



Presentation of Consolidated Financial Results  
for the 2nd Quarter of the FY Ended March 31, 2026  
(from April 2025 to September 2025)

**AIDA**

**AIDA ENGINEERING, LTD.**

# Highlights of Consolidated Results P&L



(JPY mil.)	FY2025/3 2Q	FY2026/3 2Q	Fluctuation	
			Amount	%
Orders	35,756	31,904	△ 3,852	△10.8%
Net Sales	37,506	38,688	1,182	3.2%
Cost of Sales	29,430	29,991	561	1.9%
Gross Profit	8,075	8,697	621	7.7%
<Gross Profit ratio>	21.5%	22.5%		(+0.9P)
Selling, general and administrative expenses	5,194	5,620	425	8.2%
Operating Income	2,881	3,076	195	6.8%
<Operating Income ratio>	7.7%	8.0%		(+0.3P)
Ordinary Income	2,685	3,159	473	17.6%
Income	3,462	3,670	208	6.0%
Net Income	2,346	2,637	290	12.4%
Exchange Rate	1USD 1EUR	¥152.71 ¥166.00	¥146.08 ¥168.14	△4.3% 1.3%

(100million JPY)

## Factors of Change in Operating Income

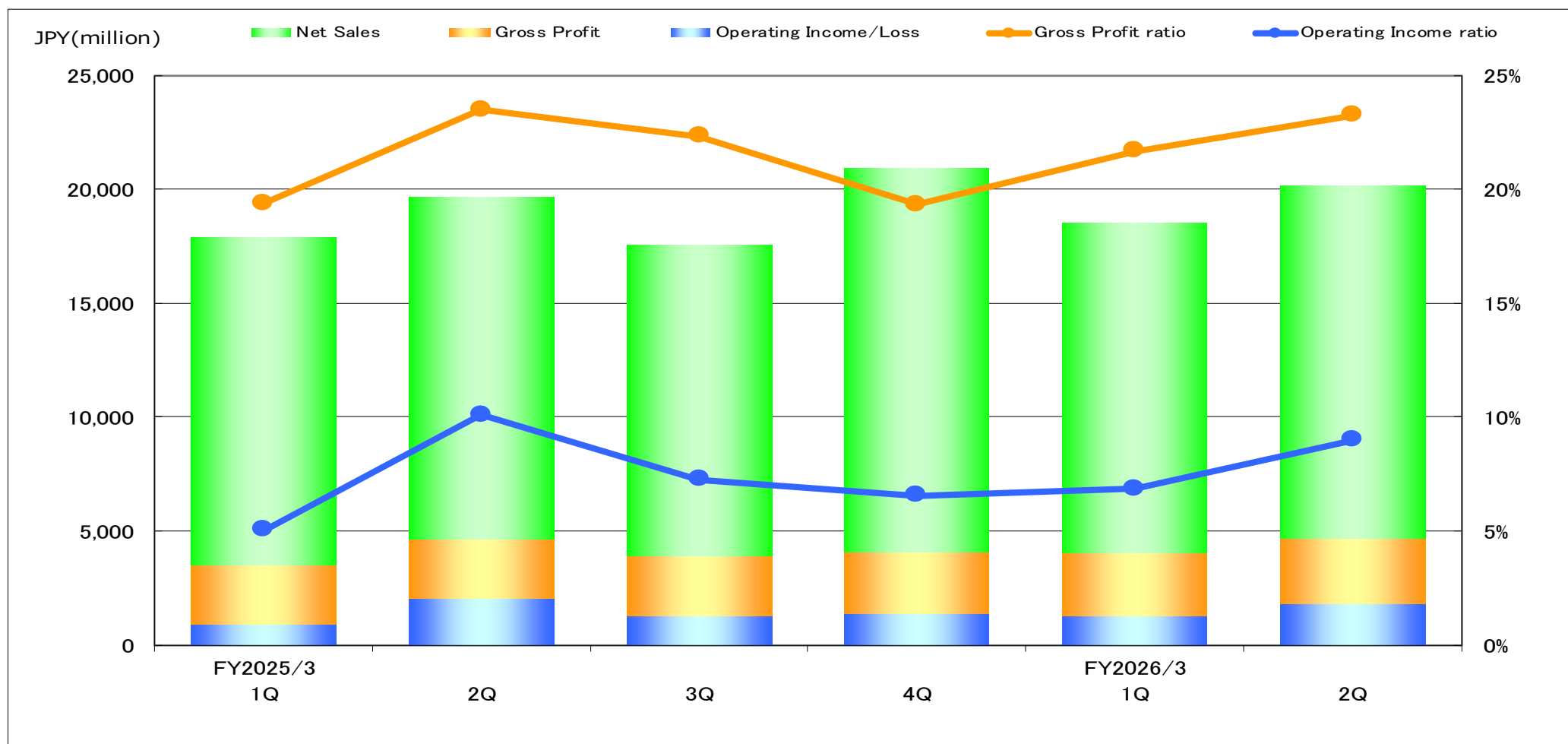
Improved product mix, higher gross margin on presses (excluding REJ, HMS and FX impact)	6.3
Increase of net sales (excluding REJ, HMS and FX effects)	1.0
FX impact	△ 0.5
Increase of SG&A expenses (excluding REJ, HMS and FX effects)	△ 4.9
<b>Total</b>	<b>2.0</b>

## <Summary>

Orders for presses declined due to sluggish EV investment and the impact of US trade policy  
Sales increased owing to higher service sales and the effect of the HMS acquisition  
Profit rose due to increased sales and improved gross margins, etc.

Orders	Press orders fell by 10.8% year-on-year due to a decline in EV-related investment and uncertainty surrounding US trade policy. The decrease in medium- and large-sized (customized) presses had a particularly significant impact.
Net Sales	An increase of 3.2% year-on-year was driven by growth in service sales and the consolidation of the acquired US subsidiary HMS.
Gross Profit	An increase of 7.7% year-on-year was mainly attributable to the combined effects of higher sales, a more favorable product mix, and higher gross margins on presses and services.
Operating Income	It increased by 6.8% year-on-year due to the above-mentioned factors increasing gross profit.
Net Income	It increased by 12.4% year-on-year, primarily due to the above-mentioned factors increasing gross profit.

# Trend of Sales, Gross Profit and Operating Income

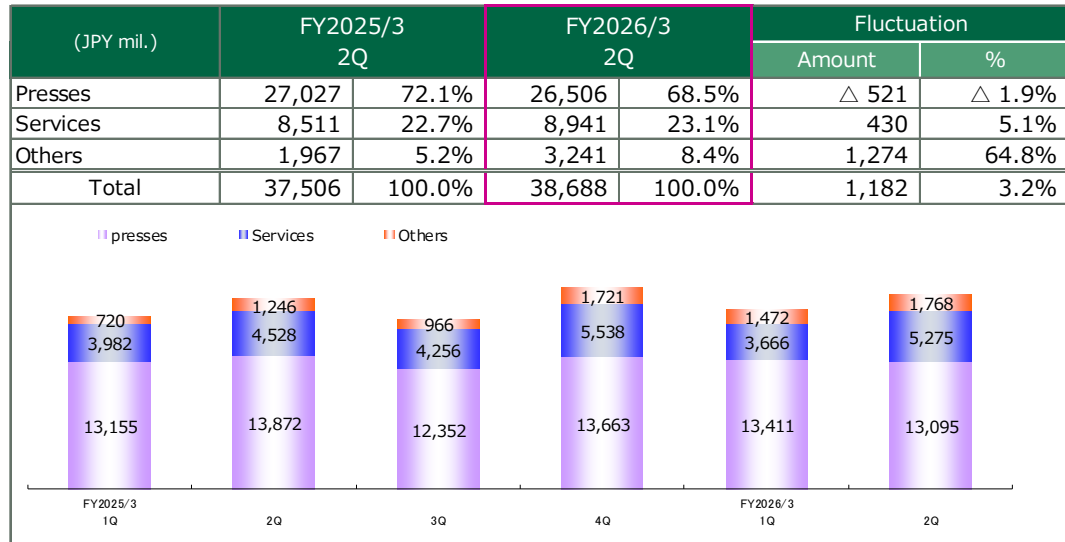


JPY(million)		FY2025/3				FY2026/3	
		1Q	2Q	3Q	4Q	1Q	2Q
	Net Sales	17,858	19,647	17,575	20,924	18,550	20,138
	Gross Profit	3,461	4,614	3,923	4,041	4,020	4,676
	Operating Income/Loss	899	1,982	1,275	1,372	1,268	1,807
	Gross Profit ratio	19.4%	23.5%	22.3%	19.3%	21.7%	23.2%
	Operating Income ratio	5.0%	10.1%	7.3%	6.6%	6.8%	9.0%

