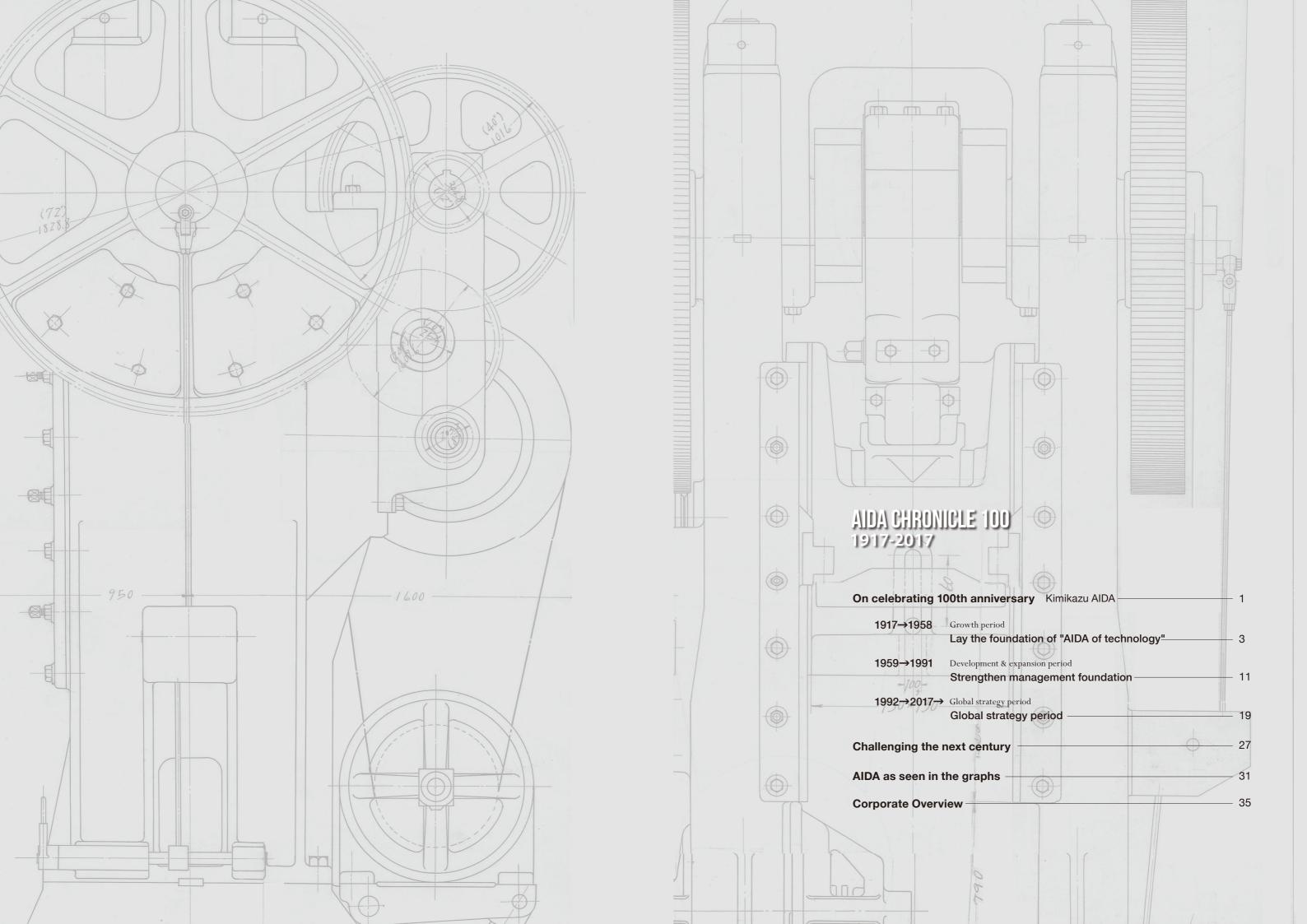


100 years of AIDA ENGINEERING history viewed in the pictures





# On celebrating 100th anniversary

History of AIDA ENGINEERING, Ltd. started in 1917 (Taisho 6) Yokei Aida founded AIDA Iron Works in Futaba-cho, Honjo, Tokyo. A hundred years since then, having been committed to "forming" and aiming to be a leading company in the forming field related to plastic working, we have been working on various forming systems, including presses, automatic devices, industrial robots, and process method development, etc. In addition, since the 1970s, we have actively promoted global development and now we have grown into a global company that operates manufacturing bases in five poles of the world (Japan, China, Malaysia, America, and Italy).

When looking back on the first century to the present day, the company policy the founder of the company set, "We strive to make better and less expensive products with passion for the society" have been inherited ceaselessly to the present corporate philosophy. From now on also, we will be a company that grows and develops globally as a "forming systems builder" and continue its contribution to people and community.

**CEO** and President



# AIDA CHRONICLE 100

00 years of AIDA ENGINEERING history as seen in the pictures

1917-2017

The 100-year history of AIDA ENGINEERING starting with the establishment of AIDA Ironworks can broadly be divided into three stages of "Growth period," "Development & expansion period" and "Global strategy period". These periods overlap with the periods in which managements from the first to the third generation spearheaded our company. Now we are introducing the history of 100 years of three generations mainly by the pointures at old times.

1917→1958

Growth period

Lay the foundation of "AIDA of technology"

1959→1991

Development & expansion period

**Strengthen management foundation** 

1992→2017→

Global strategy period

Global strategy period

# $1917 \rightarrow 1958$

# Lay the foundation of "AIDA of Technology"

Founder, Yokei AIDA was born in 1889 (Meiji 22) in Honjo Matsuzaka-cho (present Sumida Ward 3-chome), Tokyo. Yokei started working as a living apprentice at an ironworks factory in Honjo when he was ten years old after his parents passed away. It was in spring of 1917 (Taisho 6) when he finally founded AIDA Iron Works on his own after a tough apprenticeship period. After that, AIDA Ironworks grew steadily, but he suffered twice during his lifetime from disasters that took away everything he owned. The first was the Great Kanto Earthquake in 1923, and the second was a disaster due to the war of the Great Tokyo Air Raids in 1945. At both cases, all of the factories have been reduced to ashes, but Yokei immediately started rebuilding the plant without fear and showed an astonishing work in resuming the plant in a flash. After the war, he organized several factories and lands, and concentrated, and expanded manufacturing bases in the Kameido Plant, reorganized the R&D system, and pushed the modernization program. Yokei, who laid the foundation of "AIDA of Technology", possessed an indominable spirit that stands up to any adversity.



Founder Yokei Aida

1917 AIDA Ironworks, founded at 49 Kitafutaba Cho, Honjo AIDA's first press, "Foot Press" 1923 The Plant was burned down by Great Kanto Earthquake, but rebuilt and resumed operation immediately 1925 Hit product "Punching Press" after the earthquake 1932 Drum Making M/C(Beading machine & Double Seamer) 1933 First Cruiser Kitchen Cooking Machine, Toggle Drawing Press, 250 tf Knuckle Press 1935 Swaging machine for forging deformed pipes 1937 Reorganized into AIDA Iron Works Co., Ltd. (Capital: 200,000 yen), 250 tf press for cartridges(Tokyo Army First Mint plant) 1940 Established a limited partnership company AIDA Press Industry Co., Ltd. a contract stamping company. 1943 Received designation of Ministry of Munitions managed factory 1945 Four factories were reduced to ashes by Great Tokyo Air Raid Evacuated AIDA Press Industry to Tochigi prefecture, and operated 1951 Completed Japan's 1st Crown Cap Punching Automatic Press 1956 Completed Japan's 1st 200 tf high speed automatic press 1958 New Company Building completed in Kameido

