

11-Year Consolidated Financial Summary

AIDA ENGINEERING, LTD. and Consolidated Subsidiaries
Years ended March 31

	Millions of yen										% change	
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2024 vs 2025
Orders, Net Sales, and Income												
Orders	¥ 70,256	¥ 75,474	¥ 62,655	¥ 83,143	¥ 75,694	¥ 62,326	¥ 52,708	¥ 78,357	¥ 83,994	¥ 79,105	¥ 62,603	(20.9)
Net sales	76,897	75,529	67,547	73,856	84,082	69,159	58,099	62,466	68,795	72,742	76,006	4.5
Cost of sales	59,650	57,544	51,761	57,926	68,851	53,966	45,747	51,574	57,168	59,086	59,965	1.5
Selling, general and administrative expenses	9,383	9,947	9,168	9,617	9,669	9,019	8,629	8,386	10,087	10,041	10,510	4.7
Operating income	7,863	8,037	6,617	6,312	5,561	6,173	3,722	2,505	1,540	3,615	5,529	53.0
Income before income taxes	8,543	8,329	6,754	6,639	5,785	6,242	2,845	1,753	1,964	4,233	6,297	48.8
Income taxes	2,337	2,546	1,769	1,810	1,092	2,143	1,492	848	668	1,424	1,196	(16.1)
Net income attributable to owners of parent	6,205	5,782	4,985	4,786	4,634	4,022	1,316	896	1,295	2,808	5,101	81.7
Profitability Ratio												
Operating income ratio	10.2%	10.6%	9.8%	8.5%	6.6%	8.9%	6.4%	4.0%	2.2%	5.0%	7.3%	—
Total Assets, Total Net Assets and Interest-Bearing Debt												
Total assets	¥ 105,126	¥ 100,609	¥ 101,683	¥ 116,108	¥ 111,564	¥ 104,114	¥ 107,787	¥ 113,933	¥ 116,287	¥ 126,195	¥ 122,862	(2.6)
Total net assets	67,254	68,758	70,834	75,924	77,206	74,840	77,505	78,664	78,043	82,321	83,637	1.6
Total interest-bearing debt	1,891	4,663	4,470	4,111	3,991	4,491	2,797	2,594	2,082	2,969	3,120	5.1
Shareholders' equity ratio	63.8%	68.2%	69.5%	64.8%	68.5%	71.1%	71.2%	68.4%	67.0%	65.2%	68.0%	—
Capital Expenditures, Depreciation and Amortization and R&D Expenditures												
Capital expenditures	¥ 1,958	¥ 4,654	¥ 2,093	¥ 2,434	¥ 2,867	¥ 939	¥ 597	¥ 1,839	¥ 2,801	¥ 1,800	¥ 1,146	(36.3)
Depreciation and amortization	1,712	1,995	1,961	2,061	2,142	2,146	2,048	1,833	1,847	2,021	1,960	(3.0)
R&D expenditures	1,345	1,237	1,197	1,036	1,067	1,140	996	1,250	1,076	957	1,142	19.3
Return Indicators												
Return on equity (ROE)	9.8%	8.5%	7.2%	6.6%	6.1%	5.3%	1.7%	1.2%	1.7%	3.5%	6.2%	—
Return on assets (ROA)	6.3%	5.6%	4.9%	4.4%	4.1%	3.7%	1.2%	0.8%	1.1%	2.3%	4.1%	—
Cash Flows												
Cash flows from operating activities	¥ 5,100	¥ 6,596	¥ 2,400	¥ 12,714	¥ 2,821	¥ 3,908	¥ 7,263	¥ 5,905	¥ (1,129)	¥ 3,169	¥ 6,512	105.5
Cash flows from investing activities	(1,237)	(5,655)	(3,118)	(3,789)	(1,650)	(1,091)	(1,921)	(2,828)	(1,884)	(1,988)	(1,830)	—
Free cash flow	3,863	941	(718)	8,924	1,171	2,817	5,341	3,077	(3,014)	1,180	4,681	296.6
Cash flows from financing activities	(2,077)	915	(1,954)	(3,668)	(1,956)	(3,377)	(3,770)	(1,533)	(2,166)	(1,125)	(3,758)	—
Cash and cash equivalents at the end of the year	29,958	29,524	25,572	31,721	30,633	28,710	31,700	35,030	30,508	32,244	32,984	2.3
	Yen										% change	
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2024 vs 2025
Per Share Data												
Net income	¥ 100.99	¥ 93.78	¥ 80.82	¥ 77.59	¥ 75.10	¥ 66.88	¥ 22.07	¥ 15.02	¥ 21.70	¥ 47.02	¥ 88.47	88.2
Cash dividends	30.00	30.00	40.00	30.00	30.00	30.00	20.00	25.00	30.00	30.00	37.00	23.3
Net assets	1,088.96	1,112.51	1,145.74	1,219.02	1,238.41	1,243.15	1,285.38	1,304.89	1,305.47	1,376.26	1,452.01	5.5
Stock Information (at Year-End)												
Stock price	¥ 1,380	¥ 978	¥ 988	¥ 1,286	¥ 798	¥ 691	¥ 994	¥ 1,057	¥ 817	¥ 889	¥ 895	0.7
Market capitalization (millions of yen)	101,633	72,027	72,763	94,710	57,174	47,988	69,031	73,406	56,739	61,739	60,148	(2.6)
Number of shares issued (shares)	73,647,321	73,647,321	73,647,321	73,647,321	71,647,321	69,448,421	69,448,421	69,448,421	69,448,421	69,448,421	67,204,621	(3.2)
Other Data												
Number of employees	1,818	1,951	1,950	2,201	2,202	2,146	2,113	2,057	2,046	2,020	1,958	(3.1)

Note: Amounts presented in the year ended March 31, 2018 were retrospectively reclassified to reflect the changes in "Partial Amendments to Accounting Standard for Tax Effect Accounting."