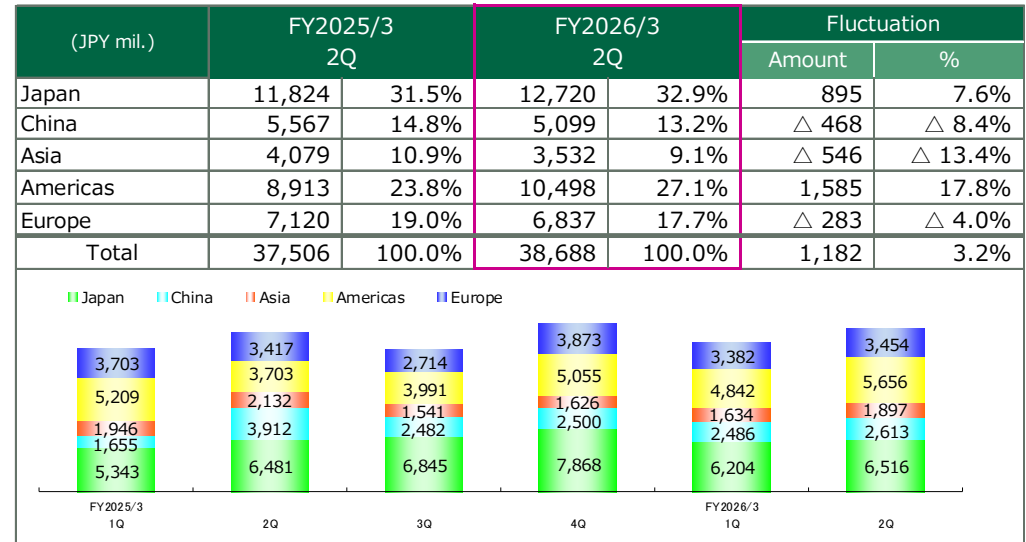
# Sales to Third Party (by Business/Customer/Geographic segment)



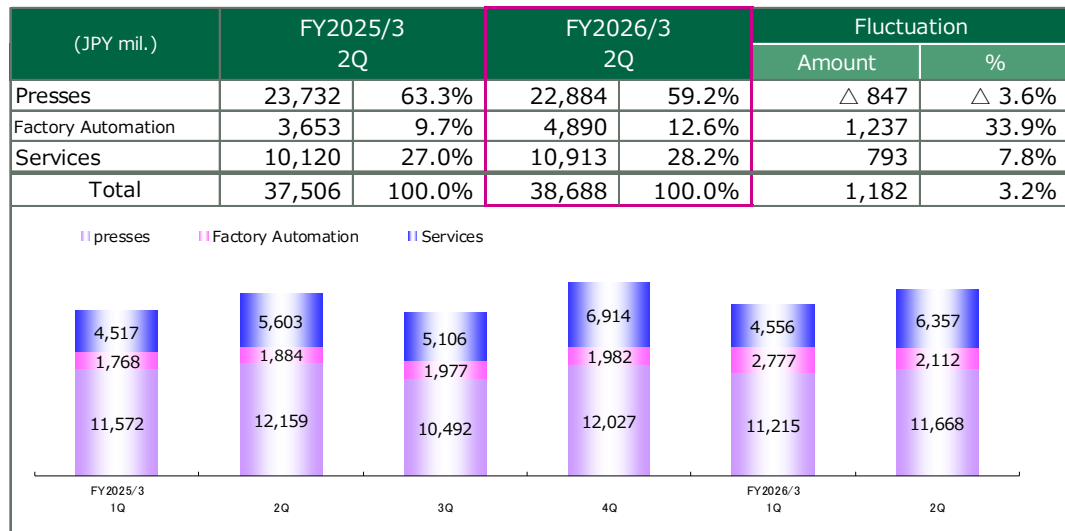
## Sales by Business segment (Press related / Others)