Domestic and world affairs















- 1917 Russia October Revolution The world's first socialist regime born 1918 Rice Riot happens
- First World War ends
- 1919 Treaty of Versailles signed

Frequent occurrence of labor dispute

- 1920 League of Nations foundation (The japan is a permanent member)
- 1921 A. Hitler becomes a party leader on of Nazis
- Italy Fascist Party formation
- 1922 Washington (Disarmament) Conference and Anglo-Japanese alliance abrogation Union of Soviet Socialist Republics unification
- 1923 The Great Kanto Earthquake
- 1925 The Public Security Preservation Laws enacts and promulgation Locarno European Security Treaty enacted
- 1926 Emperor Taishou dies and Emperor Showa enthronement Germany-Russia Friendship Neutrality Treaty) (Berlin treaty) signed
- 1927 Lindberg, the first solo Trans-Atlantic Ocean non-stop flight
- 1928 Zhang Zuolin bomb kiling incident Antiwar Treaty
- 1929 The airship "Earl of Zeppelin" round-the-world flight. Also flew to Japan The great depression
- 1931 Liutiaohu Incident . Manchurian Incident Haneda Airport (Tokyo Airport) opens
- 1932 Shanghai Incident
  - Manchuria Foundation Declaration
- The 1st Venezia International Film Festival held 1933 Withdrawal from League of Nations
- Birth of Crown Prince (present emperor)
- 1934 Hitler becomes the Fuhrer of Germany
- 1936 2.26 Incidence
- Italy anxieties Ethiopia.
- 1937 Marco Polo Bridge Incident, Sino-Japan War break out
- 1938 National General Mobilization Law
- Munich Conference (4 countries, Germany-Britain- France- Italy)
- 1939 The aircraft Nippon Go. round-the-world flight success Germany-Russia Non-aggression Treaty The second World War break out
- 1940 Japan-Germany-Italy Alliance conclusion
- Imperial Rule Assistance Association inauguration 1941 The food ration coupon system starts
- The Pearl Harbor attack and the Pacific War outbreak
- 1943 Italy, unconditional surrender
- 1944 Allied Forces Normandy landing operation
- 1945 Germany, unconditional surrender Atomic bombs dropped on Hiroshima and Nagasak
- Accents Potsdam Declaration, unconditional surrender The United Nations established
- 1946 Emperor Humanity Declaration Constitution of Japan promulgation
- 1948 Gandhi assassination
- The 1st Middle East War, the Israeli Republic founding declaration Universal Declaration of Human Rights
- 1949 North Atlantic Treaty Organization (NATO) sign The People's Republic of China established Hideki Yukawa awarded Nobel Prize
- 1950 Korean War outbreak
- 1951 San Francisco Peace Treaty, Japan-US Security Treaty signed Rejoined UNESCO and International Labor Organization (ILO)
- 1953 The first Television normal broadcasting (NHK Tokyo Television) starts Queen Elizabeth coronation
- Korean War armistice agreement signed
- 1954 Hydrogen bomb test at Bikini Atoll and the Fifth Fukuryu-maru exposes The 1st Tokyo Motor Show holds
- 1955 Morinaga Arsenic Milk Poisoning Incident Warsaw Treaty Organization
- 1956 Japan-Soviet Joint Declaration signed, Japan-Soviet diplomatic relations recovers The Second Middle East War (Suez war) outbreak Joined the United Nations
- 1957 First-ever space satellite "Sputnik 1" launch
- 1958 European Economy, Community(EEC= later EC) inaugurate The 3rd Asian Games held in Tokyo

From Taisho to Showa era, a turbulent period

# Survive the hardship with ingenuity and indomitable spirit

The business of AIDA during the foundation period was a contract machining of parts. It was the next year when the full-scale press manufacturing business started. Afterwards, AIDA grew steadily but the Great Kanto Earthquake of 1923 completely burned down the own factory. However, Yokei started the reconstruction of the plant two weeks after the earthquake and got over the adversity with indomitable spirit, and put AIDA back on the growth track again.







Foot press, Friction press





Company trip To Enoshima .(around 1931)

# Equipment and workforce of AIDA Ironworks in 1926 (Taisho 15/Showa 1)

12-foot Lathe: 1 unit

10-foot Lathe: 1 unit

8-foot Lathe: 1 unit

6-foot Lathe: 3 unit

4-foot Lathe: 1 unit

8-foot Planer: 1 unit Drilling machine: 3 units

Shaper: 3 units

Employee: 35 (including 3 design engin

Commodity prices in 1926 were: large bottle of bear 42 sen, soba noodles 10 sen, rice 3 yen 20 sen, starting salary ment worker 75 yen… having nent worker's starting salary as a basis, the sales amount of AIDA at that year would have been about 300

#### New development with original idea

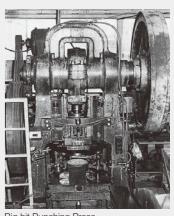
The hit product Punching Press created by Yokei's original idea was an excellent press having both rigidity of the friction press and the operability of the power press. Afterwards, the other companies also followed but AIDA was unrivaled in terms of the quality and reliability of the machine (1925).



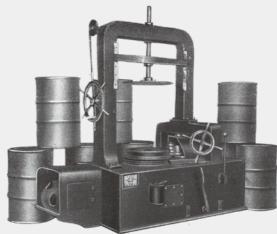
Belt drive power press



High rigidity friction press



Big hit Punching Press



Drum manufacturing machine (double seamer)



Drum manufacturing machine (beading machine)

### Contribution to achievement of the Japan's first drum manufacturing plant

All the equipment of a drum manufacturing plant at the beginning of Showa era were expensive overseas products. Yokei achieved commercialization at the price of 1/6 of the imported machines, and received high acclaim though he had hardship in developing the ma-

**1917** (Taisho 6) 1918 1919 1920 1921 1922 1923 1924 Power press Adopted Rolling Key Clutch on a press for the first time in Japan

Plant buildings burned down by the Great Kanto Earthquake but reconstructed immediately.

1925

1926 (Showa 1) 1927

35 employees

Plant extended to around 264 m

A hit product after the great earthquake (punching press)

1928

1930

1931

1932 (Showa 7)

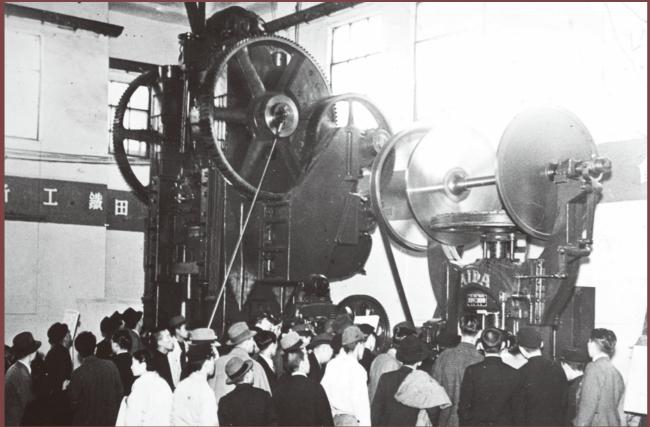
Drum manufacturing machines (beading machine)

AIDA's first large-scale press, 500 tf straight side press

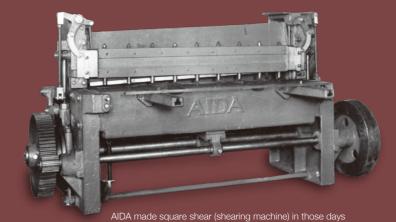
Under the wartime regime, a steady growth period due to military demands

## Is the economy booming under recession? Grew to a group company with 600 employees

In the early Showa period, the storm of recession was blowing due to the influence of the Great Depression, but AIDA Ironworks was booming like overtime every day. Furthermore, since 1935, when we started running toward the war, work related to munitions was rapidly increasing, and at the end of the war, we had grown into a corporate group where 600 employees working in a total of four plants.

