The Value Creation Process

Under our corporate philosophy of "AIDA will grow as a forming systems builder and continue its contribution to people and community," we will support the creation of prosperous societies around the world by supplying press forming systems. Through our business, we will work to address societal issues, such as environmental problems, as we aim to achieve sustainable growth and a better society. The Value Creation Story

Kev SDG Initiatives













Outputs / Creating Social Value









Inputs

Business Model

Supporting Value Creation: **Management Resources**

Human Capital

2.020 Consolidated employees: (including **980** in Overseas segment)

Intellectual Capital

¥0.9 billion R&D expenditures: Patents owned 444 (including overseas utility models)

Manufacturing Capital

Global manufacturing network in **5** regions Global network spanning 19 countries

Financial Capital

Consolidated net assets: ¥82.3 billion 65.2% Shareholders' equity ratio:

Social Capital

8.613 Number of shareholders: Number of suppliers (Japan): approx. 920 Number of AIDA distributors (Japan): 39

Natural Capital (non-consolidated)

Total energy inputs

3,623kL (crude oil equivalents):

Note: Fiscal year ended March 2024



AIDA's Products

- Presses
- Automation/FA
- ▶ Supporting next-generation vehicle manufacturing; proposing ideas to boost productivity, promote DX and mitigate environmental impact



AIDA's Services

- Machinery maintenance
- · Retrofits, etc.
- ► Maintenance/service upgrades



• Consolidated net sales: ¥72.7 billion

- Operating income:
 - ¥3.6 billion
- Free cash flow: ¥1.1 billion
- Total assets:
 - ¥126.1 billion
- Consolidated payout ratio: 63.8%

Customers

- Sales history: over **70,000 units** sold in more than **60**
- Japanese high-speed precision presses market share exceeds **80%***

Employees

Promoting diversity Continuing reduction of workplace accidents

Local Communities

Contributing to society through business activities - Supporting community revitalization

Environment

- Enabling eco-friendly manufacturing processes - Introducing products with
- lower environmental impact
- * An internal estimate of AIDA's Japanese market share based on Japan Forming Machinery Association data (FY2023) for specialized high-speed progressive stamping presses with rated capacities of 300

Contributing to society through manufacturing that supports ways of life



Contributing to the next-generation soci through the development of new techno and products



Reducing environmental impact through business and production activities



Manufacturing User-Friendly and **Environmentally Friendly Products**

- Conserve energy
- Reduce CO₂ emissions and recycle waste materials
- Develop environmentally friendly products
- Achieve a carbon-free society
- Reduce environmental impact











Creating Value That Contributes to Societal Development

- · Improved quality and service
- Human capital investment/ Manpower development
- Diversity
- Technological innovation
- Intellectual property

- Health and safety
- Societal contributions
- Industry advancements













Improving Governance to Achieve Harmony with Society

- Compliance
- Shareholder returns
- Disclosures

2024 Annual Integrated Report