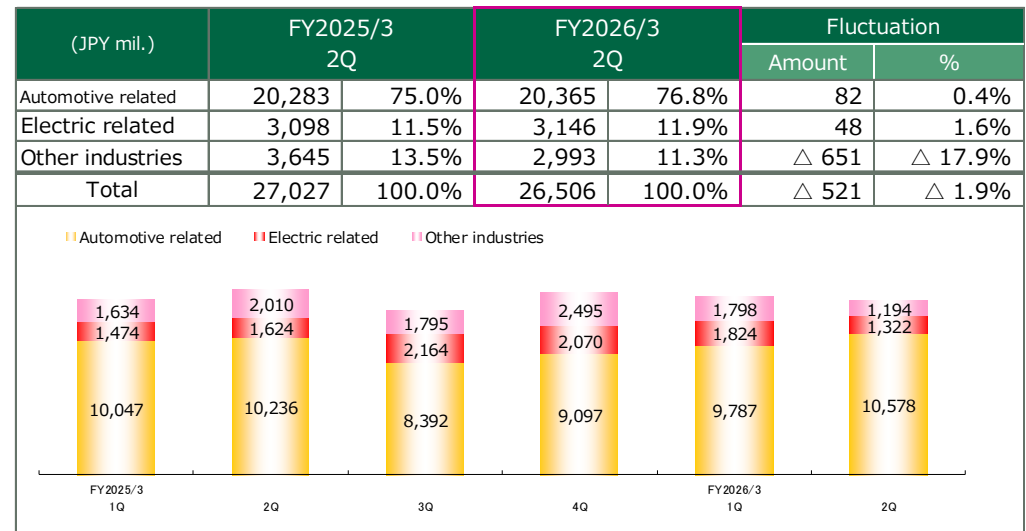
## Sales by Geographic segment



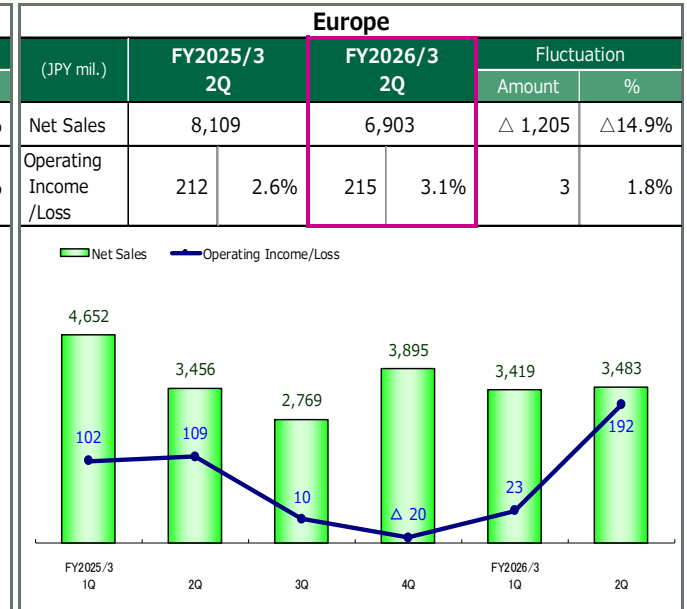
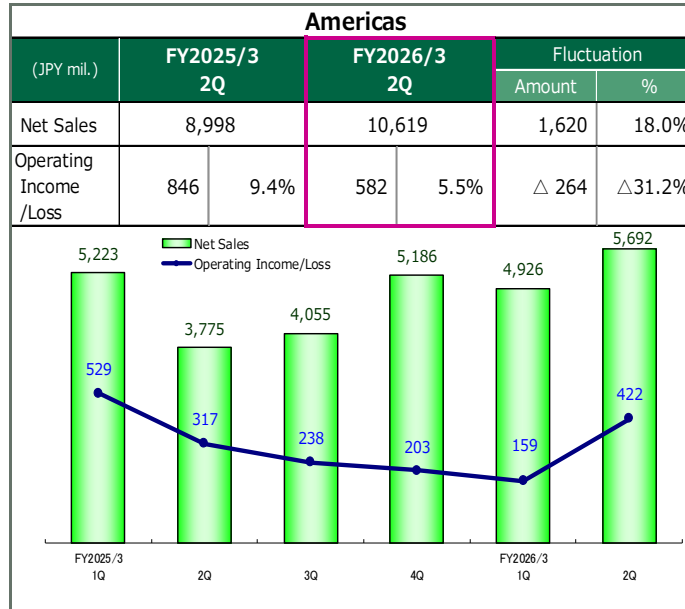
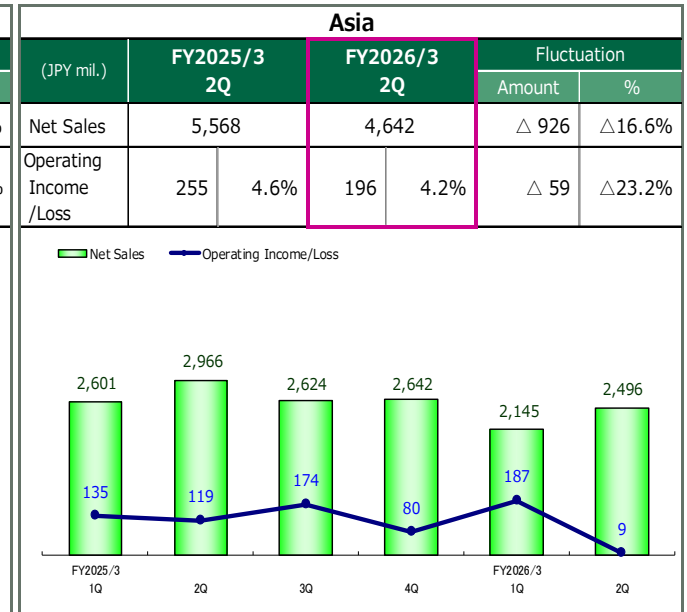
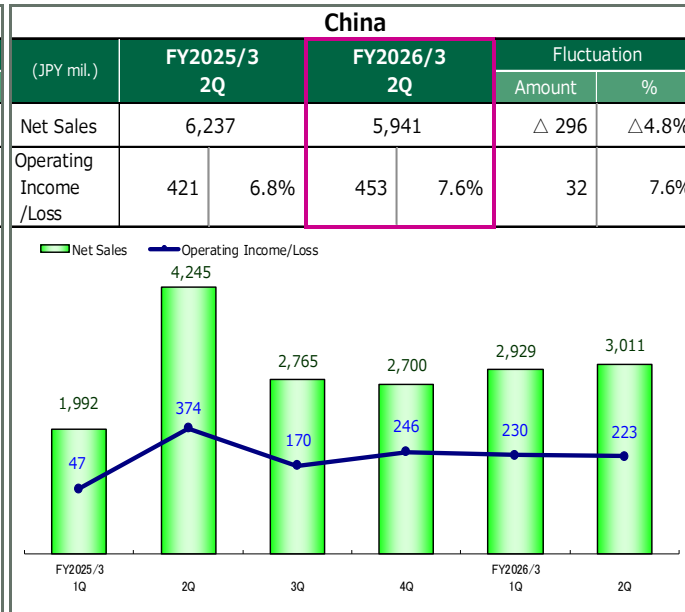
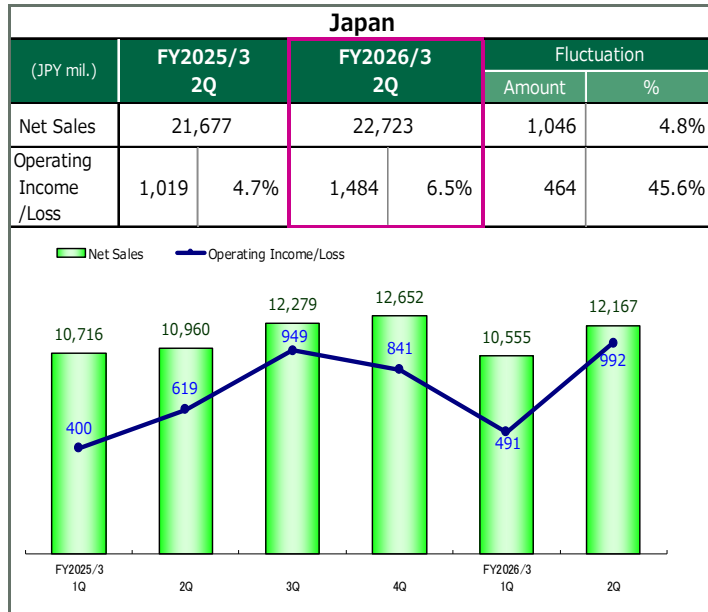
## Sales by Business segment of the Medium-Term Management Plan (Press / FA / Service)