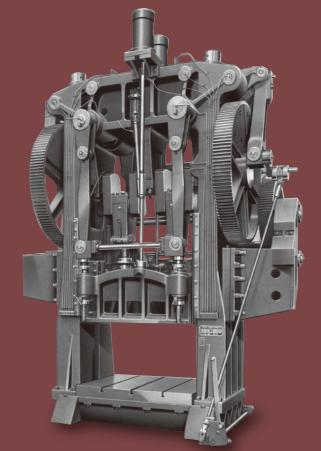


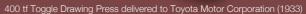
AIDA machine attracting attention at the exhibition (1935)

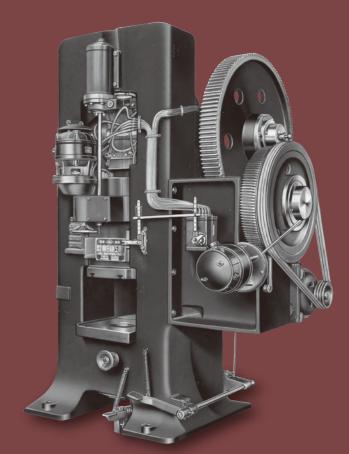


1936

Swaging machine for forging deformed pipes







## AIDA's magnificent appearance immediately before the end of war

AIDA's facilities and staff at that time in 1944 were 405 employees, including the Onagigawa Plant and Kameido Plant, 70 machines, and the annual production number was 98. In addition, Approximately 100 employees worked respectively at the AIDA Press Industrial Co. which was a specialized factory making gas masks and Oshima Casting in Oshima which obtained the management rights in 1942. The photo on the left is the president, Yokei at the Onagigawa Plant completed that year. The right is the Koto district destroyed by the Tokyo Great Air Raid in March 1945. All four AIDA factories including the newly completed gigawa Plant were reduced to ashes.





1933 (Showa 8)

1934

1935

1937

1938

Reorganized as AIDA Iron Works Co., Ltd. (Capital: 200,000 yen) 250 tf press for cartridges (Tokyo Army First Arsenal Factory)

1940

1941

1942

President Yokei, becomes a director of the Japan National Forging Machinery Industry Association

1943

1944

Receive designation of Ministry of Munitions managed factory

1945 (Showa 20)

All four AIDA plants were reduced to ashes by the Tokyo Great Air Raid. Evacuated AIDA Press Industrial Co. to Tochigi Prefecture, and operated

250 tf Knuckle Joint Press

Toggle drawing press for kitchen cooking machine for first class battlecruiser

A limited partnership company, AIDA Press Industry Co., Ltd. Established

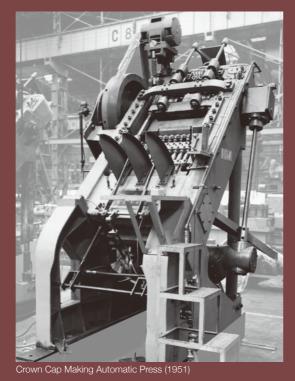
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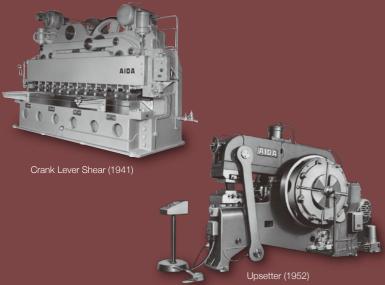
Re-start from ashes, reconstruction after the war and restoration period

# Efforts to continue R&D in the post-war chaos period war rewarded

Taking advantage of the special demands from the Korean War in 1950-53 (Showa 25 - 28), Japan gradually overcame post-war confusions and depression. AIDA got on the expansion track after spending its patient endurance continuing its R&D during the reconstruction and restoration periods. In 1952, AIDA's production capacity and sales amount had exceeded that of the prewar levels.







1947



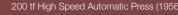


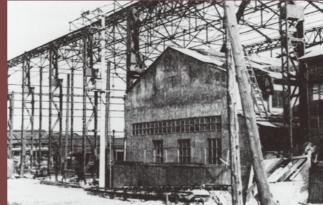
Hop Crusher for bear (1952) 500 tf Forging Press (1953)



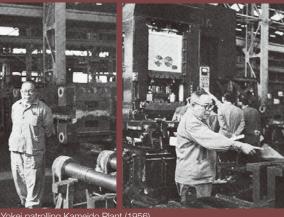
200 tf High Speed Automatic Press (1956)

Tangent Bender (1954)









Kameido Plant of 1952



New office building completed In 1958, a new office building of 733 m² was completed, three story reinforced concrete structure in Kameido Plant prer





1946 (Showa 21)

Head office factory restoration completed

1948

AIDA Employees Union launched

1949

Japan Forming Machinery Society (now Japan Forming Machinery Association) established, President Yokei assumed it as the first chairman

1950

1951

Japan's first Crown Cap Making Automatic Press

1953

1952

1954

1955

1956

1957

Japan's first 200 tf high speed automatic press launched

New office building completed in Kameido

1958 (Showa 33)

Chain machine for fastener nail punching and mounting

Kanto Forming Machinery Association established

# $1959 \rightarrow 1991$

# **Strengthen management foundation**

Shortly after the new years holidays in 1959(Showa 34) the Founder Yokei died suddenly. At the time AIDA already expanded its scale to more than 200 employees. In the previous year, 1958, new construction of reinforced concrete office building had just been completed. In other words, the founder died in the middle of business expansion, but at the end of the same month a new management system of President Keinosuke and Senior Managing Director Sukenao AIDA started. While succeeding to "AIDA of technology" established by the founder, as soon as becoming president, Keisunosuke decided to relocate the Kameido plant, which became too small, to Sagamihara. In response to this, he worked to modernize and upgrade the production facilities, and strengthened the management foundation. In addition, Aida steadily pushed forward overseas expansion in order to respond to the turbulent global economy and changes in the business environment. At first, we had technical collaboration with overseas enterprises, sales organization, strengthening and upgrading sales offices, but as Japanese companies such as automobile manufacturers shift production bases overseas, we worked on overseas strategies with a view to future overseas production, and the existence of "AIDA of press" on the international stage had risen even more.



Keinosuke Aida

1959 President Yokei passed away due to myocardial infarction, and Keinosuke assumed the president Received the Akashi Award by domestic production of large high-speed automatic press Built new plant in Sagamihara city, Kanagawa prefecture (present head office & plant) 1960 First Japan made transfer press (by collaboration with Schuler of Germany) completed 1962 Listed on the second section of the Tokyo Stock Exchange 1964 Head office and Kameido plant moved to Sagamihara / Integrated 1967 The world's largest class (then) 2,500 tf transfer press completed 1968 Completed the first domestic industrial robot "Auto Hand" 1970 Company name changed to AIDA ENGINEERING, Ltd. 1971 Promoted to the first section of the Tokyo / Osaka Stock Exchange 1972 Established local corporation in the United States 1974 Cnstruction of new Tsukui plant 1977 Stamping Center System · Mark IV (3D transfer) completed 1980 President Keinosuke awarded the Medal with Blue Ribbon Established Forming Technology Center 1983 President Keinosuke, inaugurated as Chairman of Japan Forming Machinery Association 1985 Local corporation established in Canada 1989 Completed Shimokuzawa Plant of Molding Technology Center Local corporation established in Singapore 1990 Completed Technical Research Institute Building 1991 ASTEC Technical Support Center opened

Domestic and world affairs

















1050 Cuba Revolution

Royal wedding of the prince(Present Emperor) 1960 Chile earthquake tsunami

Color television normal broadcasting started

1961 Kennedy inaugurates as President of the U.S.A. The first human manned spacecraft (Soviet Union)

1962 First postwar domestic aircraft YS 11 first flight succeeds

1963 Japan-Soviet trade agreement signed President Kennedy assassinated

President Johnson inaugurated 1964 Japan transitioned to IMF Article 8 nation, officially joining the OECD

Tokaido Shinkansen started business operation The 18th Tokyo Olympic Games held 1965 LLS Rombing North Vietnam started

Japan-Korea Basic Treaty signed 1966. The population of Japan exceeded 100 million.

