasts unless otherwise stipulated by law.

November 2021

## AIDA ENGINEERING, LTD.