## Sales (presses) by Customer industry

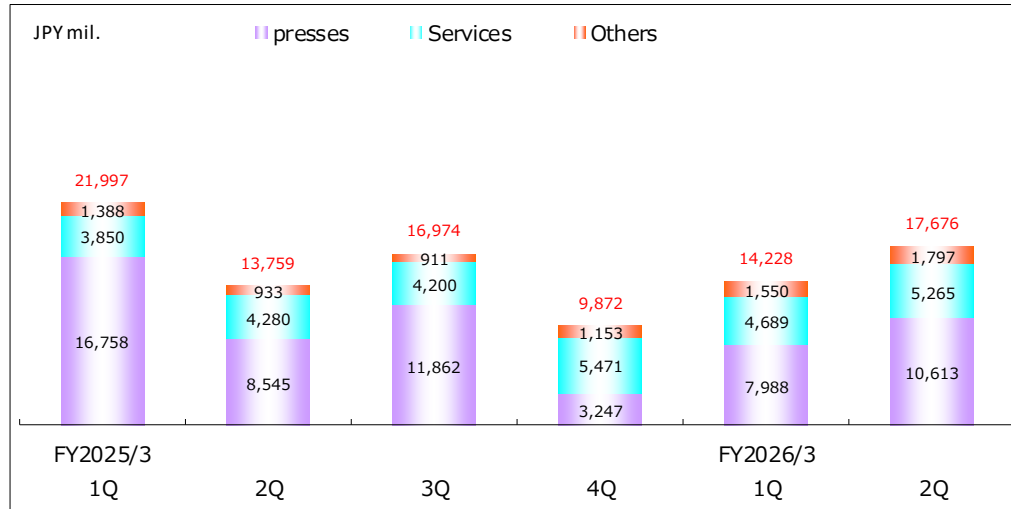


# Sales / Operating Income (by Geographic segment)

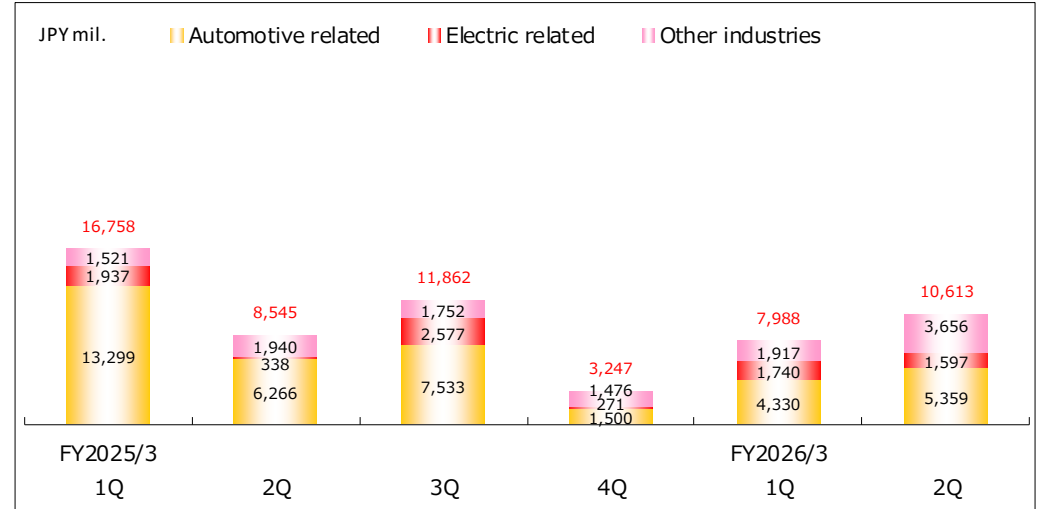


# Orders & Backlog (by Business/Customer/Geographic segment)

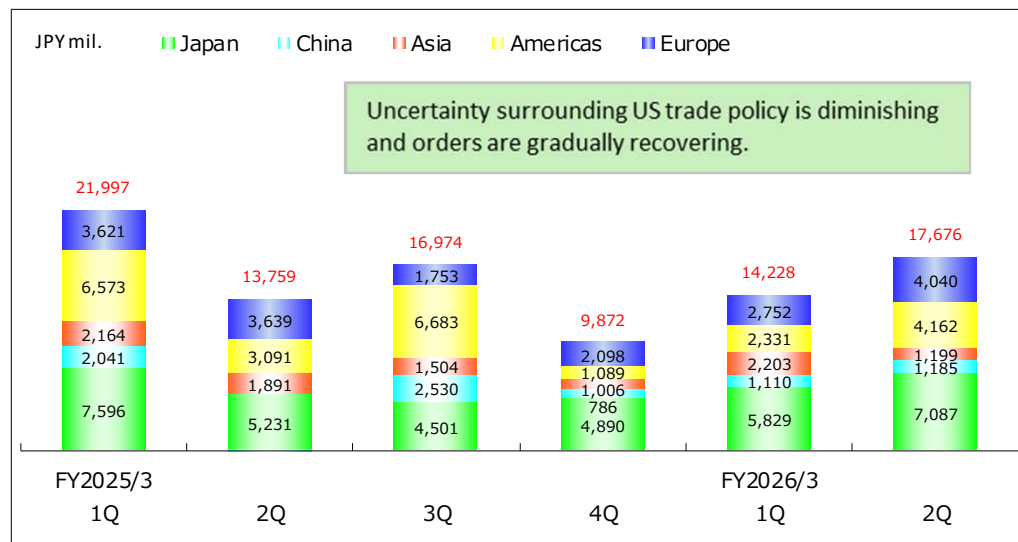
## Orders by Business Segment



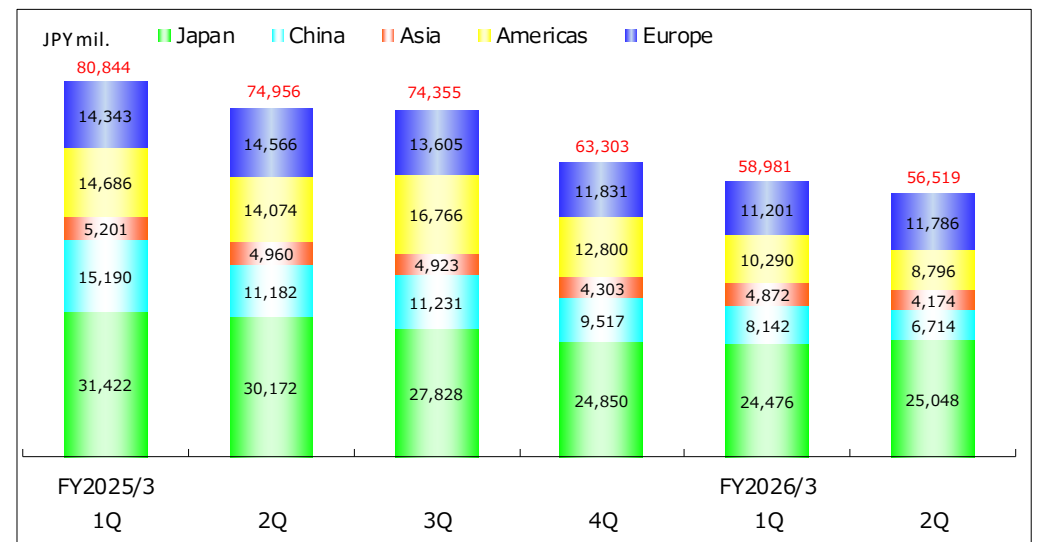
## Orders by Customer Industry (Presses)



## Orders by Geographic Segment



## Order Backlog by Geographic Segment

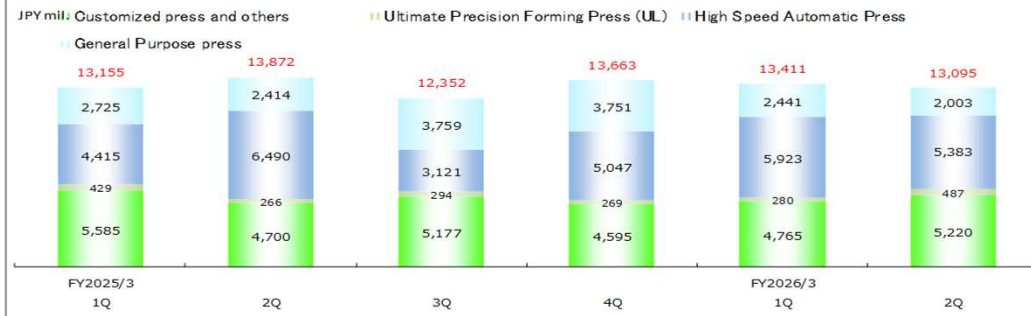


# Sales & Orders & Order Backlog (by Press type)



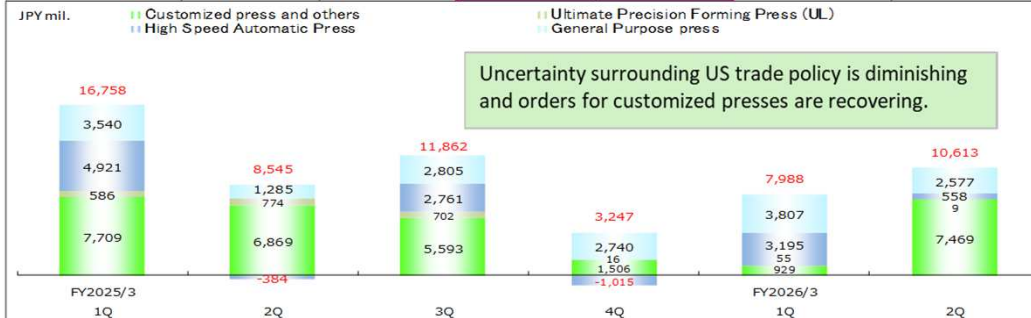
## Sales by Press type

(JPY mil.)	FY2025/3 2Q		FY2026/3 2Q		Fluctuation	
	Amount	%	Amount	%	Amount	%
Customized press and others	10,286	38.1%	9,986	37.7%	△ 299	△ 2.9%
Ultimate Precision Forming Press (UL)	695	2.6%	767	2.9%	72	10.4%
High Speed Automatic Press	10,905	40.4%	11,306	42.7%	401	3.7%
General Purpose press	5,140	19.0%	4,445	16.8%	△ 694	△ 13.5%
<b>Total</b>	<b>27,027</b>	<b>100.0%</b>	<b>26,506</b>	<b>100.0%</b>	<b>△ 521</b>	<b>△ 1.9%</b>



## Orders by Press type

(JPY mil.)	FY2025/3 2Q		FY2026/3 2Q		Fluctuation	
	Amount	%	Amount	%	Amount	%
Customized press and others	14,579	57.6%	8,398	45.2%	△ 6,180	△ 42.4%
Ultimate Precision Forming Press (UL)	1,360	5.4%	64	0.3%	△ 1,296	△ 95.3%
High Speed Automatic Press	4,536	17.9%	3,753	20.2%	△ 783	△ 17.3%
General Purpose press	4,826	19.1%	6,385	34.3%	1,558	32.3%
<b>Total</b>	<b>25,303</b>	<b>100.0%</b>	<b>18,601</b>	<b>100.0%</b>	<b>△ 6,701</b>	<b>△ 26.5%</b>



General Purpose press  
⇒ Small size basic models



Ultimate Precision Forming Press (UL)  
⇒ Special machines which provide improved precision with high frame-rigidity



High Speed Automatic Press  
⇒ Small and mid-size models, designed for high-speed forming strokes