1967 Furonean Community (FC) established Formation of Association of Southeast Asian Nations (ASEAN)

1968 Formation of Arab Petroleum Exporting Countries Organization (OAPEC) Czechoslovakia 'Prague Spring', Czech incident

1969 The Tokyo University conflict, a mayhem at the Yasuda auditorium U.S. Spacecraft Apollo 11 succeeded in landing on the moon

1970 Japan World Exposition held

JAL Fligh "Yodo" incident

1971 US announced dollar defense measures, Tokyo Stock Exchange shares crash Yen transitioned to floating exchange rate system

1972 Sapporo Olympic Games held Okinawa return

Watergate scandal

Normalization of diplomatic relations between Japan and China

1973 The outbreak of the fourth Middle East war The first Oil Shock, frenzied prices

1975 Saigon fall, Vietnam war ends

The 1st Summit Meeting of the Leading Industrialized Nations (Summit)

1976 Supersonic aircraft 'Concorde' launched to regular flights Lockheed case

1977 Dhaka JAL flight air hijack Inciden

1978 New Tokyo International (Narita) Airport Opened Signing of Japan-China Peace and Friendship Treaty

1979 Three Mile Island nuclear power plant accident Soviet Union invaded Afghanista

1980 Iran-Irag full-scale war broke out

Japan's automobile production was ranked world's number one

1981 Space Shuttle successfully launched

1982 Falkland conflict broke out

1983 Tokyo Disneyland opened

1984 Glico Morinaga Incident

New 10,000 ven, 5,000 ven, 1,000 ven bills issued

1985 Tsukuha Science Expo held JAL Jumbo iet crash

Plaza Accord (rapidly and drastically appreciating ven)

1986 Men and Women Equal Employment Law enforced Chernobyl nuclear accident

UK Prince Charles and Princess Diana visit Japan

1987 Japan National Railway split / privatization, JR start New York stock market crash (Black Monday)

1988 Recruitment suspicion Iran-Irag war cease-fire

1989 Showa Emperor' death the first year of Heisei Consumption tax starts

Tiananmen Incident Fall of Berlin Wall

1990 "Flower and Green Exposition" held in Osaka East and West Germany unified

1991 Outburst of the Gulf War

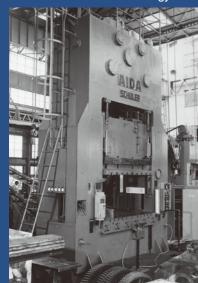
Bubble burst, securities & financial scandals frequently occurred The Soviet Union dissolved, "Establishing an Independent National Community" established

A new era of technical cooperation/tie-up, development rush

## Promoted technical cooperations with overseas manufacturers

AIDA has already established a solid position as "AIDA of press" in Japan at this time, but compared with Western manufacturers, there still was a great gap in technology, people, equipment, and financial strength. Keinosuke, then Executive Didector, having keenly realized it from the European and US study tours. As soon as he took office as President, he worked on introducing overseas advanced technology and modernizing production systems and facilities.

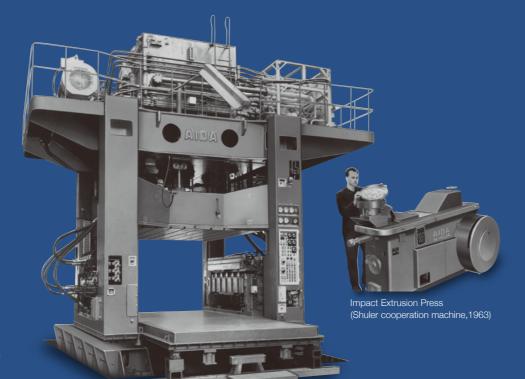
## Introduction of latest technology



The first machine through technical coooperation with Shuler, 315 ton cross shaft press (1959)



A small 30 tf transfer press developed by AID, with its own technology (1964)



300 tf stretch draw forming press (prototype, 1965), which adopted the technology tied up with American Cyril Bath company.



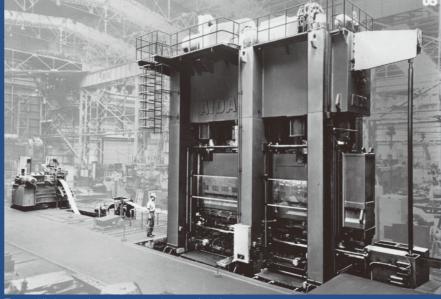
President Keinosuke and Shuler President. Right at the main Shuler headquarters in Geppingen in the southern Germany (around 1957.) The technical cooperation with Schuler continued from 1959 to 1964.



First domestic transfer press (100 tf, Shuler cooperation machine, 1960)

1964

## "AIDA of technology" enjoying its reputation



The world's largest class 2,500 tf transfer press (1967)



Japan's first industrial robot "AUTO HAND" (1968

## Relocation and integration of head office and factory facilities



Kameido head office / factory in 1959



Sagami factory in 1960. Later, in the year 64, the head office and Kameido factory moved to Sagamihara and integrated.



A ceremony commemorating the 50th anniversary of the foundation, which reaffirmed the "pioneering spirit" since its founding.

In March 1967 when the economy growth was becoming steady, AIDA held a commemorative celebration at Hotel New Otani celebrating the 50th anniversary of its founding. President Keinosuke spoke hotly about the mental attitude towards the next half century "the pioneering spirit of AIDA".

1959 (Showa 34)

1060

1961

1962

Second Section

1963

Listed on the Tokyo Stock Exchange

Technical cooperation with American Cyril

Bath and Marieu UK

1965

106

1966

1967

1968

1969 (Showa 44)

Japan's first order for a 250 tf transfer press from a US customer received

The first domestic industrial robot "AUTO HAND" completed

World's largest class (then) 2,500tf transfer press completed

President Yokei, died due to myocardial infarction

Technical assistance agreement with West German Schuler approved

New factory was built in Sagamihara city, Kanagawa Pref. (present main office and factory )

cooperation with Shuler completed

The first Japan's transfer press under technical

Overcome the recession and to the world

## Responding to export new era with technological innovation and expansion of facilities

AIDA changes its company name from "Aida Iron Works Co., Ltd." to "AIDA ENGINEERING, LTD" in 1970. According to Keinosuke, changing to ENGINEERING is because what "AIDA provides with customers is means to solve problems". In this era, Japan was in a recessionary phase and the business environment was severe due to the depressions caused by the first and second oil shocks. AIDA has survived this wave by restructuring of production system, technological innovation, and overseas market development and so on.

Company name change(from "Aida Iron Works Co., Ltd." to "AIDA ENGINEERING, LTD")

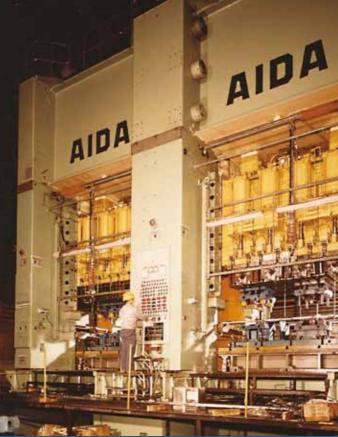


AlDA #AT 会田鉄工所
AlDA PRESS ENGINEERING.LTD. → AIDA ENGINEERING.LTD.

"Keisunosuke also encouraged employees' awareness reform as well as renewing their external image by changing company name."

#### Honeymoon period with the USSR





World's largest class 3,500 tf transfer press (photo left) ordered by the largest automobile factory in the USSR was shipped in 1971. In the following year, we received an order for a 4,000 tf transfer press (photo right) that exceeds this. During this period, the USSR was an important export partner for AIDA.



Processed products by transfer press

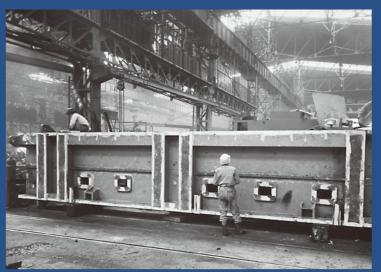


## Great help by the better half in Moscow

USSRS for seven years from 1977. In order to deepen friendship, President Keiunosuke made a courtesy visit to Moscow together with his wife, Ms. Kazuko this year. Kazuko gave a speech in Russian, adding grace to the goodwill party where

#### Increase management efficiency by company split-up.

At this period, AIDA aimed to increase production efficiency through company split-up. As a result, the number of group companies became nine



"AIDA WELDING" (reorganized in 1972) which was separated from Shimokuzawa weding shop and became an independent company

## To automation of press processing

Development of "stamping center system" aiming at automation of press processing began in 1971. The photo on the left is No. 2 'Stamping Center Mark II' (1974). The right is "Mark IV" announced in 1977. It is world's first as a stamping center of transfer press. In this year, the Japan Society of Mechanical Engineers Award was given for the development of stamping center system so far.



AIDA PRESCISION MACHINERY (established in 1974) which



"Japan Monarch" which develops fine stamping technology etc. (Renamed "FORMING ENGINEERING CENTER" in 1980)

#### First sales and service base in the USA

A sales and service base also used as a showroom and stockyard established in Columbus, Indiana. Invited local dealers and held seminars and so on



Awarded Medal with Blue Ribbon



In 1980, President Hienosuke received the Medal with Blue Japan Forming Machinery Association.

1970 (Showa 45)

1971

1972

Established local

1973

600 tf cold forging

corporation in the US. transfer press Promoted to the First Section of Tokyo / Osaka Stock Exchange

New Tsukui factory was constructed Stamping Center System Mark II

1975

4,000 tf transfer press

1976

1974

1977

1978

200 tf Ultra high speed

(spm 800) automatic press

1979

1980

1981 (Showa 56)

Technology Center

Establishment of Forming | CAD / CAM "LCDM" system for press dies

Established AIDA ENGINEERING, INC. In Columbus, Indiana, USA

Stamping Center system · Mark IV (3D transfer) completed

Company name was changed to AIDA ENGINEERING, Ltd.

Advanced technology, to world top class

# 70th Anniversary Private Show showing off technology power to the world

In the meaning of "make the quality of work the highest in the world", the three-year plan named WTC (World's Top Content) started in 1981. Thorough reform and internationalization was promoted in all aspects, including products, technology, human resources, and management. Since 1983, TQC has also been fully introduced, and this plan continued until 1987 when we reached our 70th anniversary.

#### AIDA's long-selling hit product was born

The general-purpose press series "NC series" which was born with higher precision and higher added value than conventional presses continued to evolve as a hit product of AIDA thereafter





C frame press "NC 1 Series" (1982)

C frame 2 point press "NC 2 series" with NC straightener feeder (1984)

#### Collaboration with Bruderer, Switzerland, which dramatically enhanced precision high-speed automatic press technology

Tsukui No.1 Plant, newly built for the manufacture of presses under license from Bruderer (completed in 1982), the right is the first AIDA-Bruderer brand license machine completed in 1983, the ultra precision high speed automatic press (BSTA- 25)





### A bold challenge to a new field without being afraid of failure

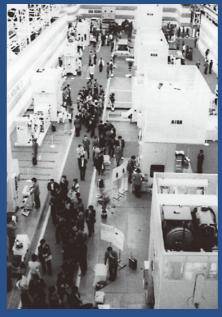
During this period AIDA continued to challenge new fields and different fields with the aim of becoming the world's leading technology manufacturer. Although there are fields we already withdrew, the technology obtained by development is still fully utilized in many areas. From the left, CAD / CAM system LCDM for press dies (Low Cost Die Making System, 1982), Die Polishing Robot "DPR series"(1984), the bottle pack system (1983), the engineering plastics molding machine "AMSS(AIDA Mold Stamping System) "(1986)

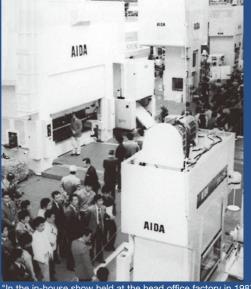






## AIDA Fine Stamping Fair (FSF) was a great success







In the in-house show held at the head office factory in 1987, we exhibited 11 models and demonstrated them. The show drew great reaction from about 3,000 visitors from both home and abroad.

## Commemorative ceremony commemorating the 70th anniversary of founding under crisis consciousness



President Keinosuke also held the post of chairman

Kimikazu inaugurated as Vice President

In March 1987, AIDA celebrated the 70th anniversary of the foundation. It was the year when the signs of the bubble economy began to appear, but the social situation was full of uncertainties such that further yen appreciation and dollar depreciation due to the Plaza Accord and the trade friction between Japan and the United States worsened. The speech of President Keinosuke was rather tough not always being one for



1982 (Showa 57)

1983

1984

Singapore Office established

1985

1986

Soviet Union

4,000 tf transfer press for

1987

**1989** (The first year of Heisei ) **1990** 

**1991** (Heisei 3)

AFEC, awarded with Japan Technological Development Award by Japan Society for Technology of Plasticity

"VISION 21" 3-Year Plan Started /Technical Institute Building completed

Technical collaboration with Bruderer, Switzerland No.1 Tsukui factory completed

TQC full-scale introduction declared AIDA USA moved to Chicago Computer control transfer system

Selected as the Tokyo Stock Exchange marginable stocks

Canada local corporation established

Listed on the First Section of the Nagoya Stock Exchange Fine stamping fair held

# $1992 \to 2017 \to$

# Toward global company, and ···

It was at the time of rise and collapse of IT industries and the bubble economy when Kimikazu AIDA took office as president in 1992. Actually, the order intake of AIDA for that year was the lowest in the past 30 years. Though the structural depression that would be called "Lost 10 years" was about to start, President Kimikazu had already been feeling a sense of crisis in the future of AIDA. It was a true figure of the company that he could see for the first time with the knowledge gained from long experience in overseas until assuming the position of the president. Then, President Kimikazu promoted the reorganization of the factories and offices where aging and obsolescence had progressed, and promoted the restructuring of the domestic production system, reaffirmed its response to product lineup, market and user needs, and actively worked on reforming. Also, he thought there was a limit to the conventional method based on export, he strove to establish a worldwide 5-pole bases that focused on the establishment of overseas production bases and further globalization. AIDA has achieved increased revenue and profit for the fifth consecutive years since 2010 when the results began to appear.