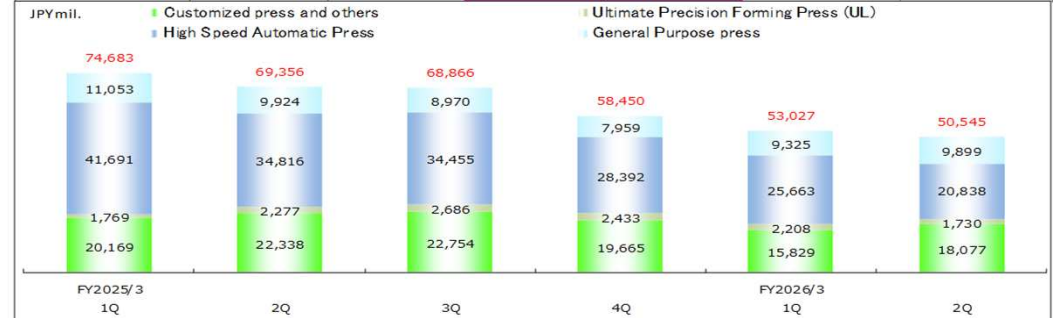


Customized press and others  
⇒ Middle and large size machines, upon requests from customers



## Order Backlog by Press type

(JPY mil.)	FY2025/3 2Q		FY2026/3 2Q		Fluctuation	
	Amount	%	Amount	%	Amount	%
Customized press and others	22,338	32.2%	18,077	35.8%	△ 4,260	△ 19.1%
Ultimate Precision Forming Press (UL)	2,277	3.3%	1,730	3.4%	△ 547	△ 24.0%
High Speed Automatic Press	34,816	50.2%	20,838	41.2%	△ 13,977	△ 40.1%
General Purpose press	9,924	14.3%	9,899	19.6%	△ 25	△ 0.3%
<b>Total</b>	<b>69,356</b>	<b>100.0%</b>	<b>50,545</b>	<b>100.0%</b>	<b>△ 18,811</b>	<b>△ 27.1%</b>



# Trend of Orders & Order Backlog



(JPY mil.)			FY2024/3				FY2025/3				FY2026/3		vs. FY2025/3 1st Half		
			1st Half		Full-year		1st Half		Full-year		1st Half		Fluctuation		
			Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	Proportion	Amount	%	
O r d e r s	B Y  B u s i n e s s	Presses	33,219	77.3%	57,827	73.1%	25,303	70.8%	40,413	64.6%	18,601	58.3%	△ 6,701	△ 26.5%	
		C u s t o m e r	Automotive related	24,776	74.6%	40,211	69.5%	19,565	77.3%	28,598	70.8%	9,690	52.1%	△ 9,875	△ 50.5%
			Electric related	3,968	11.9%	9,020	15.6%	2,276	9.0%	5,124	12.7%	3,337	17.9%	1,061	46.7%
			Other industries	4,474	13.5%	8,594	14.9%	3,461	13.7%	6,689	16.6%	5,573	30.0%	2,111	61.0%
		Services	7,476	17.4%	16,993	21.5%	8,131	22.7%	17,803	28.4%	9,954	31.2%	1,823	22.4%	
		Others	2,294	5.3%	4,285	5.4%	2,321	6.5%	4,387	7.0%	3,348	10.5%	1,026	44.2%	
	B Y  R e g i o n	Japan	15,194	35.3%	28,935	36.6%	12,827	35.9%	22,220	35.5%	12,917	40.5%	89	0.7%	
		China	5,316	12.4%	8,672	11.0%	1,946	5.4%	5,264	8.4%	2,295	7.2%	348	17.9%	
		Asia	4,212	9.8%	6,749	8.5%	4,056	11.3%	6,567	10.5%	3,403	10.7%	△ 652	△ 16.1%	
		Americas	8,357	19.4%	18,073	22.8%	9,665	27.0%	17,438	27.9%	6,494	20.4%	△ 3,170	△ 32.8%	
		Europe	9,908	23.0%	16,675	21.1%	7,260	20.3%	11,113	17.8%	6,793	21.3%	△ 467	△ 6.4%	
<b>Total</b>			42,990	100.0%	79,105	100.0%	35,756	100.0%	62,603	100.0%	31,904	100.0%	△ 3,852	△ 10.8%	
O r d e r  B a c k l o g	B Y  R e g i o n	Japan	29,051	36.9%	29,169	38.0%	30,172	40.3%	24,850	39.3%	25,048	44.3%	197	0.8%	
		China	15,872	20.2%	14,804	19.3%	11,182	14.9%	9,517	15.0%	6,714	11.9%	△ 2,803	△ 29.5%	
		Asia	5,973	7.6%	4,983	6.5%	4,960	6.6%	4,303	6.8%	4,174	7.4%	△ 129	△ 3.0%	
		Americas	11,996	15.2%	13,322	17.4%	14,074	18.8%	12,800	20.2%	8,796	15.6%	△ 4,004	△ 31.3%	
		Europe	15,863	20.1%	14,426	18.8%	14,566	19.4%	11,831	18.7%	11,786	20.9%	△ 44	△ 0.4%	
	<b>Total</b>			78,758	100.0%	76,705	100.0%	74,956	100.0%	63,303	100.0%	56,519	100.0%	△ 6,784	△ 10.7%

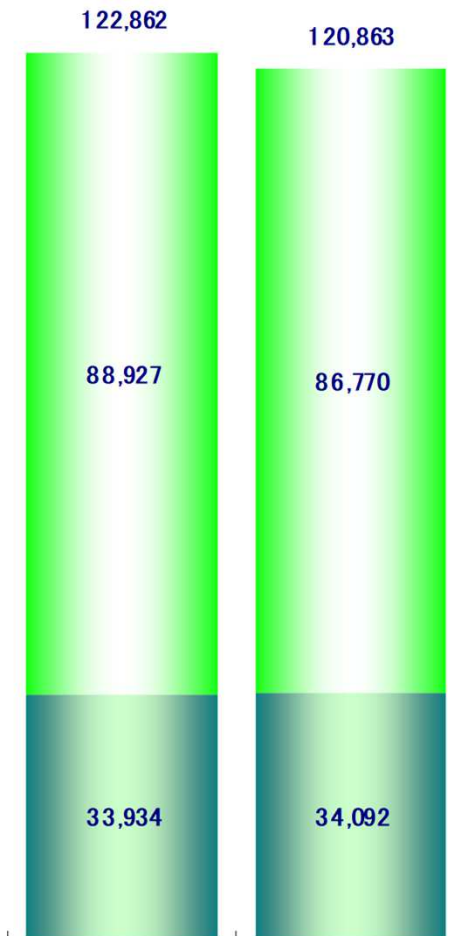


# Major Changes on Balance Sheet



## Assets

■ Non-current assets ■ Current assets



FY2025/3

FY2025/9

(JPY mil.)

VS end of Previous FY

**Total assets**  $\Delta$  1,998

**Current assets**  $\Delta$  2,156

Cash and deposits  $\Delta$  2,096

Notes and accounts receivable - trade, and contract assets, + 1,099

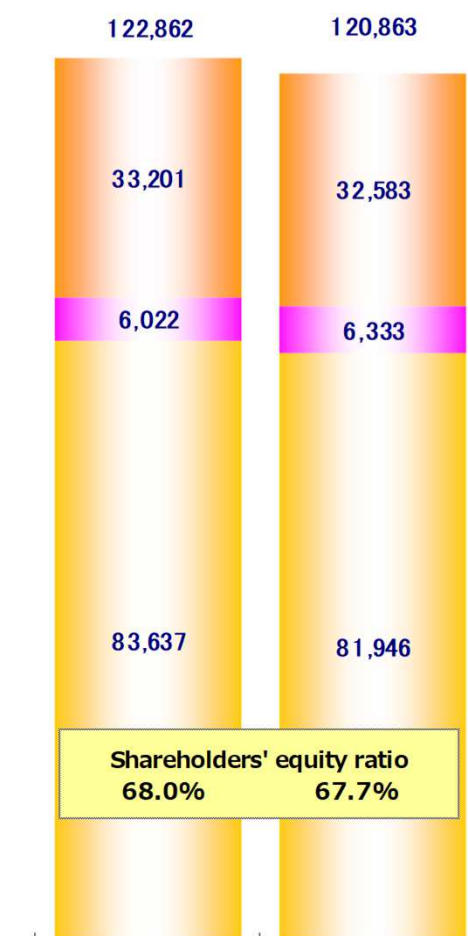
Electronically recorded monetary claims - operating

Inventories  $\Delta$  829

**Non-current assets** + 158

## Liabilities and Net Assets

■ Net assets ■ Non-current liabilities ■ Current liabilities



FY2025/3

FY2025/9

(JPY mil.)