Kimikazu Aida

- 1992 Kimikazu AIDA took office of the president Established ACCESS, LTD, (Ishikawa Prefecture)
- 1993 Local corporation established in Honkong
- 1995 Manufacturing bases established in US and Malaysia
- 1996 Established the first manufacturing base (AIDA-BLISS EUROPE LTD.) in UK.
- 1997 Local corporation established in Thailand
- 1999 Acquired ISO 9001
- 2001 Acquired ISO 14001
- 2002 Local corporations established in China and France World's first direct drive servo press(Today's Direct Servo Former) comple Manufacturing base established in China(Shanghai)
- 2004 Precision forming machine "UL series" completed
  - Local corporation established in Germany and manufacturing base in Italy
- 2005 Local corporations established in Brazil and Indonesia
- 2007 Local corporation established in India
- 2008 Announced 2,300 tf large servo press (world's largest class)
- 2009 Local corporation established in Mexico
- 2010 Started external sales of self-developed and manufactured large capacity servo motor for servo presses
  - Manufacturing base of China relocated to and expanded at Nantong
- 2012 Local corporation established in Russia
- 2015 Local corporation established in Philippines
  - 2,700 tf large servo progressive press (world's largest class) completed
- 2016 Technology Center established in Germany(We in gar ten)
- 2017 April, ceremony commemorating 100th anniversary of foundation

#### Domestic and world affairs















East Japan great earthquake



1992 Peace Keeping Operations (PKO) bill enacted

1993 Crown prince wedding

The birth of European Union (EU) 1994 English Channel Tunnel opened

Product liability (PL) law enacted 1995 World Trade Organization (WTO) founded

Hanshin-Awaii Great Farthquake Sarin gas attack on the Tokyo subway system

1996 Japanese Ambassador's residence in Peru hostage incidence

1997 Consumption tax to 5%

Hong Kong returned to China from UK

Kyoto Conference on Climate Change adopted "Kyoto Protocol" 1998 Nagano Winter Olympics held

German Daimler-Benz and the U.S. Chrysler merged

1999 European Union member nations launched single currency Euro

2000 Okinawa summit held

iMac launched

Mivakeiima volcano eruption and whole island people evacuated

2001 9-11 Terrorist attack on America Afghan incident outbroke

2002 FIFA World Cup held in Japan and South Korea Japan-North Korea Summit and five abductee homecoming

2003 Iraq War outbroke Private information related laws enacted Severe Acute Respiratory Syndrome (SARS) prevalent around the world

2004 Rird flu disturbance

PLO Chairman Arafat died

The Sumatran coast earthquake, the Indian Ocean tsunami

2005 Aichi Expo held

JR Fukuchiyama line derailment Privatization of postal services related laws enacted

The Self Defense Forces dispatched to Iraq

2007 Niigataken Chuetsu-oki Earthquake

Worldwide finance crisis (simultaneous slowdown of the world economy)

2008 Hokkaido Lake Tova summit held The Beijing Olympics held

Lehman shock 2009 Obama inaugurated as the President of the United States Joint judge-jury system enacted

2010 "Hayabusa" that probed minor planet Itokawa returned

2011 Fast Japan great earthquake and Fukushima nuclear power plant accident

Japan won the FIFA Women's World Cup championship Kim Jong-un became the highest leader of North Korea

2012 Tokyo Sky Tree completed

Abenomics started

Shinya Yamanaka awarded Nobel Physiology and Medicine prize by iPS cells The second Shinzo Abe Cabinet started

2013 Mt. Fuii listed on the World Heritage registe Dutch throne coronation

2020 Olympics determined to Toky 2014 Consumption tax to 8%

Ontakesan erupted

Isamu Akasaki Hiroshi Amano and Shuii Nakamura awarded

2015 Hokuriku Shinkansen started the operation The first domestic ietliner "MRJ" maiden flight Paris simultaneous multiple terrorist incident

2016 My Number System started

Bank of Japan introduced the negative interest rate Start of full liberalization of electric power

President Obama visited Hiroshima where an atomic bomb was dropped

Collapse of bubble economy, overcome the slump in the economy

## From the management of defense to management of offensive

The rough wave of rapid worsening and chaos of the Japanese economy caused by the collapse of the bubble inevitably hit AIDA. President Kimikazu announced the survival declaration under which he lay a system of various defensive such as temporary leave, but at the same time, he set the aggressive management targets of restructuring and integration of sales and manufacturing bases, aggressive overseas deployment, etc. looking into the future.

## New leader born

In 1992, the "Torch" was handed from Keinosuke to Kimikazu at the commemorative ceremony of the 75th anniversary of founding.



AIDA survival plan to overcome crisis by restructuring, integration and new introduction

As the storm of recession caused by the collapse of the bubble blowing around, President Kimikazu had to temporarily manage as a provisional measure such as temporary leave, dispatching workforce and encouraged early retirement. While building new factories, restructuring and integration of group companies, he began to start innovative management so that we can respond quickly to the needs of our customers, taking a brave step into aggressive management style.



Forming Technology Center built at the Shimokuzawa Factory premises (1994



Matto plant of ACCESS Ltd. (newly established in 1995)

# Tackle the advancement of technology even under severe economic conditions

HMX-U launched in 1994 is a successor to the high-speed automatic press BSTA series and the large HMX series released in the late 80's. We were awarded the 1995 Mitsui Precision Technology Award from Japan Society for Technology of Plasticity for our contribution to high precision processing of small electronic parts with a high precision press incorporating advanced technology.





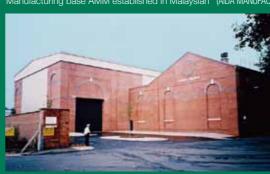
Techno Center of ACCESS Ltd. (newly established in 1993)



AIDA's first overseas manufacturing base ADTC (AIDA DAYTON TECHNOLOGIES Corp.



Manufacturing base AMM established in Malaysian (AIDA MANUFACTURING MALAYSIA SDN. BHD.)



Established the first manufacturing base (AIDA-BLISS EUROPE LTD.) in UK



# Positive development of overseas sales and service bases

AIDA's overseas expansion began in 1972 when AIDA USA was founded, and full-scale overseas development has continued since then. First of all, following the UK in 1992 and Hong Kong in 1993, in 1994 we also set up a sales and service base in Singapore. In 1995 long awaited local production in the U. S. started in full-scale. Subsequently, production and assembly factories were established in Malaysia and the UK, and the foundation of the world four-pole system in North America, Europe and Asia including Japan was established.

# Chairman Keinosuke was decorated with the Order of the Rising Sun, Gold Rays with Rosette

In the decoration of the autumn of 1994, the achievement of Chairman Keinosuke (then) for

his contribution to the development of the press machinery industry for many years was recognized and was decorated with the Order of the Rising Sun, Gold Rays with Rosette.





# Reborn AIDA introduced CI as a commemoration project of the 80th anniversary of founding

In 1997, AIDA introduced CI (corporate identity) as a part of the 80th anniversary commemorative project, renewed the logos and others. The newly set corporate philosophy was "AIDA will grow and develop globally as a forming systems builder and continue its contribution to people and community." An octahedron symbol mark is expressing the philosophy in a easy-to-understand manner as AIDA's technology and the code of conduct. In addition to this, as a commemorative project, the company slogan "Harmony People and Technology" and an image song "From dreams" were also set through an in-house competition.



President Kimikazu at the commemorative ceremony of the 80th anniversary of founding



**1992** (Heisei 4)

1993

Local corporation established in Honkong

Vice President Kimikazu inaugurated as president ACCESS Ltd. Established

1994

1995

1996 | 1997 (+

Local corporation established in Thailand

Manufacturing bases established in US and Malaysia New plant built in Hakusan City (Ishikawa Prefecture)

Chairman Keinosuke was decorated with the 4th Order of the Rising Sun, Gold Rays with Rosette

Global standard and global company

## Aiming at further advancement and world top quality of technology

Until 1995-1997 when the sign of the business recovery came into view, though AIDA has promoted a positive overseas development, and the full-scale movement becomes apparent and the percentage of export as well approached 50%, AIDA became strongly conscious of advanced technology "Global standard", and AIDA tackled with its own technological development and advancement in pursuit of global standard.