VS end of Previous FY

**Total liabilities**  $\Delta$  307

**Current liabilities**  $\Delta$  617

Accounts payable - trade and electronically recorded monetary obligations - operating  $\Delta$  1,478

Short-term borrowings + 2,044

**Non-current liabilities** + 310

**Total net assets**  $\Delta$  1,691

Retained earnings  $\Delta$  2,164

Foreign currency translation adjustment + 833

**Shareholders' equity ratio**  
68.0% 67.7%

# Highlights: Forecasts of FY2026 Consolidated Results



(JPY mil.)	FY2025/3	FY2026/3			Fluctuation		FY2026/3 Initial Forecast [B]	Change = [A]-[B]	
		1H Results	2H Forecast	Full-year forecast (revised)	Amount	%		Amount	%
Orders	62,603	31,904	38,095	70,000	7,396	11.8%	72,000	△ 2,000	△2.8%
Net Sales	76,006	38,688	41,311	80,000	3,993	5.3%	78,000	2,000	2.6%
Cost of Sales	59,965	29,991	32,708	62,700	2,734	4.6%	61,200	1,500	2.5%
Gross Profit	16,040	8,697	8,602	17,300	1,259	7.9%	16,800	500	3.0%
<Gross Profit ratio>	21.1%	22.5%	20.8%	21.6%		(+0.5P)	21.5%		(+0.1P)
Selling, general and administrative expenses	10,510	5,620	5,879	11,500	989	9.4%	11,000	500	4.5%
Operating Income	5,529	3,076	2,723	5,800	270	4.9%	5,800	0	0.0%
<Operating Income ratio>	7.3%	8.0%	6.6%	7.3%		(△0.0P)	7.4%		(△0.2P)
Ordinary Income	5,559	3,159	2,840	6,000	440	7.9%	6,000	0	0.0%
Income Before Income Taxes	6,297	3,670	2,829	6,500	202	3.2%	6,000	500	8.3%
Net Income	5,101	2,637	2,162	4,800	△ 301	△5.9%	4,200	600	14.3%
Cash Dividends per Share (JPY)	37.00	—	—	37.00	—	—	37.00	—	—
Exchange Rate	1USD =	¥152.66	¥146.08	¥143.92	¥145.00	△7.66	¥140.00	5.00	3.6%
	1EUR =	¥163.85	¥168.14	¥171.86	¥170.00	6.15	¥155.00	15.00	9.7%

(100million JPY)

Factors of Change in Operating Income	
Additional operating income from HMS and Dallas	5.0
Factors for sales increase (excluding REJ, HMS, Dallas and FX effects)	3.3
Higher gross margin of presses (excluding REJ, HMS, Dallas and FX effects)	0.6
FX impact	△ 0.9
Increase of SG&A expenses (excluding REJ, HMS, Dallas and FX effects)	△ 5.3
<b>Total</b>	<b>2.7</b>

## <Summary>

Orders are expected to increase year-on-year due to recovery in press orders and acquisition effects  
Sales and operating income are expected to rise from acquisition effects and other factors, while net income declines due to the absence of last year's special factors

Orders	It is expected to increase by 11.8% year-on-year, due to a recovery in press orders in 2H following a decline in 1H, and the addition of orders from the two acquired US subsidiaries. The initial forecast is revised downwards, significantly impacted by the decline in 1H.
Net Sales	The forecast indicates a 5.3% increase year-on-year, driven by growth in service sales and the consolidation of sales from two acquired US subsidiaries. It is revised upward against the initial forecast due to the yen depreciating more than anticipated, coupled with the inclusion of the acquisition effect of Dallas Industries, which had not been initially factored in.
Gross Profit	It is projected to increase by 7.9% year-on-year due to higher sales and improved gross margins for customized presses.
Operating Income	An increase of 4.9% year-on-year is expected, attributable to the above-mentioned factors.
Net Income	A 5.9% year-on-year decrease is expected, mainly due to a decline in gains from the sale of investment securities and the absence of the tax benefits from the integration of German operations recorded in the previous FY. It is expected to exceed the initial forecast due to the sale of investment securities that had not been originally anticipated.

# Forecasts of Orders/Sales/Operating Income (by segment)



(JPY mil.)	Orders				Net Sales			
	FY2025/3	FY2026/3 forecast	Fluctuation: FY2026/3 vs FY2025/3		FY2025/3	FY2026/3 forecast	Fluctuation: FY2026/3 vs FY2025/3	
			Amount	%			Amount	%
Presses	40,413	43,100	2,686	6.6%	53,044	53,100	55	0.1%
Services	17,803	19,000	1,196	6.7%	18,306	19,000	693	3.8%
Others	4,387	7,900	3,512	80.1%	4,655	7,900	3,244	69.7%
Total	62,603	70,000	7,396	11.8%	76,006	80,000	3,993	5.3%

By Business Segment of the Medium-Term Management Plan  
(Press / FA / Service)

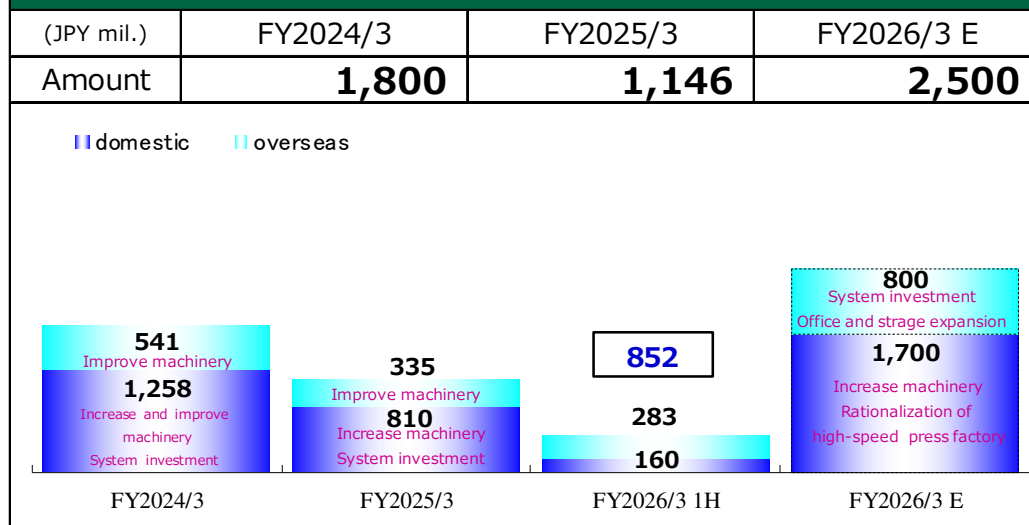
(JPY mil.)	Net Sales				
	FY2025/3	FY2026/3 forecast	Fluctuation		
			Amount	%	
Presses	46,252	46,000	58%	△ 252	△ 0.5%
Factory Automation	7,612	11,000	14%	3,387	44.5%
Services	22,140	23,000	29%	859	3.9%
Total	76,006	80,000	100%	3,993	5.3%

(JPY mil.)	Orders				Net Sales				Operating Income			
	FY2025/3	FY2026/3 forecast	Fluctuation: FY2026/3 vs FY2025/3		FY2025/3	FY2026/3 forecast	Fluctuation: FY2026/3 vs FY2025/3		FY2025/3	FY2026/3 forecast	Fluctuation: FY2026/3 vs FY2025/3	
			Amount	%			Amount	%			Amount	%
Japan	22,220	23,600	1,379	6.2%	46,609	44,000	△ 2,609	△ 5.6%	2,810	2,650	△ 160	△ 5.7%
China	5,264	5,500	235	4.5%	11,704	13,000	1,295	11.1%	838	900	61	7.4%
Asia	6,567	7,000	432	6.6%	10,835	11,000	164	1.5%	510	450	△ 60	△ 11.9%
Americas	17,438	21,300	3,861	22.1%	18,241	23,300	5,058	27.7%	1,288	1,500	211	16.4%
Europe	11,113	12,600	1,486	13.4%	14,773	14,000	△ 773	△ 5.2%	202	50	△ 152	△ 75.3%
Reconciliation					△ 26,157	△ 25,300			△ 120	250		
Total	62,603	70,000	7,396	11.8%	76,006	80,000	3,993	5.3%	5,529	5,800	270	4.9%