### Long-awaited headquarters new company building completed

Though the project for building the new company building here was first planned when Kimikazu inaugurated as president, it was postponed other important projects had been completed. The new company building completed in 2002 is a six story intelliaent building on the ground.



# Honorary chairman and Keinosuke Aida die.

AIDA as an honorary chairman since 1996 died in June, 2000 (at the age of 77). Senior sixth contribution to the industry

The 90th anniversary of founding ceremony with was held at Tokyo Prince Hotel Park Tower in March, 2007





## AIDA accelerated the overseas development again from 2002











- 1 AIDA MANUFACTURING (SHANGHAI), LTD. (China) (2002)
- 2 AIDA SAS (France), established (2002)
- 3 AIDA S.r.l. (Italy), established (2004)
- 4 AIDA HONG KONG LTD. Beijing office opened (2005)
- 5 AIDA do BRASIL (Brazil) established (2005)

1998 (Heisei 10) 2000 2001 2002 2003 2004 2005 2006 2007 (Heisei 19) Acquired ISO9001 certification Acquired ISO14001 certification Local corporations established Local corporation established in India New headquarters building completed in Brazil and Indonesia AIDA S.r.I. Czech branch established

Seventh bay extension completed in Headquarters Sagamihara No.1 plant AIDA PRECISION INDUSTRIES LTD. established Honorary Chairman Keinosuke AIDA passed away Chinese (Shanghai) manufac

turing bases established

Local corporation established in Germany

PMX total number of sales exceeded 1000 units

Manufacturing base established in Italy

Aiming for One and Only Company

## Always as a true forming systems builder that opens the future of "manufacturing"

Since worldwide recession caused by the Lehman Shock in 2009 the capital investment demand cooled down and AIDA accounted a large loss for the closing of fiscal year 2009. However, by the leadership the President Kimikazu, the results of the following year showed a quick V-shape recovery by taking full advantage of original technology power, product development power and corporate resources of global business foundation.



## 23000kN servo press

World's largest class 2,300 ton large servo press (2008). Following year of announcement, received the 51st "Ten New Product Award by Nikkan





DSF-U1-6000 Precision forming direct servo former (2010)



Compact highs peed servo tandem line(2014)



Large progressive servo press mounted with water-cooled servo motors (2016)







Establishment of world five pole manufacturing system

The Nantong plant (Chiangsu province Nantong City) of AIDA PRESS MACHINERY SYSTEMS CO.. LTD. started operation in 2011 completing world five pole manufacturing system of AIDA. These

pictures are of 2016, but they are still evolving

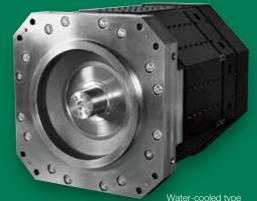




## DNA of "AIDA of Technology"

Large capacity servo motor developed in-house

Servo Motor is the originating point of AIDA servo presses and the symbol of "AIDA of Technology". In 2002, we developed servo motors dedicated for pressed for the first time. Outside sales began in 1010 and in 2015 water-cooled type was also announced





# Exhibited at the EuroBlech, world's largest trade

Exhibited consecutively in 2012, 2014 and 2016 at the Euro-Blech, world's largest trade show for presses held every two years in Hannover City Germany drew big attention to AIDA's unique advanced technology.



2008 (Heisei 20)

2009

AIDA Mexico opened Precision forming machine "UL-D" series (servo press specification unit) completed

2010

in Vietnam and Morocco

2012

Local corporation established | Local corporation

Started the outside sale of large capacity servo motor for the servo press Manufacturing base of China relocated to and expanded at Nantong

2013 2014

New servo press "DSF-CI-A" series announced. Manufacturing base of Malaysia spun-off

2015

Development and commercialization of large progressive servo press DSF-P4-27000

2016

**Technology Center** established in Germany 2017 (Heisei 29)

The 100th anniversary of founding



# Challenging the Next Century

# This is a start of a new challenge.

The founder Yokei Aida set the corporate philosophy "Produce better products, at less expensive price to contribute to people and society. What condensed in this motto are technological development, challenge to the development of production technology, and being fair to soci-

ety. We have kept this founding spirit, challenging spirit, carefully for 100 years. As a result, AIDA has been patronized by many stakeholders as "AIDA of Technology". Hereafter, we will continue to inherit the challenging spirit of the AIDA. The newly starting challenge sets targets on all stages of manufacturing, marketing, sales, product design, manufacturing, maintenance, logistics and design and so on not to mention the technical aspects. Please expect from AIDA's new challenges by all means.

Kimikazu Aida

AIDA Challenge Profile No.1

# Human Centered Design

# Human Centered Design aims to make work space more human-centered

"Good Design Award" is given to excellent designs. In the past, only a part of industrial products was covered, but its target area is expanding year by year, and it now covers a wide range of tangible and intangible products and creative activities including business models and events. It also shows how "design" plays an important role in enriching our social life.

AIDA believes that by thinking that design reconsideration is necessary because presses are also used by human beings, we will pursue how the future presses are to be and its possibility by working together with the cooperation of external experts. It is the human centered design that not only shows the beautiful form but also ensures the safety of the operators, makes it easier to use, and makes the operation comfortable.



## MODEL B



MODEL C



MODEL D



AIDA Challenge Profile No.2

# Advanced Interface Design

# Usability is one of the indicators to judge the quality of design.

Usability is one of the indicators to judge the quality of design. "Ease of use" in a word, That is a big theme common to the operation screens of websites, applications, home appliances and computers.

The higher the quality, the smoother the user can use without stress, and the higher the safety, the less erroneous operation. In other words, "Human Machine Interface (connecting people and machines)" Design. AIDA, by using excellent external designers, has been announcing prototypes since 2012, pursuing advanced interface design for equipment that users actually hold in hand.





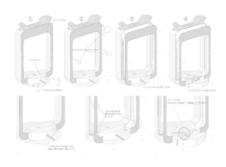






Press run button (Owl)









Operation panel (Bamboo)





Operation panel (Moai) adopting swipe function



AIDA Challenge Profile No.3

# Engineering Support Covering the entire Europe

# A fast and thorough technical support system across Europe

In August 2016, AIDA established the Technology Center AIDA EUROPE GmbH in Weingarten, Germany to expand its customer support structure in the European region. This new company that plays a role as a leading technology transmission base in Europe will have a specialized technical department, which will enable us to make advanced technical proposals to customers in a timely manner. Southern Germany where Weingarten is located is considered one of the industrial and automotive industry aggregation areas and numerous customers important to AIDA such as Daimler, ZF and so on are actively operating in the area. Another reason for choosing the city is that the city which is close to the border with Switzerland in the southern Germany is located almost in the center of Europe.



AIDA Challenge Profile No.4

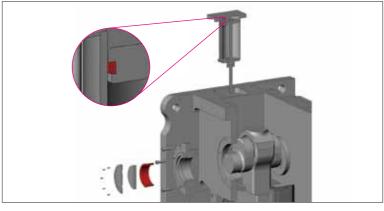
## **Ai CARE** (AIDA information CARE system)

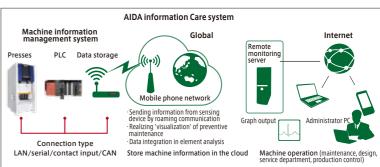
# Allowing machine information management 'anytime, anywhere' ready

"Ai CARE", which AIDA has been providing since 2016, is a machine information management system that realizes



"visualization" of desired information not only for AIDA presses and peripheral equipment but also existing other brand equipment. It is possible to customize according to customers' different facility environments and needs using M2M (information exchange between machines) and IoT (Internet of Things) technology, In addition, information necessary for production management can be disseminated and machine information such as analysis, operation status, preventive maintenance, event occurrence history, etc. can be browsed "anytime, anywhere". The covered areas are currently Japan, Europe, and North America, but it is planned to expand to the whole world in the future. It is an effort to realize analytical prediction from each information using the Al function, and AIDA's new challenge towards the future of fully automated and unmanned factories.