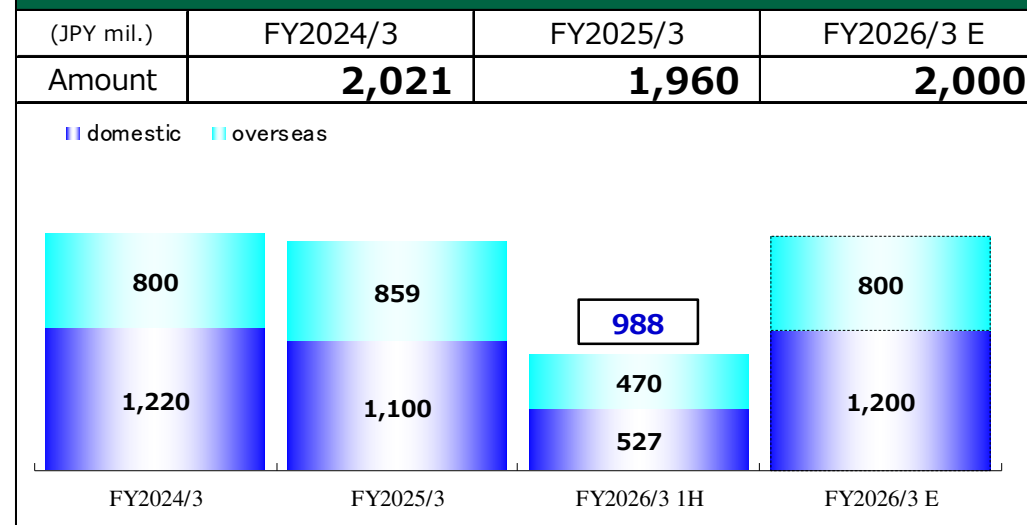
# Trend of Capex, Depreciation, R&D & CF



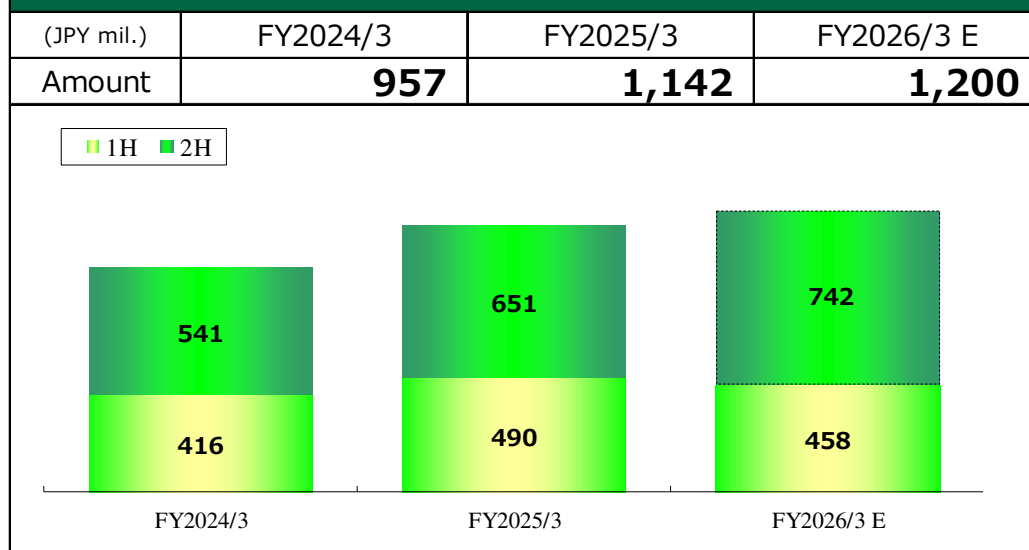
## Capital Expenditures



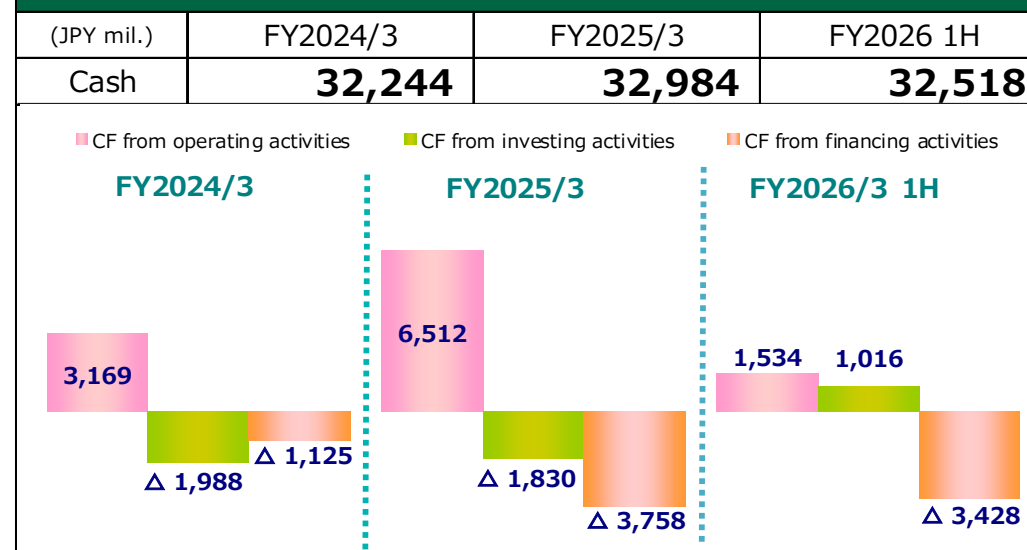
## Depreciation & Amortization



## R&D Expenditures



## Cash & Cash Equivalents / Cash Flow



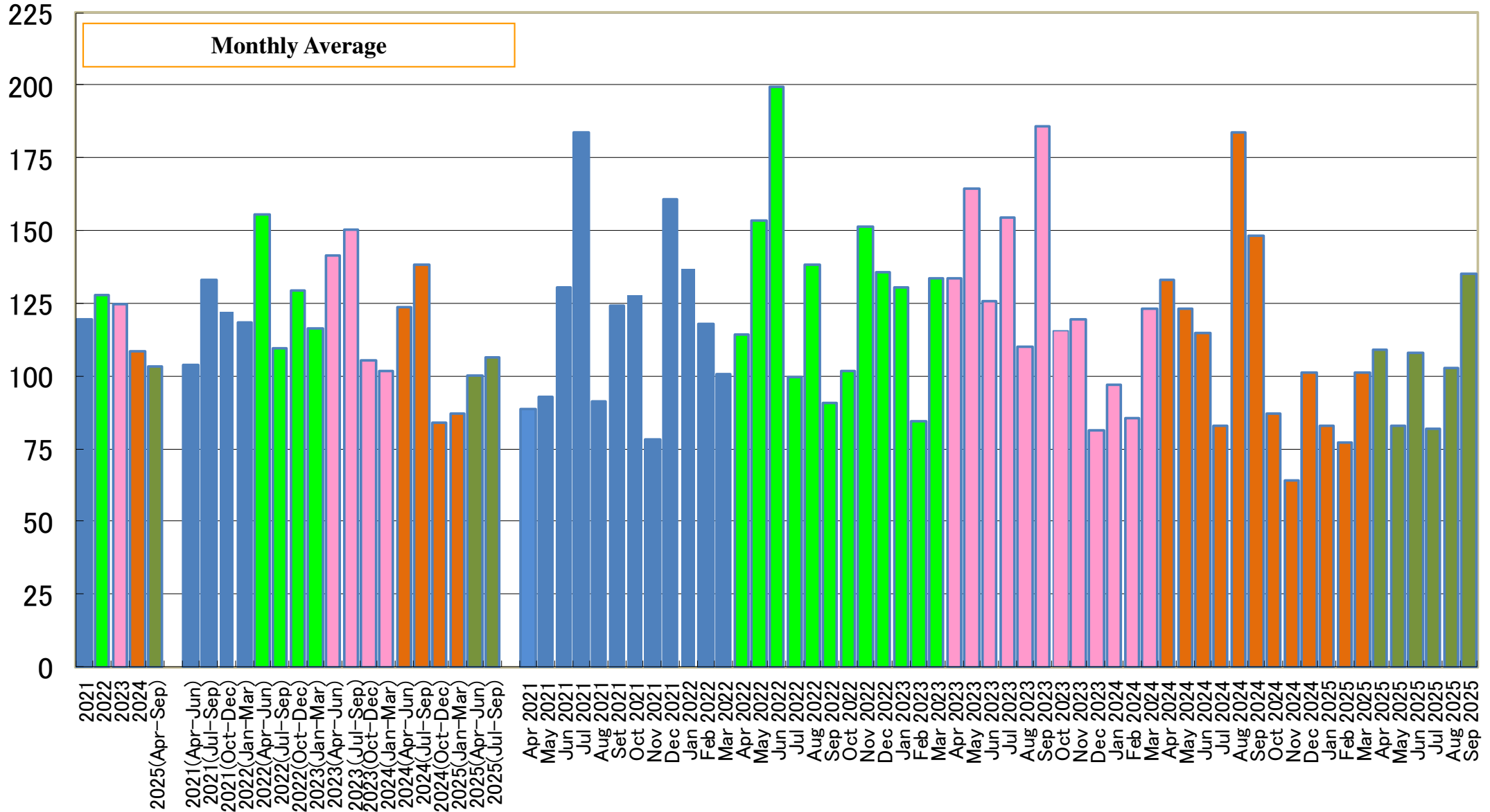
# (for Reference) Statistics of Forming Machinery Industry-1