29

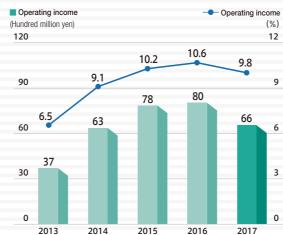
# AIDA 100 years history seen in graph



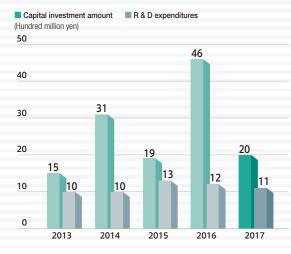
## Sustainable growth



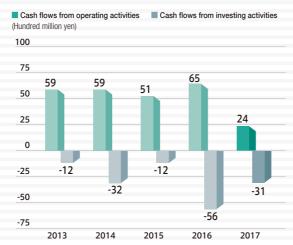
## Stable earning power



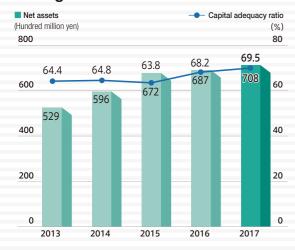
## Investment for the future



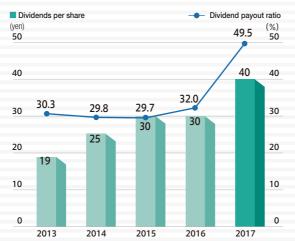
## Cash flow creation



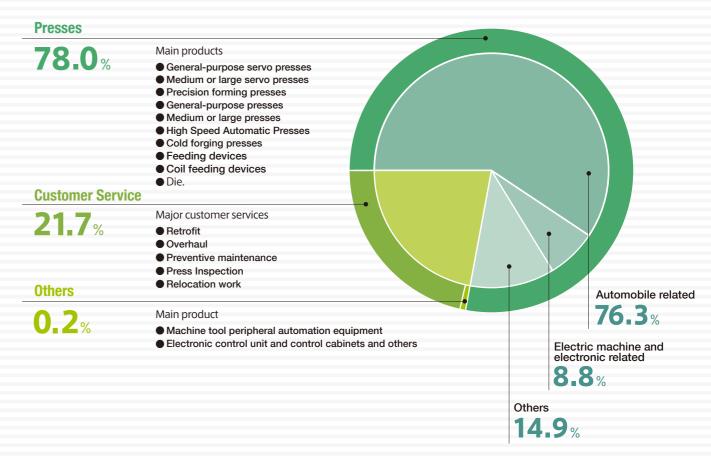
## Strong financial base



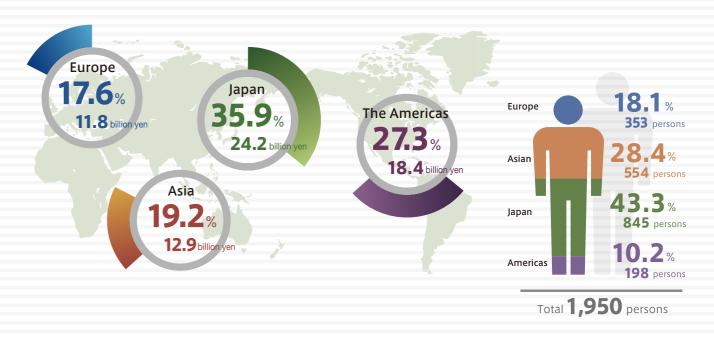
## Return to shareholders



## Sales breakdown by Business · Press breakdown by market



## Regional sales breakdown and number of employees percentage breakdown



33

Corporate overview As of September 1, 2017

Name AIDA ENGINEERING, LTD.

Founded in March, 1917(Taisho 6)

Established on March 25, 1937(Showa 12)

Capital 7,831,000,000 yen

Fiscal year end March 31

Number of employees 730 (Non-consolidated), 1,950 (Consolidated)

Headquarters at 2-10 Ohyama-cho, Midori-ku, Sagamihara,

Kanagawa, 252-5181, Japan Phone +81-42-772-5231

Facsimile +81-42-772-5263 URL: http://www.AIDA.co.jp

Group companies

ACCESS, LTD

1080 Kozu-machi, Hakusan, Ishikawa 924-0821

Phone +81-76-274-8200 Facsimile +81-76-274-8210

AIDA BUSINESS CORP.

2-10, Ohyama-cho, Midori-ku, Sagamihara, Kanagawa 252-0146

Phone +81-42-779-4810

(Used Machine Sales Department)

1752 Negoya, Midori-ku, Sagamihara, Kanagawa, 252-0153

Phone +81-42-780-8690 Facsimile +81-42-780-8691

Overseas bases

Americas

AIDA AMERICA CORP. (US)

AIDA CANADA, INC. (Canada)

AIDA ENGINEERING DE MEXICO, S. DE R. L. DE C.V. (Mexico)

AIDA do BRASIL Comércio de Máquinas Ltda. (Brazil)

Europe

AIDA S.r.I. (Italy)

AIDA Germany GmbH (Germany)

AIDA EUROPE GmbH (Germany)

AIDA S.r.I. UK BRANCH (UK)

AIDA S.r.I. CZECH BRANCH (Czech)

OOO AIDA (Russia)

Africa

AIDA Maroc Sarl(Morocco)

China

AIDA HONG KONG, LTD. (Hong Kong)

AIDA PRESS MACHINERY SYSTEMS CO., LTD. (Nantong)

AIDA ENGINEERING CHINA CO., LTD. (Shanghai)

AIDA ENGINEERING CHINA CO., LTD. TIANJIN OFFICE (Tianjin) AIDA ENGINEERING CHINA CO., LTD. GUANGZHOU BRANCH (Guangzhou)

AIDA ENGINEERING CHINA CO., LTD. GUANGZHOU BRANCH CHONGQING OFFICE (Chongqing)

AIDA ENGINEERING CHINA CO., LTD. WUHAN OFFICE (Wuhang)

AIDA GREATER ASIA PTE. LTD. (Singapore) AIDA ENGINEERING(M)SDN.BHD. (Malaysia)

AIDA ENGINEERING(M)SDN. BHD. Shah Alam Branch (Malaysia)

AIDA MANUFACTURING (ASIA) SDN.BHD. (Malaysia)

AIDA (THAI LAND) CO., LTD. (Thailand)

PT. AIDA INDONESIA (Indonesia)

AIDA INDIA PVT. LTD. (India)

AIDA VIETNAM CO., LTD. (Vietnam)

AIDA GREATER ASIA PHILIPPINES, INC. (Philippines)



Challenging the Next Century The challenge of the AIDA continues toward the next hundred years













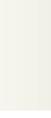
The 100th anniversary of founding ceremony and celebration

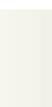
April 6, 2017: at Pacifico Yokohama













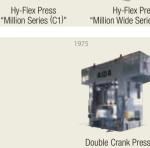
































Forging Presses





















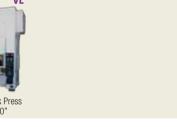












































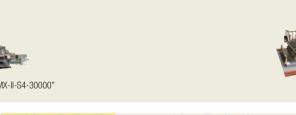


























Industrial Robot "Auto-Hand" Press-to-Press Transfer Robot



Teaching Robot "A-1"





























# ★:Servo press

Epoch-making product that made history

Note: Unit symbols kN had been changed to kN for the presses contracted on or after April 1, 2000.