JPY(100 million)

**Press: Mechanical, Hydraulic, Forging & Automation**

Monthly Average



Reference material: JFMA

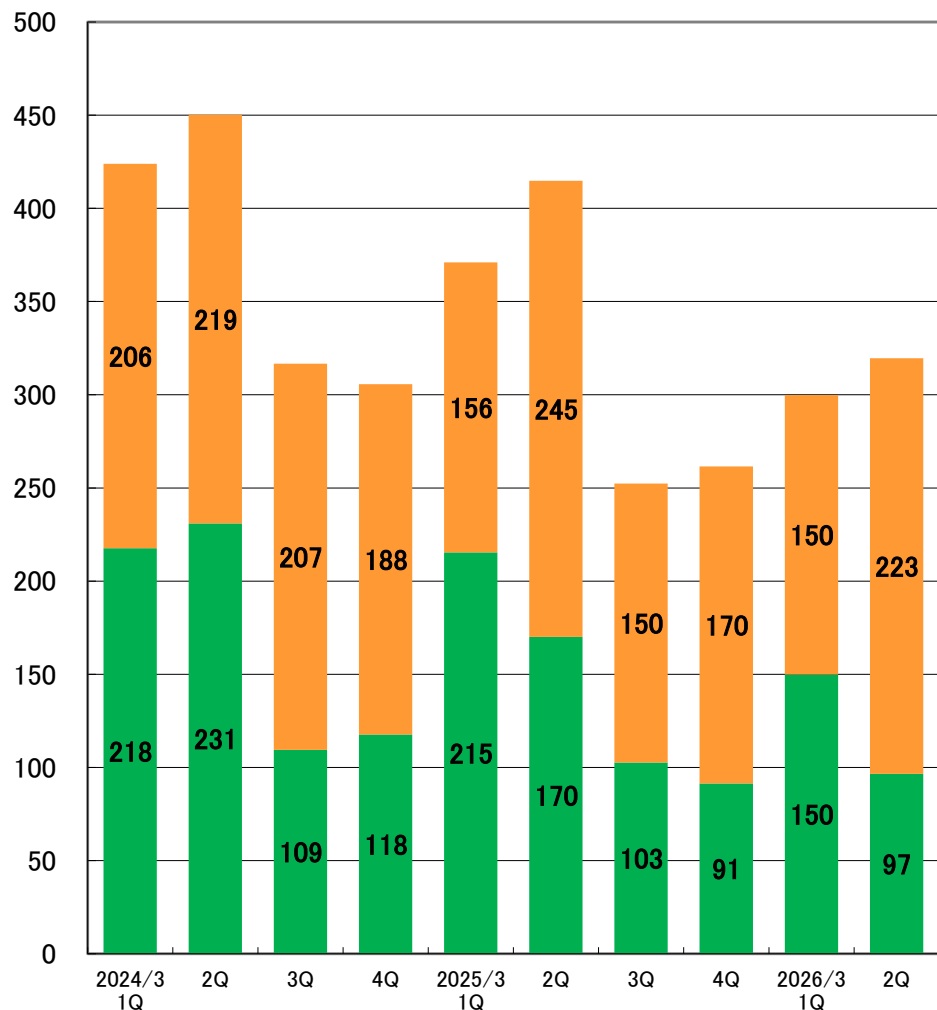
# (for Reference) Statistics of Forming Machinery Industry- 2



## Orders

JPY  
(100million)

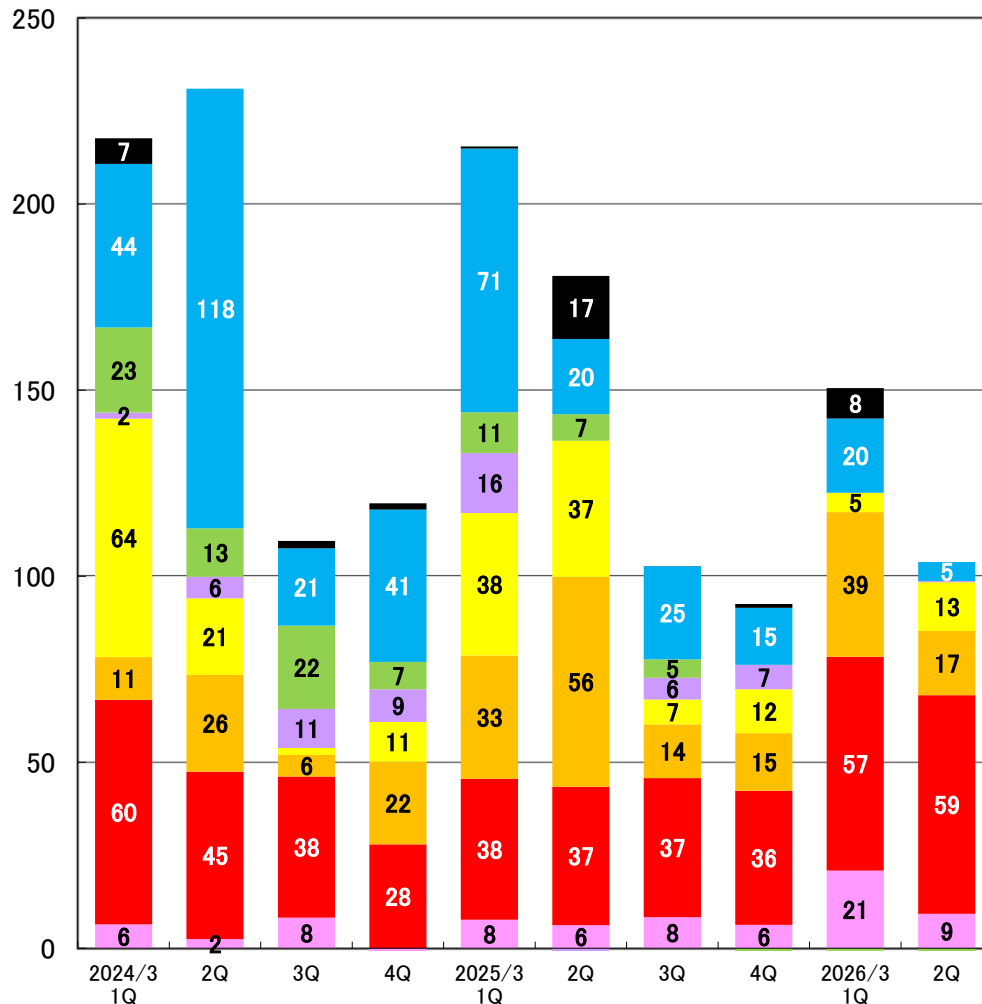
Overseas Japan



## Trend of Orders (Overseas) by Geographic Segment

JPY  
(100million)

Taiwan · Korea China S.E Asia  
India, etc. Russia · E. Europe Europe  
U.S · Mexico Latin America



Reference material: JFMA

## **Cautions about forecast statements contained in this package**

- **The information in this package contains future forecasts.**
- **Future forecasts contained in this document are based on the judgment of company management based on currently available information. Although the future forecasts are based on or grounded in assumptions, future economic circumstances and actual business results may differ from these assumptions.**
- **Although the Company or its management is stating its expectations and/or convictions regarding future results, this does not guarantee that these expectations or convictions will be realized, nor does it guarantee that the actual results will be close to the forecasts. Moreover, the Company does not assume any obligation to update or revise any forecasts unless otherwise stipulated by law.**

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**AIDA ENGINEERING, LTD.**